

****** CONFIDENTIAL ****

Marketing

03/15/96 **.** 08/23 AM

| STATES Column C | | | | | | | | | | | | | | | | | | | | / | | | | | | |
|--|--|---------------------|---------|----------------|---------|----------------|----------------|----------------|---------|-----------------------|---------------------|-------------|-------------------------------------|----------------|---------------------|---------|-----------------|----------------|---------|-----------------|------------------|----------------|----------|---------------|----------------|--------|
| West Soft Per Total No. Soft Per | 08:23:24 AM | | | | | | GAME G | EAR | | | SEGA | CD | - | GE | NESIS 32 | x | | PICO | | | SATU | JRN | | MISC | | |
| MARICHING CALLS IN A 250 | MARKETING BP | | | | TOTAL | H/W | S/W | PER | TOTAL | H/W | S/W | PER | TOTAL | H/W | S/W | TOTAL | H/W | S/W | TOTAL | H/W | S/W | PER | TOTAL | | | % |
| ************************************** | QUOTA IN 000'S A PRICE/UNIT LANDED COST/UNIT | \$110.66 \$84.40 | \$24.16 | 665 \$12.00 | | 250 \$92.00 | 750 \$14.69 | 235 \$15.87 | | 50 \$40. 00 | 0 \$0.0 0 | 0 \$0.00 | | 450 \$47.11 | 0 \$0.0 0 | | 150 \$112.00 | 300 \$30.68 | | 800 \$234.99 | 3,000 \$36.93 | 680 \$22.48 | 13:05 | 101/12 | <u>u</u> . | |
| GROSSALES MM CONTRIPARION CONTR | | | \$54.4 | \$8.0 | \$150.9 | \$23.0 | \$11.0 | \$3.7 | \$37.7 | \$2.0 | \$0.0 | \$0.0 | | | | | | | | | | | | | | |
| No. Color | GROSS SALES IN M OTHER REVENUE | | | | | | | | | | | ,- | | | 4.474 | | | | | | | | | | | |
| SIGNATION 1.5 | | • | | | | | | | | | | | | | | - | | | | | | | | | \$13.4 | 2.4% |
| BAL A PROFITE C. 9.9 \$0.5 \$0.1 \$1.5 \$0.2 \$0.1 \$0.0 \$0.4 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0 | DISCOUNTS | \$2.5 | \$0.5 | \$0.1 | \$3.1 | \$0.7 | \$0.1 | \$0.0 | \$0.9 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.5 | \$0.1 | \$0.6 | \$9.9 | \$1.1 | \$0.2 | \$11.1 | | \$15.7 | 2.8% |
| TOTAL SALES ADJ. \$6.89 \$22 \$0.5 \$0.80 \$1.9 \$0.4 \$0.2 \$2.5 \$0.1 \$0.0 \$0.0 \$0.0 \$1.3 \$1.3 \$0.0 \$13.3 \$1.1 \$10.3 \$1.4 \$15.5 \$13.3 \$0.0 \$19.5 \$10.5 | BAL. & PROTEC. | \$0.9 | \$0.5 | \$0.1 | \$1.5 | \$0.2 | \$0.1 | \$0.0 | \$0.4 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.2 | \$0.1 | \$0.3 | \$1.9 | \$1.1 | \$0.2 | \$3.1 | | \$5.3 | 1.0% |
| LESS: STD. COST | TOTAL SALES ADJ. | \$6.9 | \$2.2 | \$0.5 | \$9.6 | \$1.9 | \$0.4 | \$0.2 | \$2.5 | \$0.1 | \$0.0 | \$0.0 | \$0.1 | \$1.3 | \$0.0 | \$1.3 | \$1.1 | \$0.3 | \$1.4 | \$15.5 | \$3.3 | \$0.6 | \$19.5 | | \$34.4 | 6.2% |
| ## PROPERTISES ***PROPERTISES*********************************** | NET SALES | \$81.6 | \$52.2 | \$7.5 | \$141.3 | \$21.1 | \$10.6 | \$3.5 | \$35.2 | \$1.9 | \$0.0 | \$0.0 | \$1.9 | \$19.9 | \$0.0 | \$19.9 | \$15.7 | \$8.9 | \$24.6 | \$172.5 | \$107.5 | \$14.7 | \$294.6 | \$ 3.0 | \$520.5 | 94.3% |
| STOCOST VARIANCE \$0.0 \$2.0 \$0.0 \$2.0 \$0.0 \$0.0 \$0.0 \$0.0 | | | • | | • | - | - | - | • | | | | | | | | • | • | | | | | • | | \$428.6 | 77.7% |
| NECKESS & OGS. \$ 40.4 \$ 50.3 \$ 50.0 \$ 50.8 \$ 50.1 \$ 51.5 \$ 50.0 \$ | STD COST VARIANCE | \$0.0 | \$2.0 | \$0.0 | \$2.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | | \$2.0 | 0.4% |
| GROSS MARGIN 5137 5168 523 5327 (50.1) 53.3 51.0 54.2 (50.1) 50.0 50.0 (50.1) (50.3) 50.0 50.0 (50.1) (50.3) 50.0 50.3 50.0 50.3 50.4 50.0 50.5 57.3 54.4 50.0 50.5 50.4 50.0 50.0 50.0 50.0 | INV EXCESS & OBS. | \$0.4 | \$0.3 | \$0.0 | \$0.8 | \$0.1 | \$0.1 | \$0.0 | \$0.2 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.1 | \$0.0 | \$0.1 | \$0.9 | \$0.6 | \$0.1 | \$1.6 | | \$2.6 | 0.5% |
| LESS: VAR. COST: CO-OP AUPERT. \$3.5 \$2.2 \$0.3 \$6.0 \$0.9 \$0.4 \$0.1 \$1.5 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0 | GROSS MARGIN | \$13.7 | \$16.8 | \$2.3 | \$32.7 | (\$0.1) | \$3.3 | \$1.0 | \$4.2 | (\$0.1) | \$0.0 | \$0.0 | (\$0.1) | (\$0.3) | \$0.0 | (\$0.3) | \$0.4 | \$3.2 | \$3.7 | (\$14.1) | \$50.9 | \$7.3 | \$44.1 | \$3.0 | \$87.3 | 15.8% |
| ** | LESS: VAR. COST: | | | | | | | | | | | | | | | | | | | | | | | | | |
| ## 0.4% 0.4% 0.4% 0.4% 0.4% 0.4% 0.4% 0.4% | | | | | | | | | | | | | • | | | | | | | | | | | | \$21.1 | 3.8% |
| *** O.0*** O.0** | | | | | | | • | | | • | • | • | • | • | • | • | | | • | • | | • | | | \$2.3 | 0.4% |
| FREIGHT OUT/WH \$1.6 \$1.0 \$0.1 \$2.7 \$0.4 \$0.2 \$0.1 \$0.7 \$0.0 \$0.0 \$0.0 \$0.0 \$0.4 \$0.0 \$0.4 \$0.3 \$0.2 \$0.5 \$3.4 \$2.0 \$0.3 \$5.7 \$5.9 \$1.8 \$1.8 \$1.8 \$1.8 \$1.8 \$1.8 \$1.8 \$1.8 | | | | | | | | • | • | | | • | • | | | • | • | | • | • | • | | | | \$0.0 | 0.0% |
| TOTAL VAR. COST \$5.5 \$3.4 \$0.5 \$9.4 \$1.4 \$0.7 \$0.2 \$2.3 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0 | | | ¥ | | \$2.7 | \$0.4 | \$0.2 | \$0.1 | \$0.7 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.4 | \$0.0 | \$0.4 | \$0.3 | \$0.2 | \$0.5 | \$3.4 | \$2.0 | \$0.3 | \$5.7 | | \$9.9 | 1.8% |
| GROSS PROD. CONTR. \$2.2 \$13.4 \$1.8 \$22.4 (\$1.5) \$2.6 \$0.7 \$1.8 (\$0.2) \$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0. | TOTAL VAR. COST | \$5.5 | \$3.4 | \$0.5 | \$9.4 | \$1.4 | \$0.7 | \$0.2 | \$2.3 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$0.5 | \$0.0 | \$0.5 | \$1.1 | \$0.6 | \$1.7 | \$11.7 | \$6.9 | \$0.9 | \$19.5 | | \$33.3 | 6.0% |
| LESS: MERCHANDISING \$3.0 \$1.0 \$0.0 \$0.0 \$1.0 \$15.0 \$20.0 3.8% % 2.0% 2.6% 0.0% 0.0% 3.8% 4.8% LESS: MIXTG/ADV \$12.0 \$3.0 \$1.0 \$2.0 \$4.0 \$28.0 \$50.0 \$1.0 \$2.0 \$4.0 \$2.0 \$50.0 \$1.0 \$2.0 \$4.0 \$2.0 \$50.0 \$50.0 \$50.0 \$50.0 \$50.0 \$50.0 \$50.0 \$50.0 \$50.0 \$0.0 \$ | GROSS PROD. CONTR. | . \$8.2 | \$13.4 | \$1.8 | \$23.4 | (\$1.5) | \$2.6 | \$0.7 | \$1.8 | (\$0.2) | \$0.0 | \$0.0 | (\$0.2) | (\$0.7) | \$0.0 | (\$0.7) | (\$0.6) | \$2.6 | \$2.0 | (\$25.7) | \$44.1 | \$6.3 | \$24.7 | \$ 3.0 | \$54.0 | 9.8% |
| LESS: MKTG/ADV \$12.0 \$3.0 \$1.0 \$2.0 \$4.0 \$28.0 \$50.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$ | LESS: MERCHANDISIN | | 24.7% | 22.0% | \$3.0 | -6.6% | 23.5% | 20.1% | \$1.0 | -8.2% | 0.0% | 0.0% | \$0.0 | -3.5% | 0.0% | \$0.0 | -3.9% | 28.7% | \$1.0 | -13.7% | 39.8% | 41.4% | \$15.0 | | \$20.0 | 3.6% |
| LESS: REBATE | LESS: MKTG/ADV | | | | \$12.0 | | | | \$3.0 | | | | \$1.0 | | | | | | | | | | \$28.0 | | \$50.0 | 9.1% |
| NET PROD. CONTRIB. \$8.4 (\$2.2) (\$1.2) (\$2.7) (\$3.0) (\$18.3) \$3.0 (\$16.0) -2.9% ** ** ** ** ** ** ** ** ** | | | | | \$0.0 | | | | \$0.0 | | | | \$0.0 | | | \$0.0 | | | \$0.0 | | | | \$0.0 | | \$0.0 | 0.0% |
| LESS OVERHEAD \$9.6 \$2.4 \$0.1 \$1.3 (\$0.1) \$21.6 \$35.0 6.3% LESS CONSUMER SERVICE \$0.7 \$0.2 \$0.0 \$0.1 \$0.1 \$0.1 \$1.4 \$2.5 0.5% \$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0. | NET PROD. CONTRIB. | | | | | | | | | | | | The same of the same of the same of | | | | | | | | | | | \$ 3.0 | (\$16.0) | -2.9% |
| LESS CONSUMER SERVICE \$0.7 \$0.2 \$0.0 \$0.1 \$0.1 \$0.1 \$1.4 \$2.5 0.5% CHARITABLE CONTR. \$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.0 \$0.2 \$0.2 | | | | | | | | | | | | | | | | | | | | | | | | | \$ 35.0 | 6.3% |
| CORP. CONTGCY. \$3.9 \$1.0 \$0.1 \$0.5 \$0.7 \$8.1 \$1.0 \$5.5 \$0.7 \$8.1 \$1.0 \$1.3 \$1.0 \$1.3 \$1.0 \$1.3 \$1.0 \$1.3 \$1.0 \$1.3 \$1.0 \$1.3 \$1.0 \$1.3 \$1.0 \$1.0 \$1.0 \$1.0 \$1.0 \$1.0 \$1.0 \$1.0 | LESS CONSUMER SER | RVICE | | | \$0.7 | | | | \$0.2 | | | | \$0.0 | | | \$0.1 | | | \$0.1 | | | | \$1.4 | | \$2.5 | 0.5% |
| OPERATING PROFITS INTEREST EXPENSE OTHER EXPENSE PROFIT BEFORE TAXES (\$68.0) -12.3% (\$9.0) -1.6% (\$2.0) -0.4% (\$79.0) -14.3% Others Others | | | | | \$3.9 | | | | \$1.0 | | | | \$0.1 | | | \$0.5 | | | \$0.7 | | | | \$8.1 | | | |
| OTHER EXPENSE PROFIT BEFORE TAXES (\$2.0) -0.4% (\$79.0) -14.3% Others Others Others Others | OPERATING PROFITS | | | | (\$5.1) | | | | (\$5.6) | | | | (\$1.3) | | | (\$4.6) | | | (\$3.6) | | | | (\$48.3) | \$ 3.0 | (\$68.0) | -12.3% |
| PROFIT BEFORE TAXES Total Mark merch OH 15 12 74 Quarter 15 1 2 75 | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Others 25 5 4 01 | PROFIT BEFORE TAXE | S | | | | | | | | | | | | | | | | | | Total Mark m | | | *1 | 12 /A | (\$79.0) | -14.3% |
| | NOTE: OVERVEAD | 50 AOO | MATO: | ; | OTDU | جناما الجرا | | 050 | | NI EVOC | | | | | | | | | | | | | | | | |

NOTE: OVERHEADS ASSUMES ALL RESTRUCTURING CHARGES MADE IN FY96 ASSUMES NO PRICE PROTECTION FOR SATURN HARDWARE DUE TO NEW SKU ASSUMES AVERAGE INTEREST RATE OF 6% AND AVERAGE LOAN BALANCE OF \$150M

IDENTIFIED FINANCIAL RISKS

(\$43.6)

TOTAL LOSS

(\$122.6)

SEGAL AMERICA-

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****CONFIDENTIAL*****

GENESIS

FINANCIAL BUSINESS PLAN FISCAL YEAR 1997

| PROD | | N HARDWARE PRODUCT NAME | MEGS | SGSTD RETAIL PRICE | "A" | RETAIL E MARGIN | | SOA MARGIN | QUOTA (000) | GROSS SALES \$(000) | SALES ADJ. \$(000) | PROD COST \$(000) | VAR COST \$(000) | | GROSS PROD CONTR % | | MKTG./ . ADVERT. | PROD CONTR | PROE CONTR |
|------------------------------|--------------------------|---|----------------------|---|--|--------------------|-------------------------------|--------------------------|--------------------------|--|------------------------------------|---|------------------------------------|--------------------------------------|----------------------------------|------------------|---------------------------------|---|----------------------------------|
| | MAY APR OCT OCT | HARDWARE GENESIS 2 W/ WSB GENESIS 2 W/ SONIC 3, S & K GENESIS 2 W/ S & K GENESIS 2 W/ VECTORMAN | | \$99.99 \$139.99 \$99.99 \$99.99 | \$92.00 \$92.00 | 15% 8% 8% | \$90.00 \$73.00 \$73.00 | 24% 21% 21% | 20 75 200 135 | \$1,900 \$8,925 \$18,400 \$12,420 | \$114 \$536 \$1,104 \$745 | \$1,460 \$6,750 \$14,600 \$9,855 | \$127 \$598 \$1,233 \$832 | \$199 \$1,042 \$1,463 \$988 | 10.46 11.67 7.95 7.95 | \$12 ,000 | \$38 \$177 \$366 \$247 | (\$11,839) \$864 \$1,097 \$741 | 9.68 5.96 5.96 |
| | NOV NOV NOV | GENESIS 2 W/ TAZ 2 GENESIS 2 W/ PR2 GENESIS 2 W/ 6 in 1 GENESIS 2 W/ TBD | | \$99.99 \$99.99 \$129.99 \$99.99 | \$92.00 \$92.00 \$116.99 \$90.00 | 8% 10% | \$73.00 \$79.00 | 21% 32% | 270 | \$ 31,587 | \$1,895 | \$21,330 | \$2,116 | \$ 6,246 | ERR ERR 19.77 ERR | | \$628 | \$ 5,618 | ERR ERR 17.78 ERR |
| | NC. | BRAND PLAN INCLUDES NOMAD TOTAL HARDWARE | | 400.0 0 | *** ********************************* | | \$2.00 | | 700 | \$73,232 \$104.62 | \$1,600 \$5,994 | \$53,995 \$77.14 | \$4,907 | (\$1,600) \$8,337 | 11.38 | \$ 12,000 | \$1,456 | (\$1,600) (\$5,119) | |
| 1627 1628 1629 | ; | PERIPHERALS ARCADE STICK REMOTE SYSTEM REMOTE PAD | | \$49.99 \$39.99 \$19.99 | \$32.50 \$25.95 \$12.95 | 35% | \$14.91 | 43% | 5 5 5 | \$163 \$130 \$65 | \$10 \$8 \$4 | \$109 \$75 \$33 | \$11 \$9 \$4 | \$33 \$39 \$23 | 20.35 29.84 35.87 | | \$3 \$3 \$1 | | 18.36 27.85 33.88 |
| 1632 1635 1639 | : ; | RF UNIT (GEN 2) STEREO A/V CABLE (GEN 2) AC ADAPTOR (GEN 2) | | \$19.99 \$19.99 \$12.99 | \$12.95 \$12.50 \$7.80 | 35% 37% 40% | \$9.73 \$7.47 \$4.36 | 25% 40% 44% | 30 20 50 | \$389 \$250 \$390 | \$23 \$15 \$23 | \$292 \$149 \$218 | \$26 \$17 \$26 | \$47 \$69 \$122 | 12.16 27.54 31.40 | | \$8 \$5 \$8 | \$40 \$64 \$115 | 10.18 25.55 29.41 |
| 1647 1650 1653 1933 | 1 | TEAM PLAYER 2 3 BUTTON CONTROL PAD C/O DU 6 BUTTON CONTROL PAD C/O DU POWERSTRIP | | \$39.99 \$14.99 \$19.99 \$12.99 | \$25.99 \$9.50 \$12.95 \$6.50 | 37% 35% | \$5.98 \$8.34 | | 15 350 150 15 | \$390 \$3,325 \$1,943 \$98 | \$23 \$200 \$117 \$6 | \$271 \$2,093 \$1,251 \$63 | \$26 \$223 \$130 \$7 | \$69 \$810 \$445 \$22 | 17.81 24.35 22.90 22.22 | | \$8 \$66 \$39 - \$2 | \$62 \$744 \$406 \$20 | 15.82 22.36 20.91 20.23 |
| | | SOFTWARE | | | | | | - | 645 | \$7,140 \$11.07 | \$428 | \$4,554 \$7.06 | \$478 | \$1,679 | 23.52 | | \$142 | \$ 1,537 | 21.53 |
| | | FY 1997 TITLES VECTORMAN 2 SONIC 3D X-WOMEN | 24 32 16 | \$59.99 \$59.99 \$49.99 | \$40.00 \$40.00 \$34.00 | 33% | \$23.00 | 43% 43% 32% | 200 500 150 | \$8,000 \$20,000 \$5,100 | \$320 \$800 \$204 | \$4,600 \$11,500 \$3,450 | \$536 \$1,340 \$342 | \$2,544 \$6,360 \$1,104 | 31.80 31.80 21.65 | | \$159 \$398 \$101 | | 29.81 29.81 19.66 |
| | | X-PERTS BUGS BUNNY ARCADE CLASSICS | 32 16 4 16 | \$59.99 \$49.99 \$39.99 \$59.99 | \$42.00 \$34.00 \$27.00 \$40.00 | 32% 32% | \$23.00 \$23.00 | 45% 32% 15% 43% | 100 50 100 300 | \$4,200 \$1,700 \$2,700 \$12,000 | \$168 \$68 \$108 \$480 | \$2,300 \$1,150 \$2,300 \$6,900 | \$281 \$114 \$181 \$804 | \$1,451 \$368 \$111 \$3,816 | 34.54 21.65 4.11 31.80 | | \$84 \$34 \$54 \$239 | \$1,367 \$334 \$57 \$3,577 | 32.55 19.66 2.13 29.81 |
| | | VF ANIMATION WSB 97 MARSUPILAMI INDY 500 | 16 24 16 24 | \$59.99 \$59.99 \$39.99 \$49.99 | \$40.00 \$27.00 \$34.00 | 33% 32% 32% | \$23.00 \$23.00 \$23.00 | 43% 43% 15% 32% | 150 25 | \$6,000 \$675 | \$240 \$27 | \$3,450 \$575 | \$402 \$45 | \$1,908 \$28 | 31.80 4.11 ERR | | \$119 \$13 | \$1,789 \$14 | 29.81 2.13 ERR |
| | | QUOTA (SLIP)/INCREASE RESERVE TITLES: | | | \$38.33 | | \$23.00 | | (575) | (\$22,042) | (\$882) | (\$13,225) | (\$1,477) | (\$6,458) | 29.30 | | (\$438) | (\$6,020) | 27.31 |
| | | | | | | | | | 1,000 | \$38,333 \$38.33 | \$ 1, <u>533</u> | \$23,000 \$23.00 | \$2,568 | \$11,232 | 29.30 | | \$762 | \$ 10,469 | 27.31 |
| | | FY 1996 TITLES CLASSICS CLASSICS 2 | 4 | \$19.99 \$29.99 | \$13.50 \$20.00 | 33% | \$10.00 | 26% 50% | 150 300 | \$2,025 \$6,000 | \$81 \$240 | \$1,500 \$3,000 | \$136 \$402 | \$308 \$2,358 | 15.23 39.30 | | \$40 \$119 \$ 159 | \$268 \$2, 239 | 13.24 37.31 17.31 |
| | ; | CLOSE-OUTS/OTHER STANDARD COST VARIANCE | | \$14.99 | \$10.00 | 33% | \$7.00 | 30% | 1,250 | \$8,000 \$16,025 \$12.82 | \$320 \$641 | \$5,600 \$2,000 \$12,100 \$9.68 | \$536 \$1,074 | \$1,544 (\$2,000) \$2,210 | 19.30 13.79 | | \$159 \$319 | \$1,385 (\$2,000) \$1,892 | 11.80 |
| | | TOTAL SOFTWARE | | | | | | - | 2,250 | \$54,358 \$24.16 | \$2,174 | \$35,100 \$1 5.60 | \$3,642 | \$13,442 | 24.73 | | \$1,081 | \$12,361 | 22.74 |

AMERICA-

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****CONFIDENTIAL*****

GENESIS

FINANCIAL BUSINESS PLAN FISCAL YEAR 1997

\$55 FOB PRICE ON HARDWARE

GROSS GROSS DIRECT INDIR NET NET SGSTD GROSS SALES PROD VAR PROD PROD MKTG./ MKTG./ PROD PROD PROD REL QUOTA RETAIL "A" RETAIL LANDED SOA SALES ADJ. COST COST CONTR CONTR ADVERT. ADVERT. CONTR CONTR NO. MTH PRODUCT NAME MEGS PRICE PRICE MARGIN COST MARGIN (000) \$(000) \$(000) \$(000) \$(000) \$(000) \$(000) % \$(000) \$(000) %

TOTAL GENESIS

\$134,731

\$8,597 \$93,649

\$8,779 6.52

\$9,027 \$12,000 \$2,679 6.38% 69.51% 6.70% 8.91% 1.99% 6.52% AMERICA-

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****CONFIDENTIAL***** GENESIS NOMAD FINANCIAL BUSINESS PLAN FISCAL YEAR 1997

| PROD REL NO. MTH | PRODUCT NAME MEGS | SGSTD RETAIL PRICE | "A" PRICE | RETAIL MARGIN | LANDED COST | SOA MARGIN | QUOTA (000) | GROSS SALES \$(000) | SALES ADJ. \$(000) | PROD COST \$(000) | VAR COST \$(000) | GROSS PROD CONTR \$(000) | DIRECT MKTG./ ADVERT. \$(000) | INDIR MKTG./ ADVERT. \$(000) | NET PROD CONTR \$(000) | NET PROD CONTR % |
|------------------------|--|-------------------------------|------------------------------|-------------------|------------------------------|-------------------|----------------|-----------------------------|--------------------------|-------------------------|---------------------------------------|--|--|---------------------------------------|---------------------------------|---------------------------|
| 6101 | HARDWARE NOMAD W SOFTWARE NOMAD CORE/TRU INVENTORY TOTAL HARDWARE | \$179.99 \$179.99 | \$152.99 \$152.99 | 15% 15% | \$135.25 \$140.00 | 12% 8% | 100 | \$15,299 | \$918 | \$ 13,525 | \$1,025 | (\$169) | | \$304 | (\$473) | -3.09 ERR |
| | PERIPHERALS | | | | | | 100 | \$15,299 \$152.99 | \$918 | \$13,525 \$135.25 | \$1,025 | (\$169) | | \$304 | (\$473) | -3.09 |
| 6102 VENUS VENUS | RECHARGEABLE BATTERY W/O AC A/C ADAPTOR RECHARGEABLE BATTERY W/ AC | \$69.99 \$12.99 \$79.99 | \$41.99 \$7.80 \$48.99 | 40% 40% 39% | \$32.72 \$3.84 \$36.72 | 22% 51% 25% | 20 | \$840 | \$50 | \$654 | \$56 | \$79 | | \$17 | \$62 | 7.39 ERR |
| | TOTAL PERIPHERALS SOFTWARE | | | | | | 20 | \$840 \$41.99 | \$50 | \$654 \$32.72 | \$56 | \$79 | | <u>\$17</u> | <u>\$62</u> | 7.39 |
| | TOTAL SOFTWARE | | | | | | | | | 2 P. 198 M. Add. | AND THE RESIDENCE OF THE THE PARTY OF | AND AND A MARKET AND A STATE OF THE STATE OF | | | | |
| | TOTAL NOMAD | | | | | 23 | 120 | \$16,139 \$134.49 | \$968 | \$14,179 \$118.16 | \$1,081 | (\$90) | tuar page | \$321 | (\$411) | (2.55) |

SEGAL AMERICA-

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****CONFIDENTIAL*****

GAME GEAR

FINANCIAL BUSINESS PLAN FISCAL YEAR 1997

| PROD NO. | REL MTH | PRODUCT NAME | MEGS | SGSTD RETAIL PRICE | "A" PRICE | RETAIL MARGIN | LANDED COST | SOA MARGIN | QUOTA (000) | GROSS SALES \$(000) | SALES ADJ. \$(000) | PROD COST \$(000) | VAR COST \$(000) | GROSS PROD CONTR \$(000) | GROSS PROD CONTR % | DIRECT MKTG./ ADVERT. \$(000) | INDIR MKTG./ ADVERT. \$(000) | NET PROD CONTR \$(000) | NET PROD CONTR |
|--------------|------------|--|------|--|-------------------------------|------------------------------|-------------------------------|--------------------------------|--------------------|---------------------------------|--------------------------|--------------------------------|--------------------------|-----------------------------------|-----------------------------|--|---------------------------------------|---------------------------------|--------------------------|
| | | HARDWARE GAME GEAR W/ SONIC GG W/ PR 2 GG W/ COLUMNS | | \$99.99 \$99.99 \$99.9 9 | \$92.00 \$92.00 \$92.00 | 8% 8% 8% | \$85.00 \$85.00 \$79.00 | 8% 8% 1 4% | 150 75 25 | \$13,800 \$6,900 \$2,300 | \$828 \$414 \$138 | \$12,750 \$6,375 \$1,975 | \$925 \$462 \$154 | (\$703) (\$351) \$33 | -5.09 -5.09 1.43 | \$3,000 | \$366 \$183 \$61 | (\$4,068) (\$534) (\$28) | -29.48 -7.74 -1.22 |
| | | BRAND PLAN TOTAL HARDWARE | | | | | \$2.00 | | 250 | \$23,000 | \$500 \$1,880 | \$21,100 | \$1,541 | (\$500) (\$1,521) | -6.61 | \$3,000 | \$609 | (\$500) (\$5,130) | -22.31 |
| 2103 | | PERIPHERALS AC ADAPTOR C/O DUTY | | \$ 12.99 | \$ 7.80 | 40% | \$ 3.84 | 51% | 150 | \$92.00 \$1,170 | \$70 | \$84.40 \$576 | \$ 78 | \$44 5 | 38.07 | | \$ 31 | \$414 | 35.42 |
| 2141 2142 | | SUPER WIDE GEAR POWERBACK W/O AC | | \$19.99 \$44.99 | \$12.50 \$29.20 | 37% 35% | \$7.38 \$22.97 | 41% 21% | 15 20 | \$188 \$584 | \$11 \$35 | \$111 \$459 | \$13 \$39 | \$53 \$50 | 28.26 8.64 | | \$5 \$15 | \$48 \$35 | 25.61 5.99 |
| 2143 | | POWERBACK W/AC TOTAL PERIPHERALS | | \$54.99 | \$35.75 | 35% | \$27.22 | 24% | 50 235 | \$1,788 \$3,729 \$15.87 | \$107 \$224 | \$1,361 \$2,507 \$10.67 | \$120 \$250 | \$199 \$ 748 | 11.16 20.07 | | \$47 \$99 | \$152 \$650 | 8. <u>51</u> 17.42 |
| | | SOFTWARE | | | | | | | | \$15.67 | | \$10.07 | | | | | | | - |
| | | FY 1997 TITLES ARENA SONIC 3D | 4 | \$29.99 \$34.99 | \$20.00 \$23.00 | 33% 34% | \$12.00 \$12.00 | 40% 48% | 25 100 | \$500 \$2,300 | \$20 \$92 | \$300 \$1,200 | \$34 \$154 | \$147 \$ 854 | 29.30 37.13 | | \$13 \$ 61 | \$133 \$ 793 | 26.65 34.48 |
| | | BAKU BAKU BUGS BUNNY | 4 | \$29.99 \$34.99 | \$20.00 \$23.00 | 33% 34% | \$12.00 \$12.00 | 40% 48% | 25 50 | \$500 \$1,150 | \$20 \$46 | \$300 \$600 | \$34 \$77 | \$147 \$427 | 29.30 37.13 | | \$13 \$30 | \$133 \$396 | 26.65 34.48 |
| | | X-MEN 3 VF ANIMATION QUOTA (SLIP)/INCREASE | 4 | \$34.99 \$34.99 | \$23.00 \$23.00 \$22.57 | 34% 34% | \$12.00 \$12.00 \$12.00 | 48% 48% | 50 100 (100) | \$1,150 \$2,300 (\$2,257) | \$46 \$92 (\$90) | \$600 \$1,200 (\$1,200) | \$77 \$154 (\$151) | \$427 \$854 (\$816) | 37.13 37.13 36.14 | | \$30 \$61 (\$60) | \$396 \$793 (\$756) | 34.48 34.48 33.49 |
| | | RESERVE TITLES | | | | | | | | | | | | | | | | | |
| | | | | | | | | | 250 | \$5,643 | \$226 | \$3,000 | \$ 378 | \$2,039 | 36.14 | | \$ 149 | \$ 1,890 | 33.49 |
| | | FY 1996 TITLES | | | | | | | | \$22.57 | | \$12.00 | | | | | | | |
| | | CLASSICS CLOSE-OUTS/OTHER STANDARD COST VARIANCE | 2 | \$19.99 \$9.99 | \$13.50 \$8.00 | 32% 20% | \$10.00 \$7.00 | 26% 13% | 250 250 | \$3,375 \$2,000 | \$135 \$80 | \$2,500 \$1,750 | \$226 \$134 | \$514 \$36 | 15.23 1.80 | | \$89 \$53 | \$424 (\$17) | 12.58 -0.85 |
| | | STANDARD GOOT VARIANCE | | | | | | | 500 | \$5,375 \$10.75 | \$215 | \$4,250 \$8.50 | \$360 | \$ 550 | 10.23 | | \$142 | \$ 407 | 7.58 |
| | | TOTAL SOFTWARE | | | | | | ** | 750 | \$11,018 \$14.69 | \$441 | \$7,250 \$9.67 | \$738 | \$2,589 | 23.50 | | \$292 | \$2,297 | 20.85 |
| | | TOTAL GAME GEAR | | | | | | نے د | 1,235 | <u>\$37,747</u> | \$2,544 6.74% | \$30,857 81.75 % | \$2,529 6.70% | \$ 1,816 | 4.81 | \$3, <u>000</u> 7.95% | \$1,000 2.65% | (\$2,184) | -5.79 |

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****CONFIDENTIAL***** SEGA CD

| С | U | R | R | EN | Т | FΟ | R | EC | ;A | S |
|---|---|----|---|----|---|----|---|----|----|---|
| | F | IS | C | AL | Υ | EΑ | R | 19 | 99 | 7 |

| PROD REL NO. MTH | PRODUCT NAME | SGSTD RETAIL PRICE | "A" PRICE | RETAIL MARGIN | LANDED SO. | | GROSS SALES \$(000) | SALES ADJ. \$(000) | PROD COST \$(000) | VAR COST \$(000) | GROSS PROD CONTR \$(000) | GROSS PROD CONTR % | DIRECT MKTG./ ADVERT. \$(000) | INDIR MKTG./ ADVERT. \$(000) | NET PROD CONTR \$(000) | NET PROD CONTR |
|---------------------|--|--------------------------|--------------|------------------|------------|-----------|-------------------------------|--------------------------|-------------------------------|------------------------|-----------------------------------|-----------------------------|--|---------------------------------------|---------------------------------|----------------------|
| | HARDWARE SEGA CD TOTAL HARDWARE PERIPHERALS | \$49.99 | \$40.00 | 20% | \$40.00 | 50 | \$2,000 \$2,000 \$40.00 | \$120 \$120 | \$2,000 \$2,000 \$40.00 | \$44 \$44 | (\$164) (\$164) | -8.20 -8.20 | \$1,000 \$1,000 | | (\$1,164) (\$1,164) | -58.20 -58.20 |
| | TOTAL PERIPHERALS SOFTWARE FY 1997 TITLES FY97 TITLES FY97 TITLES RESERVE TITLES: | | | | | | | | | | - | | | | | |
| | FY 1996 TITLES | | | | | | | | | | | | | | | |
| | TOTAL SOFTWARE | | | | | ** | | | | | | | | | | |
| | TOTAL SEGA CD | | | | | <u>50</u> | \$2, 000 | \$12 <u>0</u> 6.00% | \$2, <u>000</u> 100.00% | <u>\$44</u> 2.20% | <u>(\$164)</u> | -8.20 | \$1,000 50.00% | | (\$1,164) | -58.20 |

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TOTAL GENESIS 32X

****CONFIDENTIAL***** GENESIS 32X CURRENT FORECAST FISCAL YEAR 1997

\$1,272 6.00%

\$20,200 95.28% \$466 2.20% (\$738)

\$2,000 9.43% (\$2,738)

-12.92

| PROD REL NO. MTH | PRODUCT NAME | MEGS | SGSTD RETAIL PRICE | "A" PRICE | RETAIL MARGIN | LANDED COST | SOA MARGIN | QUOTA (000) | GROSS SALES \$(000) | SALES ADJ. \$(000) | PROD COST \$(000) | VAR COST \$(000) | GROSS PROD CONTR \$(000) | GROSS PROD CONTR | DIRECT MKTG./ ADVERT. \$(000) | INDIR MKTG./ ADVERT. \$(000) | NET PROD CONTR \$(000) | NET PROD CONTR % |
|---------------------|---|----------|---------------------------|--------------------|-------------------|---------------------------|---------------|-------------------|--|---------------------------|--|-------------------------|-----------------------------------|------------------------|--|---------------------------------------|-------------------------------------|---------------------------|
| | HARDWARE GENESIS 32X WITH VF GENESIS 32X CORE TOTAL HARDWARE | | \$79.99 \$49.99 | \$72.00 \$40.00 | 10% 20% | \$62.00 \$40.00 | | 100 350 450 | \$7,200 \$14,000 \$21,200 \$47.11 | \$432 \$840 \$1,272 | \$6,200 \$14,000 \$20,200 \$44.89 | \$158 \$308 \$466 | \$410 (\$1,148) (\$738) | 5.69 -8.20 -3.48 | \$2,000 \$2,000 | | (\$1,590) (\$1,148) (\$2,738) | -22.09 -8.20 -12.92 |
| | SOFTWARE FY 1997 TITLES FY97 TITLES FY97 TITLES RESERVE TITLES: | 24 16 | \$49.99 \$39.99 | \$33.00 \$26.00 | | \$27.00 \$23.00 | | | | | | | | ERR ERR | | | | ERR ERR |
| | | | | | | | | | ERR | | ERR | | | ERR | *** | | | ERR |
| | FY 1996 TITLES CLOSEOUT | | \$29.99 | \$19.50 | | \$15.00 | | | | | | | | ERR | | | | ERR |
| | STANDARD COST VARIANCE | | | | | | | | ERR | | ERR | | | ERR | | | | ERR |
| | TOTAL SOFTWARE | | | | | | | | | | | | | ERR | | | | ERR |

****CONFIDENTIAL*****

PICO

FINANCIAL BUSINESS PLAN
FISCAL YEAR 1997

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| PROD REL | PRODUCT NAME | SGSTD RETAIL MEGS PRICE | "A" PRICE | RETAIL MARGIN | LANDED COST | SOA MARGIN | QUOTA (000) | GROSS SALES \$(000) | SALES ADJ. \$(000) | PROD COST \$(000) | VAR COST \$(000) | GROSS PROD CONTR \$(000) | GROSS PROD CONTR % | DIRECT MKTG./ ADVERT. \$(000) | INDIR MKTG./ ADVERT. \$(000) | NET PROD CONTR \$(000) | NET PROD CONTR |
|-------------------------|--|-------------------------------------|-----------------------------|-------------------|-------------------------------|-------------------|------------------|---------------------------|--------------------------|----------------------------|--------------------------|-----------------------------|-----------------------------|--|---------------------------------------|---------------------------------|-----------------------|
| 49001 APR NOV | HARDWARE PICO HW W/ RS PICO HW W/ RS NO PRICE PROTECTION, \$5 RETA | \$139.99 \$139.99 AIL PROGRAM | \$112.00 \$112.00 | 20% 20% | \$102.00 \$92.00 \$2.00 | 9% 1 8% | 135 15 | \$15,120 \$1,680 | \$756 \$84 \$300 | \$13,770 \$1,380 | \$1,043 \$11 6 | (\$449) \$100 (\$300) | -2.97 5.96 ERR | \$ 4,000 | \$581 \$6 5 | (\$5,031) \$35 (\$300) | -33.27 2.11 ERR |
| | /TOTAL HARDWARE | | | | | | 150 | \$16,800 \$112.00 | \$1,140 | \$15,150 \$101.00 | \$1,159 | (\$649) | -3.86 | \$4,000 | \$646 | (\$5,295) | -31.52 |
| | PERIPHERALS | | | | | | | | | | | | | | | | |
| | TOTAL PERIPHERALS | | | | | | | | | | | | | | | | |
| | SOFTWARE FY 1997 Titles | | | | | | | | | | | | | | | | |
| • | SONIC ALEX & ALICE | \$39.99 \$39.99 | \$28.00 \$28.00 | 30% 30% | \$18.50 \$18.50 | 34% 34% | 40 20 | \$1,120 \$560 | \$34 \$17 | \$740 \$370 | \$77 \$39 | \$269 \$135 | 24.03 24.03 | | \$43 \$22 | \$226 \$113 | 20.18 20.18 |
| | 101 DALMATIONS MUPPETS | \$49.99 \$49.99 | \$35.00 \$35.00 | 30% 30% | \$18.50 \$18.50 | 47% 47% | 50 40 | \$1,750 \$1,400 | \$53 \$42 | \$925 \$740 | \$121 \$97 | \$652 \$521 | 37.24 37.24 | | \$67 \$54 | \$584 \$468 | 33.40 33.40 |
| | PINOCCHIO | \$49.99 | \$35.00 | 30% | \$18.50 | 47% | | | | | | | ERR | | | | ERR |
| | RESERVE TITLES | | | | | | | | | | | | | | | 4 | |
| | | | | | | | 150 | \$4,830 \$32.20 | \$145 | \$2,775 \$18.50 | \$333 | \$1,577 | 32.65 | | \$186 | \$1,391 | 28.80 |
| | SOFTWARE FY 1996 Titles | | • | | | | | | | | | | | | | | |
| | CLOSEOUT BERENSTAIN BEARS | \$29.99 \$49.99 | \$21.00 \$35.00 | 30% 30% | \$19.00 \$19.01 | 10% 46% | 45 20 | \$945 \$700 | \$28 \$21 | \$855 \$380 | \$65 \$ 48 | (\$4) \$251 | -0.38 35.79 | | \$36 \$ 27 | (\$40) \$224 | -4.22 31.94 |
| | WINNIE THE POOH MAGIC SCHOOL BUS | \$39.99 \$39.99 | \$28.00 \$28.00 | 30% 30% | \$18.40 \$14.70 | 34% 48% | 20 15 | \$560 \$420 | \$17 \$13 | \$368 \$221 | \$39 \$29 | \$137 \$158 | 24.39 37.60 | | \$22 \$16 | \$115 \$142 | 20.54 33.75 |
| | LION KING POCAHONTAS | \$49.99 \$49.99 | \$35.00 \$35.00 | 30% 30% | \$21.17 \$20.96 | 40% 40% | 25 25 | \$875 \$875 | \$26 \$26 | \$529 \$524 | \$60 \$60 | \$259 \$264 | 29.61 30.21 | | \$34 \$34 | \$225 \$231 | 25.77 26.37 |
| | | ¥10.00 | 400.00 | 20,0 | V 20.00 | - | 150 | \$4,375 | \$ 131 | \$2,877 | \$302 | \$1,065 | 24.34 | | \$168 | \$897 | 20.50 |
| | | | | | | | | \$29.17 | <u> </u> | \$19.18 | | £21222 | = ::=. | | . 2:25 | 1 | T |
| | TOTAL SOFTWARE | | | | | | 300 | \$9,205 \$30.68 | \$276 | \$5,652 \$18.84 | \$635 | \$2,642 | 28.70 | | \$354 | \$2,288 | 24.85 |
| | TOTAL PICO | | | | | 223 | 450 | \$26,005 | \$1,416 5.45% | \$20,802 79 .99% | \$1,794 6.90% | \$1,993 | 7.66 | \$4,000 15.38% | \$1,000 3.85% | (\$3,007) | -11.56 |

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****CONFIDENTIAL***** SEGA SATURN FINANCIAL BUSINESS PLAN FISCAL YEAR 1997

| PROD RE | | SGSTD RETAIL MEGS PRICE | "A" PRICE | RETAIL MARGIN | LANDED COST | SOA MARGIN | QUOTA (000) | GROSS SALES \$(000) | SALES ADJ. \$(000) | PROD COST \$(000) | VAR COST \$(000) | GROSS PROD CONTR \$(000) | GROSS PROD CONTR | DIRECT MKTG./ ADVERT. \$(000) | INDIR MKTG./ ADVERT. \$(000) | NET PROD CONTR \$(000) | NET PROD CONTR |
|------------------------|--|--|--|-----------------------|---|-------------------------|--------------------|--------------------------------|---|--------------------------------|-------------------------------|--|----------------------------|--|---------------------------------------|---|-----------------------------|
| | HARDWARE SATURN WITH SOFTWARE SATURN CORE 2 SATURN CORE 2 PLUTO CORE/OEM BRAND PLAN 4% | \$239.99 \$249.99 \$199.99 \$549.99 | \$225.59 \$234.99 \$187.99 \$420.00 | 6% 6% 6% 24% | \$236.00 \$232.00 \$232.00 \$390.00 \$10.00 | -5% 1% -23% 7% | 0 800 0 0 | \$0 \$187,992 \$0 \$0 | \$0 \$7,520 \$0 \$0 \$8,000 | \$0 \$185,600 \$0 \$0 | \$0 \$12,595 \$0 \$0 | \$0 (\$17,723) \$0 \$0 (\$8,000) | ERR -9.43 ERR ERR | \$28,000 \$0 \$0 \$0 | \$0 \$5,986 \$0 \$0 | (\$28,000) (\$23,709) \$0 \$0 (\$8,000) | ERR -12.61 ERR ERR |
| | TOTAL HARDWARE | | | | | - | 800 | \$187,992 \$234.99 | \$15,520 | \$185,600 \$232.00 | \$12,595 | (\$25,723) | -13.68 | \$28,000 | \$5,986 | (\$59,709) | -31.76 |
| | PERIPHERALS | | | | | | | | | | | | | | | | |
| 80100 APF | CONTROL PAD | \$34.99 | \$22.50 | 36% | \$9.90 | 56% | 50 | \$1,125 | \$45 | \$495 | \$ 57 | \$528 | 46.90 | | \$ 36 | \$492 | 43.72 |
| 80114 APF | SOJ CONTROLLER BLACK | \$24.99 | \$17.00 | 32% | \$6.50 | 62% | 450 | \$7,650 | \$306 | \$2,925 | \$390 | \$4,029 | 52.66 | | \$244 | \$3,785 | 49.48 |
| 80101 APF | R BACKUP | \$59.99 | \$41.00 | 32% | \$23.46 | 43% | 20 | \$820 | \$33 | \$469 | \$42 | \$276 | 33.68 | | \$26 | \$250 | 30.50 |
| 80102 AP | | \$49.99 | \$34.00 | 32% | \$20.40 | 40% | 20 | \$680 | \$27 | \$408 | \$35 | \$210 | 30 90 | | \$22 \$34 | \$188 \$233 | 27.72 21.60 |
| 80104 APF | | \$79.99 | \$54.00 | 32% | \$35.70 | 34% | 20 | \$1,080 | \$43 | \$714 | \$55 \$45 | \$268 \$ 370 | 24.79 42.04 | | \$34 \$28 | \$233 \$342 | 38.85 |
| 80112 APF | | \$64.99 | \$44.00 | 32% | \$21.50 | 51% | 20 | \$880 \$850 | \$35 \$ 34 | \$430 \$620 | \$45 \$43 | \$370 \$ 153 | 17.96 | | \$20 \$27 | \$126 | 14.77 |
| 80106 APF | | \$24.99 \$79.99 | \$17.00 \$54.00 | 32% 32% | \$12.40 \$28.56 | 27% 47% | 50 25 | \$1,350 | \$54 \$54 | \$714 | \$ 69 | \$513 | 38.01 | | \$43 | \$470 | 34.83 |
| 80107 APF 80113 APF | | \$49.99 | \$34.00 \$34.00 | 32% | \$22.00 | 35% | 25 | \$850 | \$34 | \$550 | \$43 | \$223 | 26.19 | | \$27 | \$196 | 23.01 |
| BUITS AFT | TOTAL PERIPHERALS | 4 40.00 | \$ 54.55 | 0270 | V 11.00 | 0070 | 680 | \$15,285 | \$611 | \$7,325 | \$780 | \$6,569 | 42.98 | \$0 | \$487 | \$6,082 | 39.79 |
| | TOTAL PERIFTIENALS | | | | | - | | \$22.48 | | \$10.77 | | | | | | | |
| | | | | | | | | | | | | | | | | | |
| | SOFTWARE | | | | | | | | | | | | | | | | |
| | FY 1997 Titles | | | | | | | | | | | | | | | | |
| | PANZER DRAGOON 2 | \$49.99 | \$34.00 | 32% | \$17.50 | 49% | 125 | \$4,250 | \$128 | \$2,188 | \$285 | \$1,650 | 38.83 | | \$135 | \$1,515 | 35.65 |
| | IRON RAIN | \$49.99 | \$34.00 | 32% | \$16.50 | 51% | 50 | \$1,700 | \$51 | \$825 | \$114 | \$710 | 41.77 | | \$54 | \$656 | 38.59 |
| | BAKU BAKU | \$39.99 | \$28.00 | 30% | \$17.50 | 38% | 50 | \$1,400 | \$42 | \$875 | \$94 | \$389 | 27.80 | | \$45 | \$345 | 24.62 |
| | LEGEND OF THOR | \$59.99 | \$42.00 | 30% | \$17.50 | 58% | 50 | \$2,100 | \$63 | \$875 | \$141 | \$1,021 | 48.63 | | \$67 \$405 | \$954 \$2,273 | 45.45 37.12 |
| | FIGHTING VIPERS | \$49.99 | \$35.00 | 30% | \$17.50 | 50% | 175 | \$6,125 | \$184 | \$3,063 | \$410 \$225 | \$2,468 | 40.30 | | \$195 \$ 111 | \$2,273 \$1,299 | 37.12 |
| | MR. BONES | \$49.99 | \$35.00 | 30% | \$17.50 | 50% | 100 275 | \$3,500 \$9,625 | \$105 \$ 289 | \$1,750 \$4,813 | \$235 \$645 | \$1,411 \$3,879 | 40.30 40.30 | | \$306 | \$3,572 | 37.12 |
| | NIGHTS | \$49.99 \$40.00 | \$35.00 | 30% 30% | \$17.50 \$17.50 | 50% 50% | 125 | \$4,375 | \$131 | \$2,188 | \$293 | \$1,763 | 40.30 | | \$ 139 | \$1,624 | 37.12 |
| | VIRTUA ON | \$49.99 \$39.99 | \$35.00 \$30.00 | 25% | \$17.50 \$17.50 | 42% | 125 | \$3,750 | \$113 | \$2,188 | \$251 | \$1,199 | 31.97 | | \$119 | \$1,079 | 28.78 |
| | BUG TOO! VIRTUA COP 2 | \$49.99 | \$35.00 | 30% | \$17.50 | 50% | 150 | \$5,250 | \$ 158 | \$2,625 | \$352 | \$2,116 | 40.30 | | \$167 | \$1,949 | 37.12 |
| | RIGLORD SAGA 2 | \$59.99 | \$42.00 | 30% | \$17.50 | 58% | 50 | \$2,100 | \$63 | \$875 | \$141 | \$1,021 | 48.63 | | \$67 | \$954 | 45.45 |
| | SONIC | \$49.99 | \$35.00 | 30% | \$17.50 | 50% | 350 | \$12,250 | \$368 | \$6,125 | \$821 | \$4,937 | 40.30 | | \$390 | \$4,547 | 37.12 |
| | STAR WARS (ALIEN HIVE) | \$49.99 | \$35.00 | 30% | \$17.50 | 50% | 100 | \$3,500 | \$105 | \$1,750 | \$235 | \$1,411 | 40.30 | | \$111 | \$1,299 | 37.12 |
| | SOCCER | \$49.99 | \$35.00 | 30% | \$17.50 | 50% | 50 | \$1,750 | \$ 53 | \$875 | \$117 | \$705 | 40.30 | | \$56 | \$650 | 37.12 |
| | DAYTONA REMIX | \$49.99 | \$35.00 | 30% | \$17.50 | 50% | 75 | \$2,625 | \$79 | \$1,313 | \$ 176 | \$1,058 | 40.30 | | \$84 | \$974 | 37.12 |
| | NBA ACTION | \$59.99 | \$42.00 | 30% | \$17.50 | 58% | 50 | \$2,100 | \$63 | \$875 | \$141 | \$1,021 | 48.63 | | \$67 | \$954 \$974 | 45.45 37.12 |
| | MANX TT | \$49.99 | \$35.00 | 30% | \$17.50 | 50% | 75 | \$2,625 | \$79 | \$1,313 | \$176 | \$1,058 | 40.30 | | \$84 \$267 | \$974 \$3,818 | 37.12 45.45 |
| | WORLD SERIES BASEBALL | \$59.99 | \$42.00 | 30% | \$17.50 | 58% | 200 | \$8,400 | \$252 | \$3,500 | \$563 | \$4,085 \$6,128 | 48.63 48.63 | | \$401 | \$5,727 | 45.45 |
| | NFL FOOTBALL | \$59.99 | \$42.00 | 30% | \$17.50 | 58% 36% | 300 85 | \$12,600 \$3,400 | \$378 \$102 | \$5,250 \$2,168 | \$844 \$228 | \$6,126 \$903 | 26.55 | | \$108 | \$794 | 23.37 |
| | WIPEOUT | \$59.99 | \$40.00 | 33% 33% | \$25.50 \$25.50 | 36% 36% | 85 | \$3,400 \$3,400 | \$102 | \$2,168 | \$228 | \$ 903 | 26.55 | | \$108 | \$ 794 | 23.37 |
| | DESTRUCTION DERBY | \$59.99 \$39.99 | \$40.00 \$28.00 | 30% | \$17.50 | 38% | 30 | \$840 | \$25 | \$525 | \$56 | \$234 | 27.80 | | \$27 | \$207 | 24 62 |
| | GOLDEN AXE HEART OF DARKNESS | \$49.99 | \$35.00 | 30% | \$21.00 | 40% | 75 | \$2,625 | \$79 | \$1,575 | \$176 | \$795 | 30.30 | | \$84 | \$712 | 27.12 |
| | PYGNOSIS TITLES | \$59.99 | \$42.00 | 30% | \$25.50 | 39% | 300 | \$12,600 | \$378 | \$7,650 | \$844 | \$3,728 | 29.59 | | \$401 | \$3,327 | 26 40 |
| | HOSHINO TITLES | \$49.99 | \$35.00 | 30% | \$17.50 | 50% | 200 | \$7,000 | \$210 | \$3,500 | \$469 | \$2,821 | 40.30 | | \$223 | \$2,598 | 37.12 |
| | QUOTA (SLIP)/INCREASE | \$49.99 | \$35.00 | 30% | \$17.50 | 50% | (290) | | (\$305) | (\$5,075) | (\$680) | (\$4,090) | 40.30 | | (\$323) | (\$3,767) | 37.12 |
| | | • | | | | | | | | | | | 65.05 | | • • | £420 | 64.87 |
| | DAYTONA | \$29.99 | \$20.00 | 33% | \$4.45 | 78% | 10 | \$200 | \$6 | \$45 | \$13 | \$136 \$400 | 68.05 | | \$6 \$ 9 | \$130 \$ 181 | 64.87 64.79 |
| | SEGA RALLY | \$39.99 | \$28.00 | 30% | \$6.25 | 78% | 10 | \$280 | \$8 | \$63 | \$19 \$19 | \$190 \$210 | 67.98 75.12 | | \$9 \$9 | \$101 \$201 | 71.94 |
| | VIRTUA FIGHTER 2 | \$39.99 | \$28.00 | 30% | \$4.25 | 85% 83% | 10 10 | \$280 \$280 | \$8 \$8 | \$43 \$ 47 | \$19 \$19 | \$210 \$206 | 73.69 | | \$ 9 | \$1 97 | 70.51 |
| | VIRTUA COP | \$39.99 \$40.00 | \$28.00 | 30% | \$4.65 \$6.50 | 03% | 0 | \$200 | \$ 0 | \$0 | \$0 | \$0 | ERR | | \$0 | \$0 | ERR |
| | QUOTA (SLIP)/INCREASE | \$49.99 | \$35.00 | | ⊅ 0.5U | | U | . 40 | 40 | Ψ0 | 40 | 43 | | | ₹ . | • | |

RESERVE TITLES

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****CONFIDENTIAL***** SEGA SATURN FINANCIAL BUSINESS PLAN FISCAL YEAR 1997

| PROD NO. | REL MTH | PRODUCT NAME | MEGS | SGSTD RETAIL PRICE | "A" PRICE | RETAIL MARGIN | LANDED COST | | QUOTA (000) | GROSS SALES \$(000) | SALES ADJ. \$(000) | PROD COST \$(000) | VAR COST \$(000) | GROSS PROD CONTR \$(000) | GROSS PROD CONTR % | DIRECT MKTG./ ADVERT. \$(000) | INDIR MKTG./ ADVERT. \$(000) | NET PROD CONTR \$(000) | NET PROD CONTR % |
|-------------|------------|---|------|---|---|---------------------------------|---|-------------------|----------------|---------------------------|--------------------------|----------------------------|--------------------------|-----------------------------------|-----------------------------|--|---------------------------------------|---------------------------------|---------------------------|
| | | DRAGONFORCE MICKEY MOUSE SKY TARGET TERRA FANTATICA YUMMEMI 3 | | \$39.99 \$49.99 \$49.99 \$49.99 \$59.99 | \$28.00 \$35.00 \$35.00 \$35.00 \$42.00 | 30% 30% 30% 30% 30% | \$17.50 \$17.50 \$17.50 \$17.50 \$17.50 | 50% 50% 50% | | | | | | | | | | | |
| | | TOTAL SOFTWARE | | | | | | | 3,000 | \$110,780 \$36.93 | \$3,323 | \$55,969 \$18.66 | \$7,422 | \$44,066 | 39.78 | <u>\$0</u> . | \$ 3,527 | \$ 40,538 | 36.59 |
| | | TOTAL SATURN | | | | | | = | 4,480 | \$ 314,057 | \$19,454 6.19% | \$248,894 79.25% | \$20,797 6.62% | \$24,912 | 7.93 | \$28,000 8.92% | \$10,000 3.18% | (\$13,088) | -4.17 |

JOB: EIS160-2 EIS160-02

HOLDING WAREHOUSE INVENTORY REPORT

PAGE 1 4/03/96

| WHSE | PRODUCT NUMBER | DESCRIPTION | QUANTITY |
|------|----------------|---------------------------------|----------|
| ==== | =========== | | |
| PH · | 49101 | Amazing Sonic Pkt Arcade | 3 |
| PH | 49104 | Eternal Champions-Pkt Arcade | 2 |
| NH | 4401 | Batman Returns CD | 1433 |
| PH | 4903 | Night Trap Cd | 384 |
| NH | 2142 | Powerback, Rechargeable Battery | 244 |
| NH | 2409 | NBA Action-Star David Robinson | 1872 |
| NH | 84002 | Star Wars 32X Hardware | 13386 |
| PH | 84002 | Star Wars 32X Hardware | 7866 |
| NH | 1214 | David Robinson's Supreme Ct BB | 842 |
| NH | 1236 | NBA Action 95 Starring David R | 360 |

| JOB: EIS115 ***COMPANY RPT: EIS115-01 AFFILIATE LABEL SALES | CONFIDENTIAL*** | Sega | Consumer Produ SALES STATUS S | | | PAGE: 1 Updated: 4/03/96 0:24 AM |
|---|-----------------------|------------------------------|----------------------------------|--------------|-----------------------------|--|
| | Hardware | U n i t s Software | Other | Hardware | D o l l a r s - Software | Total Other Dollars |
| OPEN ORDERS 0 - 14 15 - 30 31 - 60 61 - 90 91 - 120 Over 120 | 0 0 0 0 0 | 332 0 0 0 0 0 | 0 0 0 0 0 | | 4,481.88 | 4,481.88 |
| TOTAL OPEN | 0 | 332 | 0 | | 4,481.88 | 4,481.88 |
| INVOICED Gross Invoices Less Good Returns Adjustments NET INVOICED (Gross-Good Returns) | 0 0 0 0 | 0 0 0 | 0 0 0 0 | | | |
| TOTAL Open + Invoiced | o | 332 | 0 | | 4,481.88 | 4,481.88 |

JOB: EIS115 RPT: EIS115-01 TOYS-ELA'S

COMPANY CONFIDENTIAL

Sega Consumer Products Division SALES STATUS SUMMARY

PAGE:

Updated: 4/03/96 0:24 AM

| | Hardware | U n i t s Software | Other | Hardware | D o l l a r s Software | Other | Total Dollars |
|----------------------------------|----------|-----------------------|-------|-----------|---------------------------|-------|------------------|
| OPEN ORDERS | | | | | | | |
| 0 - 14 | 404 | 2,055 | 0 | 45,207.68 | 60,711.00 | | 105,918.68 |
| 15 - 30 | 0 | 288 | 0 | | 8,064.00 | | 8,064.00 |
| 31 - 60 | 0 | 0 | 0 | | | | |
| 61 - 90 | 0 | 0 | 0 | | | | |
| 91 - 120 | 0 | 0 | 0 | | | | |
| Over 120 | 0 | 0 | 0 | | | | |
| TOTAL OPEN | 404 | 2,343 | 0 | 45,207.68 | 68,775.00 | | 113,982.68 |
| INVOICED _ | | | | | | | |
| Gross Invoices | 0 | 0 | 0 | | | | |
| Less Good Returns Adjustments | 0 | 0 | 0 | | | | |
| NET INVOICED | 0 | 0 | 0 | | | | |
| (Gross-Good Returns) | • | • | 0 | | | | |
| | | | | | | | |
| TOTAL | | | | | | | |
| Open + Invoiced | 404 | 2,343 | 0 | 45,207.68 | 68,775.00 | | 113,982.68 |

| JOB: EIS115 RPT: EIS115-01 P.C CD ROM | | CONFIDENTIAL*** | Sega | Consumer Pro | ducts Division SUMMARY | | PAGE: 3 Updated: 4/03/96 0:24 AM |
|--|--------------------|-----------------------|-------------------------|-----------------------|---------------------------|---------------------------|--|
| | | Hardware | U n i t s Software | Other | Hardware | Dollars Software Other | Total Dollars |
| OPEN ORDERS 0 - 14 15 - 30 31 - 60 61 - 90 91 - 120 Over 120 | | 0 0 0 0 0 | 776 0 0 0 0 | 0 0 0 0 0 | | 21,460.00 | 21,460.00 |
| TOTAL | _ OPEN | 0 | 776 | 0 | | 21,460.00 | 21,460.00 |
| INVOICED Gross Invo Less Good Adjustment | Returns | 0 0 0 | 0 0 0 | 0 0 0 | | | |
| NET INVOIC | CED od Returns) | 0 | 0 | 0 | | | |
| TOTAL Open + Inv | oiced | 0 | 776 | 0 | | 21,460.00 | 21,460.00 |

JOB: EIS115 RPT: EIS115-01

SEGA CD

COMPANY CONFIDENTIAL Sega Consumer Products Division SALES STATUS SUMMARY

PAGE: Updated: 4/03/96

0:24 AM

----- Dollars Total Units Other Other Hardware Software Dollars Software Hardware OPEN ORDERS 0 - 14 15 - 30 31 - 60 61 - 90 1,295.76 1,297.92 2,593.68 204 0 231 0 0 0 0 0 0 0 0 0 91 - 120 0 0 0 Over 120 1,295.76 1,297.92 2,593.68 TOTAL OPEN 0 231 204 INVOICED Gross Invoices 0 Less Good Returns 0 0 Adjustments NET INVOICED 0 (Gross-Good Returns) 1,295.76 1,297.92 2,593.68 204 Open + Invoiced 231

COMPANY CONFIDENTIAL

Sega Consumer Products Division SALES STATUS SUMMARY

JOB: EIS115 RPT: EIS115-01 SATURN PAGE: 5 Updated: 4/03/96 0:24 AM

| | Hardware | Units Software | Other | Hardware | Dollars Software | Other | Total Dollars |
|---|------------------------|--------------------------------|---------------------|-------------------------|--|---------------------|---|
| OPEN ORDERS 0 - 14 15 - 30 31 - 60 61 - 90 91 - 120 | 1,188 132 0 0 | 70,012 2,648 48 1,968 | 536 42 0 0 | 276,301.27 31,018.68 | 2,587,592.02 97,804.40 1,632.00 67,968.00 | 17,733.36 945.00 | 2,881,626.65 129,768.08 1,632.00 67,968.00 |
| Over 120 | 0 | 240 | 0 | | 10,080.00 | | 10,080.00 |
| TOTAL OPEN | 1,320 | 74,916 | 578 | 307,319.95 | 2,765,076.42 | 18,678.36 | 3,091,074.73 |
| | | | | | | | |
| INVOICED Gross Invoices Less Good Returns Adjustments NET INVOICED (Gross-Good Returns) | 0 0 0 0 | 0 0 0 | 0 0 0 0 | | | | |
| | | | | | | | |
| TOTAL | 4 000 | | | | | | |
| Open + Invoiced | 1,320 | 74,916 | 578 | 307,319.95 | 2,765,076.42 | 18,678.36 | 3,091,074.73 |

JOB: EIS115 RPT: EIS115-01

GAME GEAR

COMPANY CONFIDENTIAL Sega Consumer Products Division SALES STATUS SUMMARY

PAGE: Updated: 4/03/96

0:24 AM

----- Dollars ----- Units -----Total Other Other Hardware Software Hardware Software OPEN ORDERS 10,171.16 725 110,224.27 379,783.25 0 - 14 15 - 30 7,034 259,387.82 3,205 295,893.64 4,502.50 291,391.14 3,255 193 0 2,425,210.74 2,175.00 31 - 60 20,202 145 0 2,423,035.74 265,188.30 61 - 90 0 0 265,188.30 3,036 3,317.40 3,317.40 91 - 120 36 0 0 6,634.80 6,634.80 72 0 Over 120 3,248,955.20 116,901.77 10,171.16 3,376,028.13 TOTAL OPEN 29,806 7,372 725 INVOICED Gross Invoices Less Good Returns 0 0 0 Adjustments NET INVOICED 0 (Gross-Good Returns) 29,806 7,372 725 3,248,955.20 116,901.77 10,171.16 3,376,028.13 Open + Invoiced

| JOB: EIS115 RPT: EIS115-01 32X | ***COMPANY | CONFIDENTIAL*** | s Sega | Consumer Produc SALES STATUS SU | | | PAGE: 7 Updated: 4/03/96 0:24 AM |
|--|---|-----------------------|--------------------------|------------------------------------|----------|---------------------------|--|
| | | Hardware | U n i t s Software | Other | Hardware | Dollars Software Other | - Total Dollars |
| OPEN ORDERS 0 - 14 15 - 30 31 - 60 61 - 90 91 - 120 Over 120 | Karana arang ar | 0 0 0 0 0 | 84 126 0 0 0 | 0 0 0 0 0 0 | | 3,716.64 5,228.16 | 3,716.64 5,228.16 |
| ТОТА | L OPEN | 0 | 210 | 0 | | 8,944.80 | 8,944.80 |
| INVOICED Gross Inv Less Good Adjustmen | Returns | 0 0 0 | 0 0 0 | 0 0 0 | | | |
| NET INVOI (Gross-Go | CED od Returns) | 0 | 0 | o | | | |
| TOTAL Open + In | voiced | o | 210 | 0 | | 8,944.80 | 8,944.80 |

COMPANY CONFIDENTIAL

Sega Consumer Products Division SALES STATUS SUMMARY

PAGE:

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JOB: EIS115 RPT: EIS115-01 GENESIS

| | Hardware | U n i t s Software | Other | Hardware | Dollar Software | s Other | Total Dollars |
|--------------------------------------|----------|-----------------------|--------|--------------|--------------------|--------------|------------------|
| OPEN ORDERS | | | | | | | |
| 0 - 14 | 8,880 | 28,824 | 29,838 | 1,116,745.95 | 962,856.09 | 1,626,255.80 | 3,705,857.84 |
| 15 - 30 | 4,665 | 1,687 | 3,000 | 551,134.55 | 66,371.95 | 38,850.00 | 656,356.50 |
| 31 - 60 | 534 | 4,032 | 0 | 57,467.76 | 185,016.00 | | 242,483.76 |
| 61 - 90 | 372 | 1,272 | 0 | 41,992.08 | 34,344.00 | | 76,336.08 |
| 91 - 120 | 192 | 144 | 0 | 19,927.68 | 6,624.00 | | 26,551.68 |
| Over 120 | 546 | 0 | 0 | 59,812.14 | | | 59,812.14 |
| TOTAL OPEN | 15,189 | 35,959 | 32,838 | 1,847,080.16 | 1,255,212.04 | 1,665,105.80 | 4,767,398.00 |
| | | | | | | | |
| TARKATAER | | | | | | | |
| INVOICED | 0 | 0 | 0 | | | | |
| Gross Invoices | 0 | 0 | ő | | | | |
| Less Good Returns | 0 | 0 | 0 | | | | |
| Adjustments | U | O | | | | | |
| NET INVOICED (Gross-Good Returns) | 0 | 0 | 0 | | | | |
| | | | | | | | |
| TOTAL Open + Invoiced | 15,189 | 35,959 | 32,838 | 1,847,080.16 | 1,255,212.04 | 1,665,105.80 | 4,767,398.00 |

JOB: EIS115 RPT: EIS115-01

COMPANY CONFIDENTIAL

Sega Consumer Products Division SALES STATUS SUMMARY

PAGE: 9 Updated: 4/03/96

| | | | _ | 1- | | - | _ | _ | _ | | | | | , | • | _ | | _ | _ | |
|---|---|---|---|----|---|---|---|---|---|---|---|---|---|---|---|---|-----|---|---|--|
| | | | | | | | | | | | | • | 0 | : | 2 | 4 | ٠,٠ | A | М | |
| - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| | | | | | | | | | | | | | _ | | | _ | - | | | |

| | Hardware | U n i t s Software | Other | Hardware | Dollars Software Other | Total Dollars |
|--|----------------------------|----------------------------|----------------------------|--------------|---------------------------|------------------|
| OPEN ORDERS 0 - 14 15 - 30 31 - 60 61 - 90 91 - 120 Over 120 TOTAL OPEN | 0 0 0 0 0 0 | 0 0 0 0 0 0 | 0 0 0 0 0 0 | | | |
| INVOICED Gross Invoices Less Good Returns Adjustments | 0 0 0 | 0 0 0 | 0 0 0 | | | |
| NET INVOICED (Gross-Good Returns) | 0 | 0 | 0 | | | |
| TOTAL Open + Invoiced | 0 | 0 | 0 | | | |

Kalinske, Tom

From:

Kalinske, Tom

To:

Ciciretto, Len; Ribero, Mike; Kaneshiro, Makoto; McEnany, Lee@255SLMAC; Bay, Carey; Fornasier, Diane@255SLMAC; Cohen, Neil@255SLMAC; Abramson, Tom; Hector, Roger; Goveia, Steve; Koch, Steven; Payne, Steve@PDMACPO; Miller, Joe@PDMACPO; Toyoda, Shinobu; Oberholzer, Andre; Utsunomiya, Takaharu;

Carlson, Arvin@255SLMAC; Hart, Deb

Subject:

Saturn Success in Japan

Date:

Thursday, March 28, 1996 11:49AM

It is one thing to hear/read about how well we are doing in Japan vs. Sony, it's another to personally witness it. I just visited 10 retail stores in Tokyo (most in Akihabra); it's now spring break so the crowds of teens/college kids are huge. We are killing Sony. In every store, Saturn hardware is sold out and there are stacks of Playstation. The retailers commented they can't compare the true sales rate because Saturn sells out before they can measure accurately. Our interactive displays are better, our software displays and stocking far superior. It is not unusual to see 40-50 copies of Panzer Zwei or Virtua Fighter 2 stocked in even small stores and they are selling fast. I wish I could get all our staff, sales people, retailers, analysts, media, etc. to see and understand what's happening in Japan; they would then understand why we will win here in the U.S. eventually.

How do we show that at E3?

Tom

AFFILIATE LABEL SALES

COMPANY CONFIDENTIAL

Sega Consumer Products Division PRODUCTION PLANNING REPORT ALLOCATABLE INVENTORY IN UNITS

PAGE:

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FISCAL 1997

-----SALES STATUS----

----- A G E D A V A I L A B I L I T Y -----

| | | | 4.5 | | | | | | TO 44 | DAYS | CURF | RENT FISCAL YEA | н |
|--|---|----------------------------|---|----------------------------|---|-------------------------|---|--|---|---|---|---|---|
| ITEM DESCRIPTION | - TOT YR - SALES GOAL | YEAR-TO NET INVOICED | O-DATE INVOICED + CUST OPEN | M-T-D NET INVOICED | NET ON HAND | 0-14 OPEN CUS ORDERS | TO 14 DAYS 0-14 AVAILABLE | CUMULATIVE DEMAND | CUMULATIVE AVAILABLE | | CUMULATIVE AVAILABLE | CUMULATIVE DEMAND | VS. DEMAND |
| SOFTWARE 4700 Loadstar TheLegend 4701 Cadillacs & Dinosat 85003 Alphabonk Farm Mac 85004 Alphabonk Farm Win. 85005 Elroy Goes Bugzerk 85006 Elroy Goes Bugzerk 85008 Pantsylvania Win/M 85010 Elroy Hits the Pav 49039 The Great Counting | 0 0 / 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 0 0 0 0 0 0 | 0 0 0 0 0 0 0 0 108 | 0 0 0 0 0 0 | 463 1,807 2,561 82 1,596 1,694 7,172 4,398 | 0 0 0 0 0 | 463 1,807 2,561 82 1,596 1,694 7,172 4,398 93 | 0 0 0 0 0 0 108 108 | 463 1,807 2,561 82 1,596 1,694 7,172 4,398 93 | 0 0 0 0 0 0 0 108 108 | 463 1,807 2,561 82 1,596 1,694 7,172 4,398 93 | 0 0 0 0 0 0 0 108 108 | 463 1,807 2,561 82 1,596 1,694 7,172 4,290 15 |
| 49040 Adventures in Lett *** TOTAL SOFTWARE | | 0 0 | 116 332 | 0 0 | 19,866 | 332 | 19,866 | 332 | 19,866 | | 19,866 Inventory Exc Inventory Sho | | 19,66 |
| | | | | | | | | | | 332 | ====================================== | 332 | |
| *** TOTAL AFFILIATE LABEL SAL | _E 0 | 0 | 332 | 0 | 19,866 | 332 | 19,866 | 332 | 19,866 | | Inventory Exc | cess: | 19, (|

COMPANY CONFIDENTIAL

Sega Consumer Products Division

TOYS-YOUTH ELECTRONICS FISCAL 1997

PRODUCTION PLANNING REPORT ALLOCATABLE INVENTORY IN UNITS

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0:24 AM

| | S A L | ES STAT | us | | | | A G E | D AVAIL | ABILIT | Υ | | | |
|--------------------------------|------------|----------|------------|----------|----------|------------|--------------|------------|------------|------------|---------------|----------------|---------|
| | - TOT YR - | YEAR-1 | O-DATE | M-T-D | | | TO 14 DAYS - | | TO 4 | 1 DAYS | CUR | RENT FISCAL YE | AR |
| | SALES | NET | INVOICED + | NET | NET | 0-14 OPEN | 0-14 | CUMULATIVE | CUMULATIVE | CUMULATIVE | CUMULATIVE | CUMULATIVE | VS. |
| ITEM DESCRIPTION | GOAL | INVOICED | CUST OPEN | INVOICED | ON HAND | CUS ORDERS | AVAILABLE | DEMAND | AVAILABLE | DEMAND | AVAILABLE | DEMAND | DEMAND |
| | | | | | | | | | | | | | |
| HARDWARE | | | | | | | | | | | | | |
| 49203 IR 7000 | 0 | 0 | . 0 | 0 | 12 | 0 | 12 | 0 | 12 | 0 | 12 | 0 | 12 |
| | | | | | | | | | | | | | |
| *** TOTAL HARDWARE | 0 | 0 | 0 | 0 | 12 | 0.1 | 12 | 0 | 12 | 0 | 12 | 0 | |
| | | | | | | | | | | : | Inventory Exc | ess: | 12 |
| | | | | | | | | | | | Inventory Sho | rtage: | 0 |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | ======== | ======== | | ======= | ======== | ======== | ======= | | ======= |
| *** TOTAL TOYS-YOUTH ELECTRON3 | 0 1 | 0 | 0 | 0 | 12 | 0 | 12 | 0 | 12 | 0 | 12 | 0 | |

12 Inventory Excess: Inventory Shortage: 0

JOB: EIS160 RPT: EIS160-01 TOYS-GAMES

COMPANY CONFIDENTIAL

Sega Consumer Products Division PRODUCTION PLANNING REPORT ALLOCATABLE INVENTORY IN UNITS

Inventory Shortage:

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| | • | | | | | | | • | | | | | |
|---------------------------|---------------|-----------------|-------------------------|-----------------|----------------|-------------------------|-------------------|----------------------|-------------------------|----------------------|----------------------------------|-------------------|---------------|
| | S A L | ES STAT | U S | | | | A G E | DAVAI | LABILIT | Υ | | | |
| | - TOT YR - | YEAR-TO | D-DATE | M-T-D | | | TO 14 DAYS - | | TO 4 | 4 DAYS | CURR | RENT FISCAL YEA | R |
| ITEM DESCRIPTION | SALES GOAL | NET INVOICED | INVOICED + CUST OPEN | NET INVOICED | NET ON HAND | 0-14 OPEN CUS ORDERS | 0-14 AVAILABLE | CUMULATIVE DEMAND | CUMULATIVE AVAILABLE | CUMULATIVE DEMAND | CUMULATIVE AVAILABLE | CUMULATIVE DEMAND | VS. DEMAND |
| HARDWARE | | | | | | | | | | | | | |
| * 49101 Amazing Sonic Pkt | Α 0 | . 0 | 0 | 0 | 3 | 0 | 3 | 0 | 3 | 0 | . , з | o | 3 |
| * 49104 Eternal Champions | -P 0 | 0 | 0 | 0 | . 2 | . 0, | 2 | 0 | 2 | 0 | 2 | 0 | |
| 49140 Pods | 0 | 0 | О | Ó | 489 | 0 | 489 | 0 | 489 | • • • • | 489 | 0 | 489 |
| *** TOTAL HARDWARE | 0 | 0 | 0 | 0 | 494 | 0 | 494 | 0 | 494 | 0 | 494 | 0 | |
| | | | • | | | | | | | | Inventory Exce Inventory Shor | | 494 0 |
| SOFTWARE | | | | | | | | | | | | | |
| *** TOTAL SOFTWARE | 0 | . 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | | • | | | | | | | | | Inventory Exce | ss: | 0 |
| | | | | | | | | | | • | Inventory Shor | tage: | , 0 |
| | | | | | | | | | | | | | |
| *** TOTAL TOYS-GAMES | 0 | 0 | 0 | 0 | 494 | 0 | 494 | 0 | 494 | 0 | 494 | 0 | |
| | 4 | | | | | | | | | | Inventory Exce | ess: | 494 |

^{*} SKU shows inventory in "QC Hold" Warehouse. See report EIS160-2.

JOB: EIS160 RPT: EIS160-01 TOYS-ELA'S ***COMPANY CONFIDENTIAL***

FISCAL 1997

Sega Consumer Products Division PRODUCTION PLANNING REPORT ALLOCATABLE INVENTORY IN UNITS

oducts Division
ANNING REPORT

----- A G E D A V A I L A B I L I T Y ------

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318,633

54

Inventory Excess: Inventory Shortage:

----- SALES STATUS-----

| | - | - TOT YR - | | O-DATE | M-T-D | | | | | TO 4 | | | | |
|----------------|------------------|------------|----------|------------|----------|----------|------------|-----------|----------------------|------------|----------------------|-------------------------|----------------------|---------------|
| TTEN 050007 | | SALES | NET | INVOICED + | NET | NET | 0-14 OPEN | 0-14 | CUMULATIVE DEMAND | CUMULATIVE | CUMULATIVE DEMAND | CUMULATIVE AVAILABLE | CUMULATIVE DEMAND | VS. DEMAND |
| ITEM DESCRIF | | GOAL | INVOICED | CUST OPEN | INVOICED | ON HAND | CUS ORDERS | AVAILABLE | DEMAND | AVAILABLE | DEMAND | AVAILABLE | DEMAND | DEMAND |
| HARDWARE | | | | | | | | | | | | | | |
| | o Hardware w/Huc | 149,000 | 0 | 404 | 0 | 116,908 | 404 | 116,908 | 404 | 116,908 | 404 | 116,908 | 404 | 116,50 |
| | o W/Software - R | 0 | 0 | 0 | 0 | 14, 168 | 0 | 14, 168 | 0 | 14, 168 | 0 | 14, 168 | 0 | 14, 16 |
| | o RF Modulator | 0 | 0 | 0 | 0 | 57 | 0 | 57 | 0 | 57 | 0 | 57 | 0 | 5 |
| | | | | | | | | | | | | | | |
| *** TOTAL HARD | WARE | 149,000 | 0 | 404 | 0 | 131, 133 | 404 | 131, 133 | 404 | 131, 133 | 404 | 131, 133 | 404 | |
| | | | | | | | | | | | | Inventory Exc | | 130,72 |
| | | | | | | | | | | | | Inventory Sho | | |
| | | | | | | | | | | | | | | , |
| SOFTWARE | | | | | | | | | | | | | | |
| 49021 A Y | ear At Pooh Corn | 21,000 | 0 | 24 | 0 | 12,913 | 24 | 12,913 | 24 | 12,913 | 24 | 12,913 | 24 | 12,88 |
| 49022 Ecc | o Jr & Grt Ocn T | 5,000 | 0 | 0 | 0 | 3,867 | 0 | 3,867 | 0 | 3,867 | 0 | 3,867 | 0 | 3,86 |
| 49023 Tai | ls & The Music M | 3,000 | 0 | 0 | 0 | 1,098 | 0 | 1,098 | 0 | 1,098 | 0 | 1,098 | 0 | 1,09 |
| 49024 Mic | key's Blast Into | 9,000 | 0 | 0 | 0 | 56,671 | 0 | 56,671 | 0 | 56,671 | 0 | 56,671 | 0 | 56,67 |
| 49026 Mag | ic Crayons- Pico | 5,000 | . 0 | 0 | 0 | 18,211 | 0 | 18,211 | 0 | 18,211 | 0 | 18,211 | 0 | 18,21 |
| 49027 Cra | yola World of Cr | 11,000 | 0 | 0 | 0 | 26, 143 | 0 | 26, 143 | 0 | 26, 143 | 0 | 26, 143 | . 0 | 26, 14 |
| 49029 Smar | rt Alex/Smart Al | 0 | 0 | 1,758 | 0 | 0 | 1,470 | 0 | 1,470 | 10,000 | 1,758 | 10,000 | 1,758 | 8,24 |
| 49030 Dis | ney's Pocahontas | 32,000 | 0 | 107 | 0 | 9,733 | 107 | 9,733 | 107 | 9,733 | 107 | 9,733 | 107 | 9,62 |
| 49034 Mus | ical Zoo Pico S/ | 10,000 | 0 | 6 | 0 | 2,668 | 6 | 2,668 | 6 | 2,668 | 6 | 2,668 | 6 | 2,66 |
| 49035 Pep | e's Puzzle Pico | 24,000 | 0 | 24 | 0 | 0 | 24 | 0 | 24 | 0 | 24 | 0 | 24 | 2 |
| 49036 The | Berenstain Bear | 29,000 | 0 | 6 | 0 | 17,324 | 6 | 17,324 | 6 | 17,324 | 6 | 17,324 | 6 | 17,31 |
| 49037 Dis | ney's Lion King | 53,000 | 0 | 316 | 0 | 19, 140 | 316 | 19, 140 | 316 | 19, 140 | 316 | 19, 140 | 316 | 18,82 |
| 49038 Sho. | lastic's Magic S | 19,000 | .0 | 72 | 0 | 12,360 | 72 | 12,360 | 72 | 12,360 | 72 | 12,360 | 72 | 12,28 |
| 49044 Tar | get Pico PrePack | 3,000 | 0 | 0 | 0 | 27 | 0 | 27 | 0 | 27 | 0 | 27 | 0 | 2 |
| 49045 Tar | get Pico PrePack | 0 | 0 | 0 | 0 | 38 | 0 | 38 | 0 | 38 | 0 | 38 | 0 | 3 |
| 49046 Mup | pets (Pico) | 0 | 0 | 18 | 0 | 0 | 18 | 0 | 18 | 0 | 18 | 0 | 18 | 1 |
| 49047 Num | bers W/Disney 10 | 0 | 0 | 6 | 0 | 0 | 6 | 0 | 6 | 0 | 6 | 0 | 6 | |
| 49049 Son | ic the Hedgehog' | 0 | 0 | 6 | 0 | 0 | 6 | 0 | 6 | 0 | 6 | 0 | 6 | |
| *** TOTAL SOFT | WARE | 224,000 | 0 | 2,343 | 0 | 180, 193 | 2,055 | 180, 193 | 2,055 | 190, 193 | 2,343 | 190, 193 | 2,343 | |
| | | | | | | | | | | | | Inventory Exc | ess: | 187,90 |
| | | | | | | | | | | | | Inventory Sho | rtage: | . 5 |
| | | | | | | | | | | | | | | |
| | | | | ======= | ======= | | | | ======= | | | | | |
| *** TOTAL TOYS | -ELA'S | 373,000 | 0 | 2,747 | 0 | 311,326 | 2,459 | 311,326 | 2,459 | 321,326 | 2,747 | 321,326 | 2,747 | |

* SKU shows inventory in "QC Hold" Warehouse. See report EIS160-2.

JOB: EIS160

COMPANY CONFIDENTIAL

Sega Consumer Products Division PRODUCTION PLANNING REPORT

RPT: EIS160-01 P.C. - CD ROM SOFTWARE

FISCAL 1997

ALLOCATABLE INVENTORY IN UNITS

PAGE:

----- A G E D A V A I L A B I L I T Y ------

Updated: 4/03/96 0:24 AM

7,772

740

Inventory Excess: Inventory Shortage:

| | S | Α | L | Ε | s | s | Ť | Α | Т | U | S | |
|--|---|---|---|---|---|---|---|---|---|---|---|--|
|--|---|---|---|---|---|---|---|---|---|---|---|--|

| | | - TOT YR - | YEAR- | TO-DATE | M-T-D | | | TO 14 DAYS - | | TO 4 | 4 DAYS | CUR | RENT FISCAL YE | AR |
|----------|-----------------------|------------|----------|------------|------------|---------|------------|--------------|------------|------------|------------|---------------|----------------|--------|
| | | SALES | NET | INVOICED + | NET | NET | 0-14 OPEN | 0-14 | CUMULATIVE | CUMULATIVE | CUMULATIVE | CUMULATIVE | CUMULATIVE | vs. |
| ITEM | DESCRIPTION | GOAL | INVOICED | CUST OPEN | INVOICED | ON HAND | CUS ORDERS | AVAILABLE | DEMAND | AVAILABLE | DEMAND | AVAILABLE | DEMAND | DEMAND |
| | | | | | | | | | | | | | | |
| SOFTWAR | RE | | | | | | | | 4.4 | | | | . • | |
| 8501 | Comix Zone PC Cd Ro | Ο. | 0 | 0 | 0 | 4,054 | . 0 | 4,054 | 0 | 4,054 | . 0 | 4,054 | 0 | 4,054 |
| 85013 | B Ecco the Dolphin PC | 0 | 0 | . 0 | 0 | 1,703 | 0. | 1,703 | . 0 | 1,703 | 0 | 1,703 | 0 | 1,703 |
| 85014 | Tomcat Alley PC Cd | 0 | 0 | 36 | 0 | 407 | 36 | 1,407 | 36 | 1,407 | 36 | 1,407 | 36 | 1,37 |
| 85015 | Sonic PC | O | 0 | 600 | O . | 0 | 600 | . 0 | 600 | . 0 | 600 | . 0 | 600 | 600 |
| 85018 | B PC Cd Sampler | 0 | . 0 | 0 | . 0 | 644 | 0 | 644 | 0 | . 644 | 0 | 644 | . 0 | 644 |
| 85029 | Sonic Screen Saver | . 0 | 0 | 140 | 0 | 0 | 140 | . 0 | 140 | . 0 | 140 . | 0 | 140 | 140 |
| ***. TO1 | AL SOFTWARE | 0 | 0 | 776 - | 0 | 6,808 | 776 | 7,808 | 776 | 7,808 | 776 | 7,808 | 776 | |
| | | | | | * | | | | £ | | | Inventory Exc | ess: | 7,77 |
| | | | | | | | | | | | | Inventory Sho | rtage: | 740 |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |

^{*} SKU shows inventory in "QC Hold" Warehouse. See report EIS160-2.

SEGA CD

COMPANY CONFIDENTIAL

FTSCAL 1997

* SKU shows inventory in "QC Hold" Warehouse. See report EIS160-2.

Sega Consumer Products Division PRODUCTION PLANNING REPORT ALLOCATABLE INVENTORY IN UNITS

PAGE: Updated: 4/03/96 0:24 AM

----- A G E D A V A I L A B I L I T Y -----

6

----- SALES STATUS -----

- TOT YR ----- YEAR-TO-DATE ------ M-T-D ------- TO 14 DAYS ----- TO 44 DAYS ----- CURRENT FISCAL YEAR -----CUMULATIVE CUMULATIVE CUMULATIVE CUMULATIVE CUMULATIVE SALES NET INVOICED + NET NET 0-14 OPEN 0-14 DEMAND ITEM DESCRIPTION GOAL INVOICED CUST OPEN INVOICED ON HAND CUS ORDERS AVAILABLE DEMAND AVAILABLE DEMAND AVAILABLE DEMAND HARDWARE 4100 Sega Cd Hardware Un 0 0 0 0 304 0 304 0 304 Ω 304 0 304 4100C CD w/Software-Refur 0 0 0 0 237 0 237 0 237 0 237 0 237 4101 Sega Cd2 Hardware U 76,000 0 0 0 8,729 0 8,729 0 8,729 0 8,729 0 8,729 0 0 54.151 4101C Sega CD2 w/ SW-Refu 0 0 0 0 54, 151 0 54, 151 54, 151 54.151 0 4104 0 44,494 0 44,494 0 44,494 0 44,494 CD2 Action System 0 Ω 0 34.213 0 0 0 123 4105 0 n 123 0 123 123 Genesis 2 / Cd 2 Re Ω Ω 123 0 4111 CD Club Pack Marky 0 0 0 0 1,551 0 1.551 ٥ 1.551 0 1 551 0 1.551 0 O 4113 Cd 2 Sports Pack 0 0 0 0 804 0 804 804 804 0 804 4120 1,000-0 0 0 10 10 0 10 0 10 0 10 Genesis CDX 0 28 0 0 28 4120-T1 CDX w/o Software 0 0 0 0 0 28 28 *** TOTAL HARDWARE 0 n 110.431 110.431 0 110.431 75,000 Ω Ω 100, 123 Ω Inventory Excess: 110.431 Inventory Shortage: 0 OTHER 4123 0 4,685 0 4,685 0 4,685 Genesis CDX Carryca 0 0 0 O 4.685 0 4.685 4134 7,000 ٥ 0 0 0 204 0 204 0 204 204-CD AC Adaptor 204 204 2,797 0 2,797 0 2,797 0 O 4135 CD Backup Ram Cart 0 0 0 2,797 0 2.797 ---------------7,482 *** TOTAL OTHER 7,000 0 7,482 204 204 7,482 204 7,482 Inventory Excess: 7,482 204 Inventory Shortage: SOFTWARE 100-4100ACD Bundle Pack - 5 0 0 0 0 52 0 52 0 52 0 52 0 52 4112 Sonic Boom 0 0 0 0 1,504 0 1,504 0 1,504 0 1,504 0 1,504 4201 Joe Montana NFL Foo 0 0 0 0 2,001 0 2,001 0 2,001 0 2,001 0 2,001 4202 0 0 0 1,328 0 1,328 0 0 NFL's Greatest Team 1.328 0 1.328 1.328 0 0 0 4206 Prize Fighter Video 0 0 Ω ٥ 1,518 1.518 1.518 0 Ω 1.518 1.518 ٥ Λ 0 Ω 0 0 * 4401 Batman Returns CD 0 1,769 Ω 1.769 1.769 1.769 1.769 4402 Cobra Command Cd 0 0 0 0 292 292 0 292 Ω 292 0 292 4407 Sonic Cd 0 0 0 724 724 0 724 0 724 0 724 4408 Dolphin Cd 0 0 0 3,519 3,519 0 3,519 0 3,519 3,519 4410 Final Fight Cd 0 0 0 922 0 922 0 922 922 0 922 4411 Jurrasic Park Cd 0 0 0 0 905 905 0 905 0 905 0 905 0 4412 0 2.673 0 2.673 0 Spiderman vs. the K Ω Ω Ω 0 2.673 Ω 2.673 2.673 186 4415 After Burner III CD 0 0 186 0 41 186 41 186 41 41 186 145-4419 Double Switch 0 0 0 12, 119 0 12, 119 0 12, 119 0 12, 119 0 12, 119 4420 Dracula Unleashed C 0 0 0 1 0 0 0 1 4423 Silpheed 0 0 0 1,670 0 1,670 0 1,670 0 1,670 0 1,670 4427 Eternal Champions C 0 0 0 1,374 0 1,374 0 1,374 0 1,374 0 1,374 4429 1. 128 1, 128 1, 125 Tomcat Allev 0 0 3 0 1, 128 1, 128 3

SEGA CD

COMPANY CONFIDENTIAL

Sega Consumer Products Division PRODUCTION PLANNING REPORT ALLOCATABLE INVENTORY IN UNITS

Inventory Excess:

Inventory Shortage:

Updated: 4/03/96 0:24 AM

235,724

FISCAL 1997

----- SALES STATUS-----

| | • | - TOT YR - | YEAR- | TO-DATE | M-T-D | | | TO 14 DAYS - | | TO 4 | 4 DAYS | CUBI | RENT FISCAL YEA | AR |
|-----------|--|---------------|-----------------|-------------------------|-----------------|----------------|-----------|-------------------|----------------------|-------------------------|------------|----------------|----------------------|---------|
| ITEM | DESCRIPTION | SALES GOAL | NET INVOICED | INVOICED + CUST OPEN | NET INVOICED | NET ON HAND | 0-14 OPEN | 0-14 AVAILABLE | CUMULATIVE DEMAND | CUMULATIVE AVAILABLE | CUMULATIVE | | CUMULATIVE DEMAND | VS. |
| | | | | | | | | | | | | | | |
| 4432 | Adventures of Batma | . 0 | . 0 | О | . 0 | 14,096 | 0 | 14,096 | , O | 14,096 | 0 | 14,096 | . 0 | 14,096 |
| 4435 | Surgical Strike | 0 | . 0 | 18 | 0 . | 4,772 | . 18 | 4,772 | 18 | 4,772 | 18 | 4,772 | 18 | 4,754 |
| 4437 | Wirehead | . 0 | . 0 | . 0 | 0 | 3,685 | 0. | 3,685 | 0 | 3,685 | . 0 | 3,685 | 0 | 3,685 |
| 4438 | Fahrenheit | . 0 | 0 | 6 | .0 | 7,231 | 6 | 7,231 | 6 | 7,231 | 6 | 7, 231 | 6 | 7,225 |
| 4439 | Midnight Raiders | 0 | 0 | . 0 | 0. | 10,774 | 0 | 10,774 | 0 | 10,774 | 0 | 10,774 | · o | 10,774 |
| 4440 | Wild Woody | 0 | . 0 | . 0 | . 0 | 636 | 0 | 636 | 0 | 636 | 0 | 636 | 0 | 636 |
| 4441 | Ecco The Dolphin 2 | 0 | 0 | 0 | 0 | 2,423 | . 0 | 2,423 | O | 2,423 | 0 | 2,423 | 0 | 2,423 |
| 4442 | Power Rangers | 0 | . 0 | 0 | . 0 | 3,660 | . 0. | 3,660 | 0 | 3,660 | 0 | 3,660 | 0 | 3,660 |
| 4444 | The Masked Rider: K | | 0 | 0 | 0 | 77 | 0 | 77 | 0 | 77 | . 0 | 77 | 0 | 77 |
| 4445 | Android Assault: Th | 0 | 0. | 0 | 0 | . 236 | 0 | 236 | 0 | 236 | 0 | 236 | , 0 - | 236 |
| 4448 | Flashback | . 0 | 0 | 0 | 0 | 949 | 0 | 949 | 0 | 949 | 0 | 949 | 0 | 949 |
| 4449 | Myst | . 0 | 0 | 18 | 0 | 0 | 18 | 0 | 18 | . 0 | 18 | 0 | 18 | 18- |
| 4450 | Lords of Thunder | 0 | . 0 | 0 | . 0 | 4,789 | . 0 | 4,789 | O | 4,789 | 0 | 4,789 | • 0 | 4,789 |
| 4607 | Racing Aces Cd | . 0 | 0 | 0 | 0 | 1, 103 | 0 | 1, 103 | 0 | 1, 103 | . 0 | 1, 103 | . 0 | 1, 103 |
| 4608 | Formula One GP | 0 | 0 | 0 | 0 | 292 | . 0 | 292 | 0 | 292 | 0 | 292 | 0 | 292 |
| 4651 | Dark Wizard | 0 | 0 | 0 | 0 | 1,740 | 0 | 1,740 | 0 | 1,740 | 0 | 1,740 | · · O · | 1,740 |
| 4652 | Prince of Persia | 0 | 0 | 0 | 0 | 2,585 | 0 | 2,585 | 0 | 2,585 | 0 | 2,585 | 0 | 2,585 |
| 4653 | Sherlock Holmes Vol | | 0 | . 0 | 0 | 1,729 | . 0 | 1,729 | 0 | 1,729 | . 0 | 1,729 | 0 | 1,729 |
| 4655 | Eye Of The Beholder | , 0 | . 0 | 0 | 0 | 455 | 0 | 455 | 0 | 455 | 0 | 455 | 0 | 455 |
| 4656 | Shining Force | 0 | . 0 | . 0 | 0 | 1,041 | 0 | 1,041 | 0 | 1,041 | . 0 | 1,041 | 0 | 1,041 |
| 4657 | Dungeon Explorer | .0 | 0 | 0 | 0 | 4,785 | · O | 4,785 | . 0 | 4,785 | 0 | 4,785 | 0 | 4,785 |
| 4901 | Marky Mark - Make Y | | 0 | 0 | 0 | 14,965 | 0 | 14,965 | О | 14,965 | 0 | 14,965 | · 0 | 14,965 |
| 4902 | Inxs - Make Your Ow | • • | 0 . | 0 | 0 | 1,632 | 0 | 1,632 | . 0 | 1,632 | 0 | 1,632 | . 0 | 1,632 |
| * 4903 | Night Trap Cd | 0 | . 0 | 0 | . 0 | 423 | | 423 | 0 | 423 | 0 | 423 | . 0 | 423 |
| 4908 | Bouncers | | 0 | 0 | . 0 | 261 | . 0 | 261 | 0 | 261 | . 0 | 261 | 0 | 261 |
| *** TOT | AL SOFTWARE | 0 | 0 | 231 | 0 | 117,879 | 231 | 117,879 | 231 | 117,879 | 231 | 117,879 | 231 | |
| | | | | | | | | * * * | | | | Inventory Exce | | 117,811 |
| | • | | | | | | | | | | | Inventory Shor | rtage: | 163 |
| | | | | | | | | | | | | | | |
| | en e | | | | | | | | | | | | | |
| . *** TOT | AL SEGA CD | 82,000 | 0 | 435 | 0 | 225, 484 | 435 | 235, 792 | 435 | 235, 792 | 435 | 235,792 | 435 | |
| | | | | * | | | | | | | | | .00 | |

^{*} SKU shows inventory in "QC Hold" Warehouse. See report EIS160-2.

SATURN

COMPANY CONFIDENTIAL

FISCAL 1997

Sega Consumer Products Division PRODUCTION PLANNING REPORT ALLOCATABLE INVENTORY IN UNITS

PAGE: Updated: 4/03/96 0:24 AM

| SALES STATUS | A G E D | A V A I L A B I L I T Y |
|--------------|---------|-------------------------|
| | | |

| RDWARE 80001 S 80005 S | CRIPTION | GOAL | NET | INVOICED + | NET | NET | 0-14 OPEN | 0-14 | CUMULATIVE | CUMULATIVE | CUMULATIVE | CUMULATIVE | CUMULATIVE | VS. |
|--|---------------------|---------|----------|------------|----------|---------|------------|-----------|------------|------------|------------|--------------------------------|------------|--------|
| RDWARE 80001 S 80005 S | | | TNVOTCED | | | | | | | | | | | |
| RDWARE 80001 \$ 80005 \$ 80006 \$ | | | | CUST OPEN | INVOICED | ON HAND | CUS ORDERS | AVAILABLE | DEMAND | AVAILABLE | DEMAND | AVAILABLE | DEMAND | DEMAND |
| 80005 S | | | | | | | | | | | | | | |
| 80005 S | Sega Saturn Hardwar | 237,000 | 0 | .14 | 0 | 2,723 | 14 | 2,723 | 14 | 2,723 | 14 | 2,723 | 14 | 2,7 |
| 80006 | Sega Saturn W/Astal | 5,000 | 0 | 0 | 0 | 776 | 0 | 776 | 0 | 776 | 0 | 776 | 0 | , |
| | Sega Saturn Core Pk | 158,000 | 0 | 1,306 | 0 | 22, 285 | 1, 174 | 24,447 | 1, 174 | 24,447 | 1,306 | 24,447 | 1,306 | 23, |
| | Saturn Core System | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 16, 464 | 0 | 47,717 | 0 | 47, |
| | | | | | | | | | 4 400 | | 4 000 | 75 000 | | |
| * TOTAL HA | ARDWARE | 400,000 | . 0 | 1,320 | 0 | 25,784 | 1, 188 | 27,946 | 1, 188 | 44,410 | 1,320 | 75,663 Inventory Exc | 1,320 | 74, |
| | | | | | | | | | | | | Inventory Exc Inventory Sho | rtage: | |
| | | | | | | | | | | | | | | |
| HER | | | | | | | | | | | | | | |
| | Control Pad | 234,000 | 0 | 186 | 0 | 91,793 | 144 | 108,633 | 144 | 108,633 | 186 | 108,633 | 186 | 108, |
| | SS Backup | 25,000 | 0 | 43 | 0 | 12, 124 | 43 | 22, 124 | 43 | 22, 124 | 43 | 22, 124 | 43 | 22 |
| 80102 | 6Player | 22,000 | 0 | 0 | 0 | 19,507 | 0 | 19,507 | 0 | 19,507 | 0 | 19,507 | 0 | 19 |
| 80104 | Sega Saturn Mission | 9,000 | 0 | 6 | 0 | 9,683 | 6 | 9,683 | 6 | 9,683 | 6 | 9,683 | 6 | 9 |
| B0 106 S | Sega Saturn RF Unit | 121,000 | 0 | 72 | 0 | 70,677 | 72 | 70,677 | 72 | 95,677 | 72 | 95,677 | 72 | 95 |
| 30107 | Arcade Racer | 32,000 | 0 | 104 | 0 | 17,621 | 104 | 17,621 | 104 | 17,621 | 104 | 17,621 | 104 | 17 |
| B0112 \ | Virtua Stick | 40,000 | 0 | 61 | 0 | 33,924 | 61 | 33,924 | 61 | 33,924 | 61 | 33,924 | 61 | 33 |
| 80113 | Stunner | 2,000 | 0 | 106 | 0 | 4 | 106 | 4 | 106 | 4 | 106 | 4 | 106 | |
| 80114 8 | SOJ Controller | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 31026-T1 | Stunner W/Virtua Co | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,000 | 0 | 10 |
| * TOTAL O | THER | 510,000 | 0 | 578 | 0 | 255,333 | 536 | 282, 173 | 536 | 307, 173 | 578 | 317, 173 | 578 | |
| | | | | | | | | | | | | Inventory Exc | ess: | 316 |
| | | | | | | | | | | | | Inventory Sho | - | |
| | | | | | | | | | | | | | | |
| FTWARE | | | | | | | | | | | | | | |
| | Ghen War | 0 | 0 | 76 | 0 | 676 | 53 | 676 | 53 | 676 | 76 | 676 | 76 | |
| | Blackfire | 0 | 0 | 48 | 0 | 12, 260 | 48 | 12, 260 | 48 | 12,260 | 48 | 12,260 | 48 | 12 |
| B 1004 | Bug! | 100,000 | 0 | 130 | 0 | 4,952 | 128 | 4,952 | 128 | 4,952 | 130 | 4,952 | 130 | 4 |
| B 1007 | Clockwork Knight | 68,000 | 0 | 18 | 0 | 14,074 | 18 | 14,074 | 18 | 14,074 | 18 | 14,074 | 18 | 14 |
| B 1009 | Panzer Dragoon | 105,000 | 0 | 30 | 0 | 6,888 | 28 | 6,888 | 28 | 6,888 | 30 | 6,888 | 30 | 6 |
| B1010 (| Congo the Movie-Los | 10,000 | 0 | 471 | 0 | 604 | 471 | 5,650 | 471 | 5,650 | 471 | 5,650 | 471 | 5 |
| 81012 | The Mansion of the | 5,000 | 0 | 18 | 0 | 12,041 | 18 | 12,041 | 18 | 12,041 | 18 | 12,041 | 18 | 12 |
| 81013 | Free Runner | . 0 | 0 | 1, 116 | 0 | 0 | 1, 116 | 0 | 1, 116 | 0 | 1, 116 | 0 | 1, 116 | 1 |
| 81014 | Virtua Fighter 2 | 158,000 | 0 | 162 | 0 | 2, 178 | 138 | 2, 178 | 138 | 2, 178 | 162 | 2, 178 | 162 | 2 |
| 81015 | Virtua Cop | 50,000 | . 0 | 64 | 0 | 11,840 | 62 | 11,840 | 62 | 11,840 | 64 | 11,840 | 64 | 11 |
| 81018 I | Panzer Dragoon Samp | 0 | 0 | 0 | 0 | 1,800 | 0 | 1,800 | 0 | 1,800 | 0 | 1,800 | 0 | 1 |
| 81019 | Astal | 0 | 0 | 102 | 0 | 10,986 | 81 | 10,986 | 81 | 10,986 | 102 | 10,986 | 102 | 10 |
| 81021 | Clockwork Knight 2 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | . 0 | 0 | 0 | |
| | Panzer Dragoon 2 Zw | 0 | 0 | 14,034 | . 0 | 0 | 13,782 | 35,004 | 13,782 | 35,004 | 14,034 | 35,004 | 14,034 | 20 |
| 81023 | Virtua Fighter Re-M | 1,000 | 0 | 0 | 0 | 492 | . 0 | 492 | 0 | 492 | 0 | 492 | 0 | |
| | Wing Arms | 35,000 | 0 | 204 | 0 | 6,292 | 204 | 6,292 | 204 | 6, 292 | 204 | 6,292 | 204 | 6 |
| | Virtua Cop With Stu | 44,000 | 0 | 11, 595 | 0 | 4,472 | 11,583 | 4,484 | 11,583 | 4,484 | 11,595 | 4,484 | 11,595 | 7 |

JOB: EIS160 RPT: EIS160-01 SATURN

COMPANY CONFIDENTIAL

Sega Consumer Products Division PRODUCTION PLANNING REPORT ALLOCATABLE INVENTORY IN UNITS

PAGE:

Inventory Shortage:

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53, 128

FISCAL 1997

----- SALES STATUS ---------- A G E D A V A I L A B I L I T Y -----

| | | - TOT YR - | YEAR- | TO-DATE | M-T-D | | | TO 14 DAYS | | TO 4 | 4 DAYS | CURR | ENT ETSCAL VE | AR |
|----------|---------------------|-------------|----------|------------|----------|---------|------------|------------|------------|------------|------------|----------------|---------------|-------------------|
| | | SALES | NET | INVOICED + | NET | NET | 0-14 OPEN | 0-14 | CUMULATIVE | CUMULATIVE | CUMULATIVE | | CUMULATIVE | VS. |
| ITEM | DESCRIPTION | GOAL | INVOICED | CUST OPEN | INVOICED | ON HAND | CUS ORDERS | AVAILABLE | DEMAND | AVAILABLE | DEMAND | AVAILABLE | DEMAND | DEMAND |
| 81029 | Battle Arena Toshin | 35,000 | 0 | 1,058 | 0 | 11,048 | 1,055 | 11,048 | 1,055 | 11,048 | 1,058 | 11,048 | 1,058 | 9,990 |
| 81033 | Three Dirty Dwarves | Ο. | . 0 | 5,694 | . 0 | .0 | 5,622 | 0 | 5,622 | . 0 | 5,694 | 0 | 5,694 | 5,694 |
| 81035 | Guardian Heroes | 15,000 | 0 | 12, 132 | 0 | 0 | 11,844 | 0 | 11,844 | 0 | 12, 132 | 0 | 12, 132 | 12, 132- |
| 81036 | Clockwork Knight 2 | 0 | . 0 | 140 | · o | 3,018 | 44 | 3,018 | 44 | 3,018 | 92 | 3,018 | 140 | 2,878 |
| 81045 | Golden Axe: The Due | . 0 | 0 | 1,440 | 0 | o | 1,200 | 0 | 1,200 | 0 | 1,440 | 0 | 1,440 | 1,440- |
| 81046 | Gun Griffon | 0 | . 0 | 5,538 | . 0 | 0 | 3,498 | 0 | 3,498 | 0 | 3,738 | 0 | 5,538 | 5,538- |
| 81101 | Pebble Beach Golf L | 50,000 | 0 | 34 | 0 | 8,094 | 32 | 8,094 | 32 | 8,094 | 34 | | 3,300 | 8,060 |
| 81102 | NHL All-Star Hockey | 81,000 | 0 | 118 | 0 | 17,538 | 104 | 17,538 | 104 | 17,538 | 118 | 17,538 | 118 | 17,420 |
| 81103 | NBA Action 95 | 0 | О | 12, 282 | 0 | 0 | 11, 256 | Ó | 11,256 | . 0 | 12, 282 | 0 | 12, 282 | 12, 282- |
| 81105 | Worldwide Soccer | 50,000 | . 0 | 14 | 0 | 5,527 | 14 | 5,527 | 14 | 5,527 | 14 | 5,527 | 14 | 5,513 |
| 81106 | Prime Time NFL Foot | . 0 | 0 | . 6 | . 0 | . 0 | . 6 | 0 | 6 | 0,02. | 6 | 0,527 | 6 | 5,515 |
| 81109 | World Series Baseba | 87,000 | . 0 | 150 | . 0 | 2,043 | 54 | 2,043 | 54 | 2,043 | 102 | 2,043 | 150 | 1,893 |
| 81113 | World Series Baseba | 0 | . 0 | 240 | 0 | 0 | 0 | 0 | 0 | _, | 0 | 0 | 240 | 240- |
| 81200 | Daytona USA | 133,000 | 0 | 247 | 0 | 7,962 | 226 | 7,962 | 226 | 7,962 | 247 | 7,962 | 247 | 7,715 |
| 81202 | Hang On GP | 25,000 | 0 | 60 | 0 | 5,201 | 39 | 5,201 | 39 | 5, 201 | 60 | 5,201 | 60 | 5, 141 |
| 81205 | Cyber Speedway | 32,000 | 0 | 24 | . 0 | 13, 146 | 24 | 13, 146 | 24 | 13, 146 | 24 | 13, 146 | 24 | 13, 122 |
| 81207 | Sega Rally Champion | 139,000 | 0 | 192 | 0 | 13,906 | 97 | 13,968 | 97 | 13,968 | 120 | 13,968 | 192 | 13,776 |
| 81211 | Wipeout | 0 | 0 | 1,554 | 0 | . 0 | 1,554 | 0 | 1,554 | 0 | 1,554 | 0,000 | 1,554 | 1,554- |
| 81212 | Destruction Derby | ·O | . 0 | 2,010 | 0 | . 0 | 2,010 | 0 | 2,010 | 0 | 2,010 | 0 - | 2,010 | 2,010- |
| 81300 | Mystaria: The Realm | 14,000 | 0 | 12 | 0 | 10,588 | 12 | 10,588 | 12 | 10,588 | 12 | 10,588 | 2,010 | 10,576 |
| 81302 | Legend of Oasis | 0 | 0 | 240 | 0 | 0 | 0 | 0 | | .0,500 | 240 | 0,500 | 240 | 240- |
| 81501 | Baku Baku | . 0 | 0 | 3,663 | Ó | 0 | 3,591 | · · · · o | 3,591 | o | 3,663 | 0 | 3,663 | 3,663- |
| *** TOTA | AL SOFTWARE | 1, 267, 000 | 0 | 74,916 | 0 | 187,626 | 70,012 | 227,750 | 70,012 | 227,750 | 72,708 | 227,750 | 74,916 | |
| | | | | | | | | | , | 1 | | Inventory Exce | ss: | 205,860 53,026 |
| | | | | | | | | | | | | | | |
| | | * | | | | | | | | | | . • | | |
| | | | <u>:</u> | · | | | | | | | | | | |
| *** TOTA | L SATURN | 2, 177, 000 | 0 | 76, 814 | 0 | 468,743 | 71,736 | 537,869 | 71,736 | 579,333 | 74,606 | 620,586 | 76,814 | |
| | | | | | | | | | | | | : : | | |
| | \$ | | • | | • | | | | | | | Inventory Exce | ss: | 596,900 |

^{*} SKU shows inventory in "QC Hold" Warehouse. See report EIS160-2.

GAME GEAR

COMPANY CONFIDENTIAL

FISCAL 1997

Sega Consumer Products Division PRODUCTION PLANNING REPORT ALLOCATABLE INVENTORY IN UNITS PAGE: 10 Updated: 4/03/96

4/03/96 0:24 AM

| SALES STATUS | A G E D | AVAILABILITY |
|--------------|---------|--------------|
| | | |

| | | - TOT YR - | VEAR- | TO-DATE | M-T-D | | | TO 14 DAYS - | | TO 4 | 4 DAYS | CURI | RENT FISCAL YE | AR |
|-----------------|----------------------|-------------|----------|------------|----------|------------------|------------|------------------|------------|------------------|------------|--------------------------------|----------------|--------|
| | | SALES | NET | INVOICED + | NET | NET | 0-14 OPEN | 0-14 | CUMULATIVE | CUMULATIVE | CUMULATIVE | CUMULATIVE | CUMULATIVE | VS. |
| ITEM DES | SCRIPTION | GOAL | INVOICED | CUST OPEN | INVOICED | ON HAND | CUS ORDERS | AVAILABLE | DEMAND | AVAILABLE | DEMAND | AVAILABLE | DEMAND | DEMAND |
| | | | | | | | | | | | | | | |
| RDWARE | | | | | | | | | | | | | | |
| 2122 | Game Gear w/o Softw | 53,000 | 0 | 6,072 | 0 | 68,218 | 72 | 68,218 | 72 | 68,218 | 3,072 | 168,218 | 6,072 | 162, 1 |
| 2122C | Game Gear w/o Softw | 0 | 0 | 2,284 | 0 | 0 | 2,284 | 0 | 2,284 | 0 | 2, 284 | 0 | 2,284 | 2,2 |
| 2131 | Game Gear Sonic 2 S | 136,000 | 0 | 0 | 0 | 75,688 | 0 | 75,688 | 0 | 75,688 | 0 | 75,688 | 0 | 75,6 |
| 2137 | GG Club Pack Shinob | 0 | . 0 | 0 | 0 | 84 | 0 | 84 | 0 | 84 | 0 | 84 | 0 | |
| 2147 | Blue GG w/ WSB | 0 | 0 | 0 | 0 | 4 | 0 | 4 | 0 | 4 | 0 | 4 | 0 | |
| 2153 | GG Lion King Pack | 14,000 | 0 | 0 | 0 | 7,993 | 0 | 7,993 | . 0 | 7,993 | 0 | 7,993 | 0 | 7,9 |
| 2159 | GG W/Sonic2/AC Adap | 0 | 0 | 0 | 0 | 39 | . 0 | 39 | 0 | 39 | . 0 | 39 | 0 | |
| 2161 | Super Columns Hardw | 311,000 | 0 | 618 | 0 | 80,039 | 399 | 80,039 | 399 | 80,039 | 474 | 80,039 | 618 | 79,4 |
| 2162 | GG Sports Trivia Ha | 7,000 | . 0 | 96 | 0 | 12 | 96 | 12 | 96 | 12 | 96 | 12 | 96 | |
| 2164 | GG Super Sonic Hard | 9,000 | 0 | 156 | 0 | 0 | 156 | 0 | 156 | 0 | 156 | 0 | 156 | |
| 2165 | JC Penney GG Hardwa | 12,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | . 0 | 0 | |
| 2172 | GG 2162 W/WS BB Bes | 7,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 2174 | GG Sega Sports Syst | 30,000 | 0 | 378 | 0 | 23,850 | 54 | 38,846 | 54 | 38,846 | 378 | 38,846 | 378 | 38, |
| 2175 | Game Gear Walmart P | 50,000 | 0 | 20, 202 | 0 | 48,324 | 144 | 48,324 | 144 | 48,324 | 20, 202 | 48,324 | 20, 202 | 28, |
| * TOTAL | HARDWARE | 629,000 | 0 | 29,806 | 0 | 304, 251 | 3, 205 | 319, 247 | 3, 205 | 319,247 | 26,662 | 419, 247 | 29,806 | |
| TOTAL | TAILDWAILE | 029,000 | Ü | 20,000 | Ü | 004,201 | 0,200 | 0.0,2 | -, | , | | Inventory Exc | | 391, |
| | | | | | | | | | | | | Inventory Sho | | 2, |
| 2101 | Game Gear TV Tuner | 0 | 0 | 0 | 0 | 554 | 0 | 554 | 0 | 554 | . 0 | 554 | . 0 | |
| | | | | | | | | | 12 | 3,735 | 12 | 3,735 | 12 | 3, |
| 2102 | Gear-to-Gear Cable | 0 | 0 | 12 462 | 0 | 3,735 | 12 462 | 3,735 0 | 462 | 0,700 | 462 | 0,700 | 462 | 0, |
| 2103 | Game Gear AC Adapto | 117,000 | 0 | 462 | 0 | 169 | 0 | 169 | 0 | 169 | 0 | 169 | 0 | |
| 2105 | Rechargeable Batter | 0 | 0 | | - | 5 | 42 | 5 | 42 | 5 | 42 | 5 | 42 | |
| 2115 | Cigarette Lighter C | 44,000 | 0 | 42 | . 0 | 13 | 0 | 13 | 0 | 13 | 0 | 13 | 0 | |
| 2116 | Wide Gear | 0 | 0 | 0 | 0 | 0 | 27 | 0 | 27 | 0 | 27 | 0 | 27 | |
| 2118 | Battery Pack w/o Ad | 0 | 0 | 27 | 0 | _ | 6 | 6,705 | 6 | 6,705 | 6 | 6,705 | 6 | 6, |
| 2124 | Deluxe Carry-All | 36,000 | 0 | 6 | 0 | 6,705 801 | 0 | 801 | 0 | 801 | 0 | 801 | 0 | ٠, |
| 2125 | Holster Case | 0 | | | 0 | 3,215 | 0 | 3,215 | . 0 | 3,215 | 0 | 3,215 | 0 | 3, |
| 2140 | Cleaning Gear | 0 | 0 | 0 | .= | , | | 19,473 | 48 | 19,473 | 48 | 19,473 | 48 | 19, |
| 2141 | Super Wide Gear | 26,000 | 0 | 48 | 0 | 19,473 | 48 | | 48 | 18,476 | 0 | 18,476 | 0 | 18, |
| 2142 | Powerback, Rechargea | 10,000 | 0 | 0 | 0 | 18,476 | 0 | 18,476 | - | | 128 | 49,608 | 128 | 49, |
| 2143 2163-FM | Powerback w/AC Adap | 68,000 0 | 0 | 128 | 0 | 49,608 34,975 | 128 | 49,608 34,975 | 128 0 | 49,608 34,975 | 0 | 34,975 | 0 | 34, |
| 2.00 | | | | | | | | | | | | | | |
| ** TOTAL | OTHER | 301,000 | 0 | 725 | 0 | 137,729 | 725 | 137, 729 | 725 | 137, 729 | 725 | 137,729 Inventory Exc | 725 | 137, |
| | | | | | | | | | | | | Inventory Exc Inventory Sho | | |
| | | | | | | | | | | | | - | | |
| | | | | | | | | | | | | | | |
| PTWARE 2201 | Columns | 0 | 0 | 48 | 0 | 5,365 | 48 | 5,373 | 48 | 5,373 | 48 | 5,373 | 48 | 5, |
| 2201 | Columns | | 0 | 48 | 0 | | 0 | 4,977 | 0 | 4,977 | 0 | 4,977 | 0 | 4, |
| 2301 | G-Loc | 0 | 0 | 0 | . 0 | 4,977 2,847 | 0 | 2,847 | 0 | 2,847 | 0 | 2,847 | . 0 | 2, |
| 2304 | Super Monaco | | 0 | | | | | | | | | | | |

JOB: EIS160 RPT: EIS160-01 GAME GEAR ***COMPANY CONFIDENTIAL***

Sega Consumer Products Division PRODUCTION PLANNING REPORT ALLOCATABLE INVENTORY IN UNITS PAGE:

----- AGED AVAILABILITY -----

Updated: 4/03/96 0:24 AM

----- SALES STATUS -----

| | | | | | | • | - | | | | | | | |
|--------------|---|------------|----------|------------|---------------------------------------|---------|------------|--------------|------------|------------------|------------|------------------|----------------|------------------|
| | | - TOT YR - | | TO-DATE | M-T-D | | | TO 14 DAYS - | | TO 4 | 4 DAYS | CUR | RENT FISCAL YE | AR |
| | | SALES | NET | INVOICED + | NET | NET | 0-14 OPEN | 0-14 | CUMULATIVE | CUMULATIVE | CUMULATIVE | CUMULATIVE | CUMULATIVE . | vs. |
| ITEM | DESCRIPTION | GOAL | INVOICED | CUST OPEN | INVOICED | ON HAND | CUS ORDERS | AVAILABLE | DEMAND | AVAILABLE | DEMAND | AVAILABLE | DEMAND | DEMAND |
| 2327 | Poker Face Paul's S | | 0 | 0 | . 0 | 6 | 0 | 6 | . 0 | 6 | 0 | 6 | 0 | 6 |
| 2330 | Arcade Classics | 0 | · o | 4,719 | 0 | 7,720 | 4,554 | 7,720 | 4,554 | 14,720 | 4,719 | 14,720 | 4,719 | 10,001 |
| 2402 | Shinobi | 0 | 0 | 0 | 0 | 6,082 | 0. | 6,082 | . 0 | 6,082 | 0 | 6,082 | 0 | 6,082 |
| 2403 | Joe Montana | . 0 | | . 0 | o | 24 | 0 | 24 | . 0 | 24 | . 0 | 24 | . 0 | 24 |
| 2408 | Sonic The Hedgehog | 0 | 0 | 72 | 0 | 623 | 72 | 623 | 72 | 623 | 72 | 623 | 72 | 551 |
| * 2409 | NBA Action-Star Dav | . 0 | 0 | 0 | . 0 | 1,920 | . 0 | 1,920 | | 1,920 | 0 | 1,920 | 0 | 1,920 |
| 2417 | Streets of Rage | . 0 | 0 | 0 | . 0 | 960 | 0 | 960 | 0 | 960 | 0 | 960 | 0 | 960 |
| 2418 | The Majors: Pro Bas | 0 | 0 | . 0 | 0 | 24 | 0 | 24 | 0 | 24 | 0 | 24 | 0 | 24 |
| 2424 | SONIC II> SEE | 40,000 | 0 | . 0 | 0 | 0 | 0 | 0 | 0 | 0 | . 0 | 0 | 0 | 0 |
| 2429 | Greendog | 0 | 0 | 0 | 0 | . 24 | 0 | 24 | 0 | 24 | | 24 | 0 | 24 |
| 2431 | Lemmings | 0 | 0 | 1 | 0 | 72 | 1 | 72 | 1 | 72 | 1 | 72 | 1 | 71 |
| 2437 | Vampire Master of D | 0 | 0 | 1 | 0 | : 0 | 0 | . 0 | 0 | 0 | 1 | 0 | 1 | 1- |
| 2439 | World Series Baseba | . 0 | 0 | 0 | . 0 | 2,216 | 0 | 2,216 | 0 | 2,216 | 0 | 2,216 | 0 | 2,216 |
| 2446 | Dr Robotniks Mean B | 0 | 0 | 0 | 0 | 3,314 | o | 3,314 | ó | 3,314 | . 0 | 3,314 | . 0 | 3,314 |
| 2447 | Berenstain Bears-Ca | . 0 | ò | 54 | 0. | 1,776 | 54 | 1,776 | 54 | 1,776 | 54 | 1,776 | 54 | 1,722 |
| 2449 | Super Columns | 17,000 | n | 21 | 0 | 10,604 | 0 | 10,604 | 0 | 10,604 | 21 | 10,604 | 21 | 10,583 |
| 2450 | Sports Trivia Champ | 19,000 | | 6 | 0 | 6,625 | 6 | 6,625 | 6 | 6,625 | 6 | 6,625 | 6 | 6,619 |
| 2451 | Baku Baku | 0 | . 0 | 426 | . 0 | 0,023 | 426 | 0,023 | 426 | 0,023 | 426 | 0,025 | 426 | 426- |
| 2505 | X-Men | .0 | . 0 | 0 | . 0 | 48 | - 0 | 48 | 0 | 48 | 0 | 48 | 420 | 48 |
| 2507 | Sonic The Hedgehog | . 0 | 0 | . 0 | 0 | 41,426 | 0 | 41,426 | . 0 | 41,426 | . 0 | 41,426 | 0 | 41,426 |
| 2510 | Surf Ninjas Game Ge | 0 | 0 | . 0 | 0 | 1,559 | . 0 | 1,559 | 0 | 1,559 | 0 | 1,559 | . 0 | 1,559 |
| 2511 | Jurassic Park | 0 | 0 | 1 | 0 | 102 | 1 . | 110 | 1 | 110 | 1 | 1,339 | 1 | 1,339 |
| 2515 | Sonic Chaos | . 0 | 0. | 'n | 0 | 108,550 | 0 | 108,550 | . 0 | 108,550 | . , | 108,550 | 0 | 108,550 |
| 2516 | Ecco The Dolphin | 0 | 0 | 0. | 0 | 48 | 0 | 48 | 0 | 48 | . 0 | 48 | . 0 | 106,550 |
| 2510 | Streets of Rage II | 0 | 0 | 0 | 0 | 775 | 0 | 775 | 0 | 775 | 0 | 775 | 0 | . 40 775 |
| 2517 | NFL '95 | . 0 | 0 - | 18 | · · · · · · · · · · · · · · · · · · · | 61, 140 | 18 | 61, 140 | 18 | 61, 140 | 18 | 61, 140 | 18 | 61, 122 |
| 2519 | Ren & Stimpy | . 0 | 0 | . 10 | 0 | 24 | 0 | 40 | 0 | 40 | n | 40 | 0 | 40 |
| 2520 | Asterix & The Great | . 0 | 0 | 0 | | 24 | . 0 | 56 | 0 | 56 | 0 | 56 | 0 | 40 56 |
| 2523 | Speedy Gonzales | 6,000 | . 0 | 0 | 0 | 13, 254 | 0 | 13, 254 | 0 | 13, 254 | 0 | 13, 254 | . 0 | 13, 254 |
| 2524 | Shining Force Sword | | . 0 | 0 | 0 | 27 | . 0 | 27 | 0 | 27 | . 0 | 27 | 0 | 13, 234 |
| 2525 | Disney's Aladdin | 1,000 | 0 | 6 | 0 | 2 | . 6 | 2 | 6 | 2 | | 2 | . 6 | 4- |
| 2526 | Sonic Spinball | 0 | | 0 | o | 361 | .0 | 361 | 0 | . 361 | 0 | 361 | 0 | 361 |
| 2528 | GP Rider | 0 | n | . 0 | . 0 | 990 | . 0 | 990 | 0 | 990 | 0 | 990 | 0 | 990 |
| 2530 | Sonic Triple Troubl | 0 | 0 | 14 | 0 | 38,727 | 0 | 38,727 | . 0 | 38,727 | 14 | 38,727 | 14 | 38,713 |
| 2531 | Xmen: Game Masters | . 0 | .0 | . 0 | 0 | 29,479 | 0 | 29,479 | 0 | 29,479 | 0 | 29,479 | 0 | 29,479 |
| 2533 | Mickey Mouse Legend | . 0 | . 0 | 0 | . 0 | 29,043 | 0 | 29,043 | . 0 | 29,043 | 0 | 29,043 | 0 | 29,479 |
| 2534 | NHL All-Star Hockey | 10,000 | 0 | 12 | . 0 | 42,836 | 12 | 42,836 | 12 | 42,836 | 12 | 42,836 | 12 | 42,824 |
| 2535 | Chicago Syndicate | 11,000 | 0 | 12 | 0 | 20,087 | 12 | 20,087 | 12 | 20,087 | 12 | 20,087 | 12 | 20,075 |
| 2536 | Bonkers | 11,000 | | 0 | 0 | 8,286 | 0 | 8,286 | . 0 | 8,286 | 0 | 8, 286 | 0 | 8,286 |
| 2536 | | 7,000 | · n | 18 | 0 | 15,719 | 18 | 15,719 | . 18 | | 18 | | 18 | |
| 2537 | World Series Baseba Taz In Escape From | 3,000 | 0 | 14 | 0 | 22,581 | 0 | 22,581 | . 18 | 15,719 22,581 | 14 | 15,719 22,581 | 14 | 15,701 22,567 |
| 2536 | Ecco:2 The Tides Of | 1,000- | 0 | 0 | 0 | 53,759 | 0 | 53,759 | . 0 | 53,759 | 0 | 53,759 | 0 | 53,759 |
| 2543 | Ristar | 0 | 0 | 0 | 0 - | 7,852 | . 0 | 7,852 | 0 | 7,852 | 0 | 7,852 | 0 | 7,852 |
| 2543 | Dynamite Headdy | 0 | . 0 | · · 0 | 0 | 15, 262 | 0 | 15, 262 | . 0 | 15, 262 | 0 | 15, 262 | 0 | 15, 262 |
| 2544 2548 | Mighty Morphin Powe | 5,000 | 0 | 14 | 0 | 42,364 | . 0 | 42,364 | 0 | 42,364 | 14 | 42,364 | 14 | 42,350 |
| 2548 | Lion King | 26,000 | 0 | . 14 | 0 | 42,304 | 0 | 42,304 | 0 | 42,304 | 0 | 42,304 | 0 | 42,350 |
| 2549 | FIGH KING | 20,000 | U | . 0 | | - 18 | · | 713 | U | -18 | v | -18 | . 0 | + 18 |

^{*} SKU shows inventory in "QC Hold" Warehouse. See report EIS160-2.

GAME GEAR

COMPANY CONFIDENTIAL

Sega Consumer Products Division PRODUCTION PLANNING REPORT ALLOCATABLE INVENTORY IN UNITS

PAGE: Updated: 4/03/96

----- A G E D A V A I L A B I L I T Y -----

12 0:24 AM

4,477

Inventory Shortage:

----- SALES STATUS-----

| | | - TOT YR - | | TO-DATE | M-T-D | | | | CUMULATIVE | CUMULATIVE | CUMULATIVE | CUMULATIVE | RENT FISCAL YEAR CUMULATIVE | vs. |
|----------|---------------------|------------|----------|------------|----------|-----------|------------|-----------|------------|------------|------------|----------------|--------------------------------|------------|
| | | SALES | NET | INVOICED + | NET | NET | 0-14 OPEN | 0-14 | DEMAND | AVAILABLE | DEMAND | AVAILABLE | DEMAND | DEMAND |
| ITEM D | DESCRIPTION | GOAL | INVOICED | CUST OPEN | INVOICED | ON HAND | CUS ORDERS | AVAILABLE | DEMAND | AVAILABLE | DEMAND | VAVIENDEE | | |
| | | | | | | | | 29, 235 | 6 | 29,235 | 27 | 29, 235 | 27 | 29, 208 |
| 2552 | The Adventures of B | 60,000 | 0 | 27 | 0 | 29, 235 | 6 | , | 18 | 20,407 | 18 | 20,407 | 18 | 20,389 |
| 2559 | VR Troopers | 12,000 | 0 | . 18 | 0 | 20,407 | 18 | 20,407 | | 56,959 | 49 | 56,959 | 49 | 56,910 |
| 2560 | Garfield: Caught in | 48,000 | 0 | 49 | 0 | 56,959 | 26 | 56,959 | 26 | | | 52,900 | 21 | 52,879 |
| 2562 | Sonic Drift 2 | 49,000 | 0 | 21 | 0 | 52,900 | 0 | 52,900 | 0 | 52,900 | 21 | | 0 | 0 |
| 2563 | Tempo Jr. | 16,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 2564 | Power Rangers: The | 86,000 | 0 | 36 | 0 | 71,844 | 34 | 71,844 | 34 | 71,844 | 36 | 71,844 | 36 | 71,808 |
| 2565 | Arena: Maze of Deat | 0 | 0 | 474 | 0 | 0 | 474 | 0 | 474 | 15,000 | 474 | 15,000 | 474 | 14,526 |
| 2566 | 5 in 1 FunPak | 9,000 | 0 | 12 | 0 | 24, 147 | 12 | 24, 147 | 12 | 24, 147 | . 12 | 24, 147 | 12 | 24, 135 |
| 2567 | Bust a Move | 11,000 | 0 | 0 | 0 | 39,739 | 0 | 39,739 | 0 | 39,739 | 0 | 39,739 | 0 | 39,739 |
| 2569 | Bugs Bunny | 0 | . 0 | 168 | 0 | 0 | 168 | 0 | 168 | 0 | 168 | 0 | 168 | 168 |
| 2570 | Virtua Fighter | 0 | 0 | 156 | 0 | 0 | 156 | 0 | 156 | 0 | 156 | 0 | 156 | 156 |
| 2571 | Game Gear Assortmen | 0 | 0 | 672 | 0 | 0 | 672 | 0 | 672 | 0 | 672 | 0 | 672 | 672 |
| 2572 | Game Gear Assortmen | 0 | 0 | 240 | 0 | 7.392 | 240 | 7,392 | 240 | 7,392 | 240 | 7,392 | 240 | 7, 152 |
| 2583 | Tail's Adventure | 38,000 | 0 | 21 | 0 | 14, 204 | 0 | 14, 204 | 0 | 14, 204 | 21 | 14, 204 | 21 | 14, 183 |
| 2584 | Sonic Labyrinth | 43,000 | 0 | 21 | 0 | 14, 167 | 0 | 14, 167 | 0 | 14, 167 | 21 | 14, 167 | 21 | 14, 146 |
| 2364 | Solite Labyi Ilitii | 40,000 | | | | | | | | | | | | |
| | L SOFTWARE | 516,000 | 0 | 7,372 | 0 | 940,917 | 7,034 | 940,981 | 7,034 | 962,981 | 7,372 | 962,981 | 7,372 | |
| TA TOTAL | L SOFTWARE | 516,000 | U | 7,372 | · · | 340,317 | ., | 0.0,00. | , | | | Inventory Exc | ess: | 957,036 |
| | | | | | | | | | | | | Inventory Sho | | 1,427 |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | ======== | | | | | ======== |
| | | ======= | ======== | ======== | ======= | ======== | ======= | | | | 34.759 | 1,519,957 | 37,903 | |
| *** TOTA | L GAME GEAR | 1,446,000 | .0 | 37,903 | 0 | 1,382,897 | 10,964 | 1,397,957 | 10,964 | 1,419,957 | 34,759 | 1,519,957 | 37,903 | |
| | | | | | | | | | | | | Inventory Exc | | 1,486,53 |
| | | | | | | | | | | | | THINGHLOLD EXC | doo. | 1, 400, 33 |

^{*} SKU shows inventory in "QC Hold" Warehouse. See report EIS160-2.

32X

COMPANY CONFIDENTIAL

Sega Consumer Products Division PRODUCTION PLANNING REPORT ALLOCATABLE INVENTORY IN UNITS

PAGE:

Inventory Shortage:

----- A G E D A V A I L A B I L I T Y -----

Updated: 4/03/96 0:24 AM

----- SALES STATUS-----

| | | - TOT YR - | YEAR- | TO-DATE | M-T-D | | | TO 14 DAYS - | | TO 4 | 4 DAYS | CURI | RENT FISCAL YE | AR |
|--------------|---------------------|------------|----------|------------|----------|-----------|------------|--------------|------------|------------|------------|--------------------------------|-----------------------|----------------|
| | | SALES | NET | INVOICED + | NET | NET | 0-14 OPEN | 0-14 | CUMULATIVE | CUMULATIVE | CUMULATIVE | CUMULATIVE | CUMULATIVE | vs. |
| ITEM | DESCRIPTION | GOAL | INVOICED | CUST OPEN | INVOICED | ON HAND | CUS ORDERS | AVAILABLE | DEMAND | AVAILABLE | DEMAND | AVAILABLE | DEMAND | DEMAND |
| IARDWARE | | | | | | | | | | | | | | |
| 84001 | Genesis 32X | 48,000 | 0 | 0 | 0 | 277,914 | . 0 | 277,914 | 0 | 277,914 | 0 | 277,914 | . 0 | 077.01 |
| 840010 | | 0,000 | 0 | 0 | . 0 | 15,638 | . 0 | 15,638 | 0 | 15,638 | 0 | 15,638 | . 0 | 277,91 |
| 84002 | Star Wars 32X Hardw | 1,000 | Ö | . 0 | 0 | 23,599 | . 0 | 23,599 | 0 | 23,599 | 0 | 23,599 | 0 | 15,63 |
| 84003 | Genesis 32X Core - | 0 | 0 | . 0 | 0 | 67,983 | 0 | 67,983 | | 67,983 | 0 | 67,983 | 0 | 23,59 |
| 84005 | Doom 32X Hardware | 10,000 | o | o | 0 | 16,808 | o | 16,808 | . 0 | 16,808 | 0 | 16,808 | 0 | 67,98 16,80 |
| ** TOTA | L HARDWARE | 59,000 | . 0 | | 0 | 401,942 | 0 | 401,942 | 0 | 401.040 | 0 | | | |
| | | 50,000 | J | | Ū | 401, 342 | v | 401,842 | U | 401,942 | | '401,942 Inventory Exce | 0 | 401.04 |
| | | | | | | | | | | | | Inventory Exc Inventory Sho | | 401,94 |
| | | | | | | | | | | | | TUVELICOLY SHOP | taye. | |
| | | | | | | 1.0 | | | | | | | | |
| OFTWARE | * | | | | | 3 3 4 4 | • • | | | | | | | |
| 84503 | Knuckles Chaotix | 11,000 | 0 | 24 | 0 | 24, 131 | 3 | 24, 131 | 3 | 24, 131 | .24 | 24, 131 | 24 | 24, 10 |
| 84504 | Tempo | 5,000- | 0 | ο. | 0 | 15,977 | 0 | 15,977 | . 0 | 15,977 | 0 | 15,977 | 0 | 15,97 |
| 84505 | Space Harrier | 0 | : o | 0 | . 0 | 5,911 | . 0 | 5,911 | 0 | 5,911 | 0 | 5,911 | 0 | 5,91 |
| 84506 | Doom | 5,000- | . 0 | 0. | . 0 | 138,533 | 0 | 138,533 | 0 | 138,533 | . 0 | 138,533 | . 0 | 138,53 |
| 84507 | Afterburner | 0 | 0 | 0 | 0 | 6,600 | 0 | 6,600 | 0 | 6,600 | 0 | 6,600 | 0 | 6,60 |
| 84508 | Star Wars Arcade | 0 | . 0 | . 0 | 0 | 34,236 | 0 | 34, 236 | 0 | 34,236 | 0 | 34,236 | . 0 | 34,23 |
| 84509 | Shadow Squadron | 12,000 | 0 | 0 | 0 | 36,287 | 0 | 36,287 | . 0 | 36, 287 | 0 | 36, 287 | 0 | 36,28 |
| 84511 | Metal Head | 32,000- | . 0 | 0 | O | 80,461 | 0 | 80,461 | . 0 | 80,461 | 0 | 80,461 | 0 | 80,46 |
| 84512 | Motherbase | 11,000 | 0 | 0 | 0 | 28,866 | 0 | 28,866 | 0 | 28,866 | ō | 28,866 | 0 | 28,86 |
| 84517 | Spiderman: Web of F | 5,000 | 0 . | 48 | 0 | 3,354 | 48 | 3,354 | 48 | 3,354 | 48 | 3,354 | 48 | 3,30 |
| 84518 | Kolibri | 12,000 | 0 | 0 . | 0 | 11,245 | . 0 | 11, 245 | 0 | 11, 245 | 0 | 11, 245 | . 0 | 11,24 |
| 84519 | Blackthorne | 0 | 0 | . 0 | 0 | 3,019 | 0 | 3,019 | 0 | 3,019 | 0 | 3,019 | 0 | 3,01 |
| 84520 | T-Mek | 0 | 0 - | . 0 | 0 | 4,223 | 0 | 4,223 | 0 | 4, 223 | 0". | 4,223 | . 0 | 4,22 |
| 84521 | Star Trek:Star Flee | 0 | 0 | 24 | 0 | 4,746 | 3 | 4,746 | 3 | 4,746 | 24 | 4,746 | 24 | 4,72 |
| 84600 | Super Motocross | 0 | 0 | 24 | 0 | 30,807 | 3 | 30,807 | 3 | 30,807 | . 24 | 30,807 | 24 | 30,78 |
| 84601 | Virtua Racing Delux | 5,000- | . 0 | 0 | o | 37, 198 | 0 | 37, 198 | 0 | 37, 198 | 0 | 37, 198 | . 0 | 37, 19 |
| 84602 | Golf Magazine's 36 | 16,000- | . 0 | 24 | 0 | 75, 168 | 3 | 75, 168 | 3 | 75, 168 | 24 | 75, 168 | 24 | 75, 14 |
| 84605 | World Series Baseba | 5,000 | o | . 6 | 0 | 2, 113 | 6 | 2, 113 | 6 | 2, 113 | . 6 | 2, 113 | 6 | 2, 10 |
| 84700 | Cosmic Carnage | 0 | Ö | 0 | 0 | 21, 144 | . 0 | 21, 144 | 0 | 21, 144 | 0 | 21, 144 | 0 | 21, 14 |
| 84701 | Virtua Fighter | 86,000 | . 0 | 36 | . 0 | 59, 161 | 15 | 59, 161 | 15 | 59, 161 | 36 | 59, 161 | 36 | 59, 12 |
| 84705 | Primal Rage | 0 | 0 | 24 | . 0 | 97 | 3 | 97 | 3 | 97 | 24 | 97 | 24 | 7 |
| ** TOTA | L SOFTWARE | 79,000 | 0 | 210 | 0 | 623,277 | . 84 | 623,277 | 84 | 623,277 | 210 | 623, 277 | 210 | |
| | | | | | | | | * | | | | Inventory Exce | and the second second | 623,06 |
| | | | | | | | | -a | | | | Inventory Shor | rage: | |
| | | | • | | | | | | | | | | | •• |
| | | | | | | ******** | | | 22222222 | ======== | | | | |
| ** TOTA | L 32X | 138,000 | , 0 | 210 | 0 | 1,025,219 | 84 | 1,025,219 | 84 | 1,025,219 | 210 | 1,025,219 | 210 | |
| | | | | | | | | | | | | Inventory Exce | ess: | 1,025,0 |

^{*} SKU shows inventory in "QC Hold" Warehouse. See report EIS160-2.

GENESIS

COMPANY CONFIDENTIAL

Sega Consumer Products Division PRODUCTION PLANNING REPORT ALLOCATABLE INVENTORY IN UNITS

FISCAL 1997

PAGE: 14 Updated: 4/03/96 0:24 AM

| | | | | | | | | TO 44 DAYS | | TO 4 | 1 DAVE | CUR | ENT ETOCAL VE | AB |
|-----------|---|------------|----------|-------------------------|-----------------|----------------|-------------------------|-------------------|----------------------|------------|------------|---------------|---------------|----------|
| | | - TOT YR - | | O-DATE | M-T-D | NET | 0.44.0059 | | | CUMULATIVE | CUMULATIVE | CUMULATIVE | CUMULATIVE | VS. |
| TTEN DE | CORTETTON | SALES | NET | INVOICED + CUST OPEN | NET INVOICED | NET ON HAND | 0-14 OPEN CUS ORDERS | 0-14 AVAILABLE | CUMULATIVE DEMAND | AVAILABLE | DEMAND | AVAILABLE | DEMAND | DEMAND |
| | SCRIPTION | GOAL | INVOICED | COST OPEN | INVOICED | ON HAND | COS ONDENS | AVAILABLE | DEMAND | ~~~~~~~ | | | | |
| ARDWARE | | | | | | | | | | | | | | |
| 1420 | Sears Funtronics Pa | 10,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | C |
| 1422 | Gen 2 1960 W/P.Rang | 15,000 | 0 | 0 | 0 | 3 | 0 | 3 | 0 | 3 | 0 | 3 | 0 | 3 |
| 1426 | Genesis Sonic & Knu | 0 | 0 | 0 | 0 | 36, 251 | 0 | 44,515 | 0 | 44,515 | 0 | 44,515 | 0 | 44,515 |
| 1610 | Genesis System W/S | 0 | . 0 | 0 | 0 | 62 | 0 | 62 | 0 | 62 | 0 | 62 | 0 | 62 |
| 1611 | Genesis Without Sof | 0 | 0 | 0 | 0 | 6 | 0 | 6 | 0 | 6 | 0 | 6 | 0 | 6 |
| 1611C | Genesis w/out Softw | 0 | 0 | 0 | 0 | 43,460 | 0 | 43,460 | 0 | 43,460 | 0 | 43,460 | 0 | 43,460 |
| 1614 | Gen 2 Sonic 2 Syste | 168,000 | 0 | 0 | 0 | 9 | 0 | 9 | 0 | 9 | . 0 | 9 | 0 | 9 |
| 1614C | Gen 2 Sonic 2 - Ref | 0 | 0 | 0 | 0 | 402 | 0 | 402 | 0 | 402 | 0 | 402 | 0 | 402 |
| 1630 | Gen 2 Core System | 98,000 | 0 | 48 | . 0 | 9,564 | 48 | 9,564 | 48 | 59,564 | 48 | 634,564 | 48 | 634,516 |
| 1630C | Gen 2 Core System - | 0 | 0 | 0 | 0 | 328 | 0 | 328 | 0 | 328 | 0 | 328 | 0 | 328 |
| 1666 | Gen 2 Sonic Spinbal | 11,000 | 0 | 0 | 0 | 11 | 0 | 11 | 0 | 11 | 0 | 11 | 0 | 11 |
| 1668 | Gen 2 Sega Sports S | | 0 | 0 | 0 | 6 | 0 | 6 | 0 | 6 | 0 | 6 | 0 | ′ 6 |
| 1675 | Genesis Fighting Sy | 0 | 0 | 0 | 0 | 24 | 0 | 24 | 0 | 24 | 0 | 24 | 0 | 24 |
| 1945 | Gen 2 Lion King Pac | | 0 | 0 | 0 | 1,439 | 0 | 1,439 | 0 | 1,439 | 0 | 1,439 | 0 | 1,439 |
| 1950 | Gen 2 W/Grtsthvywts | 0 | 0 | 0 | 0 | 148 | 0 | 148 | 0 | 148 | 0 | 148 | 0 | 148 |
| 1956 | Gen 2 W/Eternal Cha | 159,000 | 0 | 0 | 0 | 2 | 0 | 2 | 0 | 2 | 0 | 2 | 0 | 2 |
| 1957 | Gen 2 NFL Hardware | 210,000 | 0 | 3,841 | 0 | 2,328 | 706 | 2,328 | 706 | 2,328 | 3,463 | 2,328 | 3,841 | 1,513 |
| 1959 | Gen 2 X-Men Pack | 20,000 | 0 | 20 | 0 | 0 | 20 | 0 | 20 | 0 | 20 | 0 | 20 | 20 |
| 1960 | Gen 2 W/Columns Pac | | 0 | 96 | 0 | 982 | 96 | 982 | 96 | 982 | 96 | 982 | 96 | 886 |
| 1961 | Gen 2 W/S&K & Sonic | | 0 | 1,338 | 0 | 18,691 | 162 | 18,691 | 162 | 18,691 | 534 | 18,691 | 1,338 | 17,353 |
| 1966 | Gen 2 W/ Aladdin & | 47,000 | 0 | 0 | 0 | 10,866 | 0 | 10,866 | 0 | 10,866 | 0 | 10,866 | 0 | 10,866 |
| 1969 | Gen 2 6 In 1 Hardwa | | 0 | 5,382 | 0 | 5,335 | 5,382 | 5,335 | 5,382 | 5,335 | 5,382 | 5,335 | 5,382 | 47 |
| 1972 | Gen 2 W/College Foo | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | C |
| 1973 | Gen 2 W/NFL'95, Colu | | 0 | . 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | C |
| 1976 | Genesis 1610/Taz 2 | 12,000 | 0 | 0 | 0 | 4 | 0 | 4 | 0 | 4 | 0 | 4 | 0 | 4 |
| 1977 | Gen 2 Subterrania P | | 0 | . 0 | 0 | 560 | 0 | 560 | . 0 | 560 | 0 | 560 | . 0 | 560 |
| 1979 | Genesis 1 Subterran | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 6101 | Nomad Core Hardware | | 0 | 4,464 | 0 | 4,713 | 2,466 | 4,713 | 2,466 | 55,611 | 4,464 | 105,611 | 4,464 | 101, 147 |
| 6101-LC | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | C |
| | | | | | | | | | | | | | | |
| *** TOTAL | HARDWARE | 1,651,000 | 0 | 15, 189 | 0 | 135, 194 | 8,880 | 143,458 | 8,880 | 244,356 | 14,007 | 869,356 | 15, 189 | |
| | | | | | | • | | | | | | Inventory Exc | ess: | 855,747 |
| | | | | | | | | | | | | Inventory Sho | rtage: | 1,580 |
| | | | | | | | | | | | | | | |
| THER | | | | | | | | | | | | | | |
| 1602 | Concede 1 40 444- | 0 | 0 | 340 | 0 | 82 | 340 | 82 | 340 | 82 | 340 | 82 | 340 | 258 |
| 1603 | Genesis 1 AC Adapte Genesis TV Antenna | 11,000 | 0 | 30 | 0 | 76 | 30 | 76 | 30 | 76 | 30 | 76 | 30 | 46 |
| | | · · | 0 | 0 | 0 | 12,085 | 0 | 12,085 | 0 | 12,085 | 0 | 12,085 | . 0 | 12.085 |
| 1605 | Video Monitor Cable | | | | . 0 | | 36 | 54, 267 | 36 | 54, 267 | 36 | 54, 267 | 36 | 54, 23 |
| 1606 | Extension Cord - Co | | 0 | 36 55 | 0 | 54, 267 | 55 | 0 | 55 | 0 | 55 | 0 | 55 | 54, 25 |
| 1607 | Cleaning System | 3,000 | | 100 | . 0 | | 100 | 2,345 | 100 | 2,345 | 100 | 2,345 | 100 | 2, 245 |
| 1627 | 6-Button Arcade Sti | | 0 | | 0 | 2,345 | 28 | | 28 | 1,583 | 28 | 1,583 | 28 | 1,555 |
| 1628 | Remote Arcade Syste | | 0 | 28 | | 1,583 | | 1,583 | 12 | 1, 276 | 12 | 1, 276 | 12 | 1, 264 |
| 1629 | Remote Arcade Pad | 10,000 | 0 | 12 | 0 | 1,276 | . 12 | 1, 276 | | | 502 | | 502 | 28,332 |
| 1632 | Genesis RF Unit | 107,000 | 0 | 502 | 0 | 18,834 | 502 | 18,834 | 502 | 18,834 | 502 | 28,834 | 502 | 20, 332 |

JOB: EIS160 RPT: EIS160-01

GENESIS

COMPANY CONFIDENTIAL

FISCAL 1997

PRODUCTION PLANNING REPORT .

----- A G E D A V A I L A B I L I T Y -----

Sega Consumer Products Division ALLOCATABLE INVENTORY IN UNITS

PAGE:

Updated: 4/03/96 0:24 AM

----- SALES STATUS-----

| | | . 372 | | | | | | | D AVAI | | | | | |
|-----------|---------------------------------------|------------|----------|------------|----------|---------|------------|------------|------------|------------|------------|----------------|----------------|---------------------------|
| | | - TOT YR - | | TO-DATE | M-T-D | | | IO IT DAIS | | | 4 DAYS | CURF | RENT FISCAL YE | EAR |
| | • • | SALES | NET | INVOICED + | NET | NET | 0-14 OPEN | 0-14 | CUMULATIVE | CUMULATIVE | CUMULATIVE | CUMULATIVE | CUMULATIVE | vs. |
| ITEM D | ESCRIPTION | GOAL | INVOICED | CUST OPEN | INVOICED | ON HAND | CUS ORDERS | AVAILABLE | DEMAND | AVAILABLE | DEMAND | AVAILABLE | DEMAND | DEMAND |
| 1634 | Audio Video Cable | 0 | 0 | 0 | 0 | 28, 529 | 0 | 28,529 | . 0 | 28,529 | 0 | 28,529 | . 0 | 28,529 |
| 1635 | Stereo AV Cable | 7,000 | . 0 | 252 | . 0 | 23, 177 | 252 | 23, 177 | 252 | 23, 177 | 252 | • | 252 | 22,925 |
| 1639 | AC Adaptor | 65,000 | 0 | 75 | . 0 | 15,647 | 75 | 15,647 | 75 | 15,647 | 75 | | 75 | 15,572 |
| 1645 | Mega Mouse | . 0 | 0 | 0 | . 0 | 9,022 | 0 | 9,022 | 0 | 9,022 | 0 | , | 0 | 9,022 |
| 1647 | Team Player 2 | 3,000- | 0 | 12 | 0 | 23,566 | 12 | 23,566 | 12 | 23,566 | 12 | - | 12 | 23,554 |
| 1650 | Control Pad | 471,000 | 0 | 8, 142 | . 0 | 74 | 8, 142 | 74 | 8, 142 | 75,074 | 8, 142 | • | 8, 142 | 141,932 |
| 1653 | 6-Button Arcade Pad | 442,000 | . 0 | 13,410 | 0 | 177 | 10,410 | 177 | 10,410 | 25, 177 | 13,410 | - | 13,410 | 86,767 |
| 1654 | Team Player | 0 | 0 | . 0 | 0 | 964 | 0 | 964 | 0 | 964 | 0,410 | | 13,410 | 964 |
| 1655 | Arcade Power Stick | 0 | 0 | . 0 | 0 | 2, 118 | 0 | 2, 118 | . 0 | 2, 118 | ó | | 0 | 2, 118 |
| 1658 | Menacer | 0 | . 0 | 0 | 0 | . 72 | . 0 | 72 | 0 | 72 | . 0 | 72 | 0 | 72 |
| 1658T | Menacer Without Sof | . 0 | 0 | 0 | . 0 | 6 | 0 | 6 | 0 | . 6 | | , , | . 0 | 6 |
| 1659 | Activator w/ Eterna | . 0 | | . 0 | 0 | 21,339 | 0 | 21,339 | 0 | 21,339 | 0 | 21,339 | 0 | 21,339 |
| 1659-T1 | Activator Core | 0 | . 0 | . 0 | 0 | 16,039 | | 16,039 | . 0 | 16,039 | 0 | 16,039 | 0 | 16,039 |
| 1671 | Menacer w/ Terminat | 0 | 0 | 0 | 0 | 144 | 0 | 144 | . 0 | 144 | 0 | 10,039 | 0 | 16,039 |
| 1804 | D&D Eternal Sun Hin | . 0 | 0 | 0. | 0. | 4,379 | 0 | 4,379 | 0 | 4,379 | . 0 | 4,379 | 0 | |
| 1805 | Sonic Strategy Guid | 0 | 0 | . 0. | 0 | 4,205 | 0 | 4,205 | 0 | 4,205 | . 0 | 4,205 | 0 | 4,379 4,205 |
| 1933 | Power Strip | 12,000 | . 0 | 0 | n | 5, 134 | 0 | 5, 134 | 0 | 5, 134 | 0 | 5, 134 | 0 | 4, 205 5, 1 9 4 |
| 1937 | Sega Club 6 Button | 14,000 | . 0 | 0 | 0 | 2,897 | 0 | 2,897 | 0 | 2,897 | 0 | 2,897 | . 0 | • |
| 1938 | Activator (Tec Toy) | 0 | 0 | 0 | . 0 | 869 | 0 | 869 | 0 | 869 | 0 | 2,897 869 | . 0 | 2,897 |
| 6102 | Nomad Powerback | 25,000 | 0 | 4,084 | 0 | 6 | 4,084 | 10,006 | 4,084 | 10,006 | 4,084 | 10,006 | | 869 |
| 6103 | Nomad Powerback W/A | 0 | 0 | 720 | ō | 0 | 720 | 0,000 | 720 | 0,000 | 720 | 10,006 | 4,084 720 | 5,922 |
| 6104 | Universal AC Adapto | 35,000 | . 0 | 5,040 | 0 | 2, 158 | 5,040 | 2, 158 | 5,040 | 12, 158 | 5,040 | 12, 158 | 5,040 | 720- 7,118 |
| *** **** | 0.71150 | 4 000 000 | 0 | | 0 | | | | | | | | | |
| *** TOTAL | OTHER | 1,298,000 | U | 32,838 | . 0 | 251,070 | 29,838 | 261,070 | 29,838 | 371,070 | 32,838 | 531,070 | 32,838 | |
| | · · · · · · · · · · · · · · · · · · · | | | | | | | | | * | | Inventory Exce | | 499, 265 |
| | | | | | | | | | | | | Inventory Shor | ·tage: | 1,033 |
| | | | | | * * | | • | | | | | | | , |
| SOFTWARE | | | | | | | | | | | | | | |
| 1009 | Sonic The Hedgehog | 0 | . О | 48 | 0 | 30 | 48 | 30 | 48 | 30 | 48 | 30 | 48 | . 18 |
| 1010 | Kid Chameleon | 0 | 0 | 0 | 0 | 24 | . 0 | 24 | 0 | 24 | о . | 24 | . 0 | 24 |
| 1035 | Green Dog | 0 | 0 | 0 | . 0 | 264 | 0 | 264 | . 0 | 264 | 0 | 264 | 0 | 264 |
| 1039 | Alisia Dragoon | 0 | 0 | 0 | 0 | 48 | . 0 | 48 | . 0 | 48 | . 0 | 48 | . 0 | 48 |
| 1043 | Toejam & Earl 2 | 0 | 0 | 0 | 0 | 87 | . 0 | 87 | 0 | 87 | 0 | 87 | 0 | 87 |
| 1047 | Chakan | 0 | 0 | . 0 | 0 | 48 | 0 | 48 | 0 | 48 | 0 | 48 | . 0 | 48 |
| 1048 | The Young Indiana J | 0 | 0 | 0 | 0 | . 24 | О | 24 | . 0 | 24 | ' : o | 24 | 0 | 24 |
| 1051 | Sonic The Hedgehog | 0 | 0 | 0 | 0 | 12,574 | 0 | 12,574 | 0 | 12,574 | 0 | 12,574 | . 0 | . 12,574 |
| 1055 | Disney's Bonkers | 0 | 0 | 0 | 0 | 5 | . 0 | 5 | 0 | . 5 | 0 | 5 | . 0 | 5 |
| 1056 | Jurassic Park | 0 | 0 | 96 | . 0 | 0 | 96 | 0 | 96 | 0 | 96 | . 0 | 96 | 96- |
| 1057 | X-Men | 0 | . 0 | 30 | 0 | 0 | 30 | 0 | 30 | 0 | 30 | 0 | 30 | 30- |
| 1058 | Aladdin | 0 | 0 | 0 | 0 | 19,640 | 0 | 19,640 | 0 | 19,640 | . 0 | 19,640 | 0 | 19,640 |
| 1062 | Desert Demolition S | 8,000- | . 0 | 117 | 0 | 64 | 96 | 64 | 96 | 64 | 117 | 64 | 117 | 53- |
| 1067 | McDonald Land | 0 | 0 | . 0 | 0 | 24 | · · · · o | 24 | . 0 | 24 | 0 | 24 | 0 | 24 |
| 1068 | Ren & Stimpy | . 0 | 0 | 0 | 0 | 31 | , ' ' O | 31 | , o | 31 | 0 | 31 | 0 | 31 |
| 1073 | Cool Spot | O | 0 | 0 | 0 | 48 | . 0 | 48 | 0 | 48 | . 0 | 48 | 0 | 48 |
| 1074 | Ex-Mutants | 0 - | 0 | 0 | 0 | 48 | 0 | 48 | 0 | 48 | . 0 | 48 | 0 | 48 |
| | | | | | | | | | | | | | | |

^{*} SKU shows inventory in "QC Hold" Warehouse. See report EIS160-2.

JOB: EIS160 RPT: EIS160-01

GENESIS

COMPANY CONFIDENTIAL

Sega Consumer Products Division PRODUCTION PLANNING REPORT ALLOCATABLE INVENTORY IN UNITS PAGE: 16 Updated: 4/03/96

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FISCAL 1997

* SKU shows inventory in "QC Hold" Warehouse. See report EIS160-2.

----- SALES STATUS-----

----- A G E D A V A I L A B I L I T Y -----

| | | - TOT YR - | | TO-DATE | M-T-D | NET | 0-14 OPEN | | CUMULATIVE | CUMULATIVE | CUMULATIVE | CUMULATIVE | RENT FISCAL YEAR CUMULATIVE | VS. |
|--------------|--|------------|----------|------------|----------|----------|------------|-----------|------------|------------|------------|------------|--------------------------------|---------|
| | | SALES | NET | INVOICED + | NET | NET | | 0-14 | DEMAND | AVAILABLE | DEMAND | AVAILABLE | DEMAND | DEMAND |
| ITEM | DESCRIPTION | GOAL | INVOICED | CUST OPEN | INVOICED | ON HAND | CUS ORDERS | AVAILABLE | DEMAND | AVAILABLE | | | | |
| 1076 | Ranger-X | 0 | 0 | 0 | 0 | 24 | 0 | 24 | 0 | 24 | 0 | 24 | 0 | 24 |
| 1077 | Gunstar Heroes | 0 | 0 | . 0 | 0 | 24 | 0 | 24 | 0 | 24 | 0 | 24 | 0 | 24 |
| 1079 | Sonic The Hedgehog | 0 | 0 | 0 | 0 | 92,007 | 0 | 92,007 | 0 | 92,007 | 0 | 92,007 | 0 | 92,007 |
| 1105 | The Revenge Of Shin | 0 | 0 | 18 | 0 | 0 | 18 | 0 | 18 | 0 | 18 | 0 | 18 | 18 |
| 1106 | Golden Axe I | 0 | 0 | 0 | 0 | 24 | 0 | 24 | 0 | 24 | 0 | 24 | 0 | 24 |
| 1107 | Super Monaco Gp | 0 | 0 | 24 | 0 | 12 | 24 | 12 | 24 | 12 | 24 | 12 | 24 | 12 |
| 1135 | Super Monaco II-Sen | 0 | 0 | 0 | 0 | 12 | 0 | 12 | 0 | 12 | 0 | 12 | 0 | 12 |
| 1136 | Shinobi 3 | 0 | 0 | 0 | 0 | 24 | 0 | 24 | 0 | 24 | . 0 | 24 | 0 | 24 |
| 1145 | Eternal Champions | 0 | 0 | 0 | 0 | 3,302 | 0 | 3,302 | 0 | 3,302 | 0 | 3,302 | 0 | 3,302 |
| 1146 | Art of Fighting | 0 | . 0 | 0 | 0 | 24 | 0 | 24 | 0 | 24 | 0 | 24 | 0 | 24 |
| 1187 | Light Crusader | 23,000 | 0 | 36 | 0 | 42,763 | 36 | 42,763 | 36 | 42,763 | 36 | 42,763 | 36 | 42,727 |
| 1203 | Arnold Palmer Tourn | 0 | 0 | 0 | 0 | 2 | 0 | 2 | 0 | 2 | 0 | 2 | 0 | . 2 |
| 1211 | Sportstalk Baseball | 0 | 0 | 0 | 0 | 120 | 0 | 120 | 0 | 120 | 0 | 120 | 0 | 120 |
| 1214 | David Robinson's Su | 0 | 0 | 0 | 0 | 866 | 0 | 866 | 0 | 866 | 0 | 866 | 0 | 866 |
| 1216 | NFL'93 Sportstalk/J | 0 | 0 | 0 | 0 | 72 | 0 | 72 | 0 | 72 | 0 | 72 | 0 | 72 |
| 1221 | NBA Action 94 Baske | 0 | .0 | 0 | 0 | 10, 176 | 0 | 10, 176 | 0 | 10, 176 | 0 | 10, 176 | 0 | 10, 176 |
| 1222 | | 0 | 0 | 0 | 0 | 64 | 0 | 64 | 0 | 64 | 0 | 64 | . 0 | 64 |
| 1225 | World Series Baseba NFL Football 94 Sta | 0 | 0 | 0 | 0 | 5,395 | 0 | 5,395 | 0 | 5,395 | 0 | 5,395 | 0 | 5,39 |
| 1225 | | 0 | 0 | 0 | 0 | 122 | 0 | 122 | 0 | 122 | 0 | 122 | 0 | 12 |
| | College Football's | 0 | 0 | 0 | 0 | 189 | 0 | 189 | 0 | 189 | 0 | 189 | 0 | 189 |
| 1228 1230 | Boxings Greatest He | 0 | 0 | 39 | 0 | 22,015 | 18 | 22,015 | 18 | 22,015 | 39 | 22,015 | 39 | 21,97 |
| | NHL All-Star Hockey | 0 | 0 | . 39 | . 0 | 3 | | 3 | 0 | 3 | 0 | 3 | 0 | |
| 1231 | Pebble Beach Golf L | 0 | _ | 0 | 0 | 8,541 | 0 | 8,541 | 0 | 8,541 | 0 | 8,541 | 0 | 8,54 |
| 1233 | World Championship | _ | 0 | 0 | 0 | 1,078 | _ | 1,078 | 0 | 1,078 | 0 | 1,078 | 0 | 1,07 |
| 1234 | ATP Tennis | 5,000 | | | 0 | 13,600 | 12 | 13,600 | 12 | 13,600 | 33 | 13,600 | 33 | 13,56 |
| 1236 | NBA Action 95 Starr | 0 | 0 | 33 0 | 0 | 113, 247 | 0 | 113, 247 | 0 | 113, 247 | 0 | 113, 247 | 0 | 113,24 |
| 1237 | NFL '95 | 0 | . 0 | _ | 0 | 14,894 | 22 | 14,894 | 22 | 14,894 | 43 | 14,894 | 43 | 14,85 |
| 1239 | | 64,000 | 0 | 43 57 | 0 | 94, 284 | 34 | 94,284 | 34 | 94, 284 | 57 | 94, 284 | 57 | 94,22 |
| 1240 | | 350,000 | | | 0 | 83,797 | 26 | 83,797 | 26 | 83,797 | 49 | 83,797 | 49 | 83,74 |
| 1241 | • | 123,000 | 0 | 49 | _ | 03,797 | | 03,797 | 6 | 00,707 | 6 | 0 | 6 | |
| 1242 | | 0 | 0 | 6 | 0 | | | 7, 189 | 0 | 7, 189 | 0 | 7, 189 | 0 | 7, 18 |
| 1307 | • | 0 | 0 | 0 | | 7, 189 | | 26 | 0 | 26 | . 0 | 26 | . 0 | 2 |
| 13 13 | | 0 | 0 | 0 | 0 | 26 | - | 48 | 0 | 48 | 0 | 48 | 0 | 4 |
| 1315 | • | 0 | 0 | 0 | 0 | 48 | | 13,820 | 0 | 13,820 | 0 | 13,820 | 0 | 13,820 |
| 1352 | | 0 | 0 | 0 | 0 | 13,820 | | | 0 | 24 | 0 | 24 | 0 | 24 |
| 1353 | | 0 | 0 | 0 | 0 | 24 | | 24 | 6 | 3,427 | 6 | 3,427 | 6 | 3,42 |
| 1354 | | 2,000- | 0 | 6 | 0 | 3,427 | 6 | 3,427 | 24 | | 24 | 24 | 24 | 0,42 |
| 1532 | | . 0 | 0 | 24 | 0 | 24 | | 24 | 0 | 24 | 0 | 24 | 0 | |
| 1534 | • | 0 | 0 | 0 | 0 | 1 | 0 | 1 | _ | 57,320 | 2 | 57,320 | 2 | 57,31 |
| 1535 | | 115,000 | 0 | 2 | 0 | 57,320 | | 57,320 | 2 | 57,320 | 0 | 57,320 | . 0 | 37,31 |
| 1536 | | 0 | 0 | 0 | 0 | 5 | 0 | 5 | 0 | 327 | 0 | 327 | 0 | 32 |
| 1539 | | 0 | 0 | 0 | 0 | 327 | 0 | 327 | 0 | | 0 | 571 | 0 | 57 |
| 1543 | | 0 | 0 | 0 | 0 | 571 | | 571 | 0 | 571 | 0 | | 0 | 18 |
| 1544 | | 0 | 0 | 0 | 0 | 180 | | 180 | • | 180 | | 180 | 0 | 57,93 |
| 1546 | · · · · · · · · · · · · · · · · · · · | 15,000 | 0 | 0 | 0 | 57,933 | | 57,933 | 0 | 57,933 | 0 | 57,933 | | |
| 1548 | | 1,000 | 0 | 0 | 0 | 2,889 | | 2,889 | 0 | 2,889 | 0 | 2,889 | 0 | 2,889 |
| 1550 | X-Men 2 Clone Wars | 15,000- | 0 | 33 | 0 | 41,989 | 12 | 41,989 | 12 | 41,989 | 33 | 41,989 | . 33 | 41,956 |

JOB: EIS160 RPT: EIS160-01

GENESIS

COMPANY CONFIDENTIAL

FISCAL 1997

PRODUCTION PLANNING REPORT.

Sega Consumer Products Division ALLOCATABLE INVENTORY IN UNITS PAGE:

Inventory Excess:

Inventory Shortage:

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2,765,144

31,478

----- SALES STATUS -----

----- A G E D A V A I L A B I L I T Y ------- TOT YR ----- YEAR-TO-DATE ------ M-T-D ------- TO 14 DAYS ----- TO 44 DAYS ----- CURRENT FISCAL YEAR SALES NET INVOICED + NET NET 0-14 OPEN 0 - 14CUMULATIVE CUMULATIVE CUMULATIVE CUMULATIVE CUMULATIVE VS ITEM DESCRIPTION GOAL INVOICED CUST OPEN INVOICED ON HAND CUS ORDERS AVAILABLE DEMAND AVAILABLE DEMAND AVAILABLE DEMAND DEMAND ----------------1551 Subterrania 0 0 0 O 40, 257 O 40,257 . 0 40,257 0 40,257 0 40,257 1552 Richard Scarry's Bu 0 0 48 0 295 48 295 48 295 48 295 48 247 1553 11,000-Ecco: The Tides of 0 O O 32,008 32,008 O 0 32,008 0 32,008 0 32,008 1554 Ecco Jr. 0 0 O 0 1.662 റ 1.662 0 1,662 0 1,662 0 1,662 1555 Ristar O 0 O 0 2,761 2,761 0 2,761 0 2,761 0 2.761 1556 Garfield 75,000 0 25 0 85,760 85,760 2 85,760 25 85,760 25 85.735 1557 Jurassic Park Rampa 0 0 0 0 102 102 0 102 0 102 0 102 1558 Magic School Bus 25,000 0 0 0 1,042 1,042 0 1,042 0 1.042 0 1,042 1563 Sonic & Knuckles 36,000-0 . 0 0 215,727 215,727 0 215.727 0 215,727 0 215,727 1569 Comix Zone 132,000 0. 19 0 61,491 17 61,491 17 61,491 19 61,491 19 61,472 1570 Power Rangers 0 0 0 Ó 402 402 Ω റ 402 0 402 n 402 25,000 1572 The Ooze 0 13 Ω 576 12 12 576 576 13 576 13 563 1573 Mega Bomberman n 0 n 0 6, 126 6, 126 0 0 6, 126 0 6, 126 0 6, 126 1574 X-Perts Ω n 12, 168 n Ω 7,992 0 7,992 8,016 0 0 12, 168 12.168-1576 VR Troopers 26,000 0 12 0 432 12 432 12 432 12 432 12 420 1577 Vector Man 360,000 0 85 0 123, 194 62 123, 194 62 123, 194 85 123, 194 85 123, 109 1578 Power Rangers: The 205,000 81 0 83,844 58 83,844 58 83,844 81 83,844 81 83,763 1705 Menacer 6-in-1 Soft 0 0 n 678 0 678 0 678 O 678 0 678 1706 Dr Robotnik's Mean 0 0 0 0 1, 123 0 1, 123 1, 123 O 1, 123 0 1, 123 12,000 1713 21 0 Wacky Worlds W/ Mou 0 10,823 0 10,823 0 10.823 21 10.823 21 10,802 6,720 1715 Arcade Classics I 0 5,736 O 5.736 0 . 0 5.736 Ω 6,720 6,720-3,887 1717 6 In 1 Cartridge 38,000 0 5.306 O 172 15, 172 3,887 15, 172 5,306 15, 172 5,306 9,866 1718 Genesis Assortment 0 O 2.304 0 n 2.304 . 0 2,304 0 2,304 0. 2.304 2,304-1720 Genesis Assortment 0 0 1,056 0 8, 184 1,056 8, 184 1,056 8, 184 1,056 8, 184 1,056 7, 128 1840 Bugs Bunny 0 0 4,716 0 0 4,716 0 4,716 0 4,716 0 4,716 4,716-1841 0 2,724 0 2,412 2,412 Marsupilami 0 0 0 2,412 0 2,724 2,724-1941 Eternal Champs/ASCI O 0 0 108 0 108 0 108 0 108 o 108 20901 Activator Kit 0 0 0 0 46 0 46 0 46 0 46 o 46 ----------*** TOTAL SOFTWARE 1,522,000 0 35.959 0 1,402,226 28,824 1,417,226 1,417,226 28.824 30,511 1,417,226 35.959 Inventory Excess: 1,410,132 Inventory Shortage: 28,865 ______ ------------*** TOTAL GENESIS 4,471,000 83,986 1,788,490 67,542 1,821,754 67,542 2,032,652 77,356 2,817,652 83,986

^{*} SKU shows inventory in "QC Hold" Warehouse. See report EIS160-2.

JOB: EIS160 RPT: EIS160-01 GENESIS

ITEM DESCRIPTION

COMPANY CONFIDENTIAL

Sega Consumer Products Division PRODUCTION PLANNING REPORT ALLOCATABLE INVENTORY IN UNITS PAGE: 18 Updated: 4/03/96

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----- SALES STATUS-----

FISCAL 1997

----- TO 14 DAYS ----- TO 44 DAYS ----- CURRENT FISCAL YEAR ------ TOT YR - ---- YEAR-TO-DATE ---- -- M-T-D --0-14 CUMULATIVE CUMULATIVE CUMULATIVE CUMULATIVE CUMULATIVE NET NET 0-14 OPEN NET INVOICED + SALES ON HAND CUS ORDERS AVAILABLE DEMAND DEMAND AVATLABLE DEMAND AVAILABLE DEMAND GOAL INVOICED CUST OPEN INVOICED . - - - - - - - ----------------------------------

----- A G E D A V A I L A B I L I T Y ------

Production Planning Report EIS160

Report Headings Definition _______ - TOT YR -------Sales Goals Taken from the Product Goals file, total 12 month goals - YEAR-TO-DATE ------Net Invoiced The quantity invoiced since the beginning of the current fiscal year - M-T-D ------Net Invoiced The quantity invoiced since the beginning of the current month The quantity on hand, available for immediate Net On Hand shipment (warehouse MPS hide flag = N) - TO 14 DAYS ------0-14 Open Cus Orders The quantity still to be shipped that has a requested ship date of up to 14 days from today 0-14 Available The net on hand plus any open purchase orders (MR's or WO's) that are due to be received within the next 14 days Cumulative Demand The quantity that was invoiced plus the 0-14 Open Cus Orders A - TO 44 DAYS -..... Cumulative Available The accumulated quantity that was/will be available thru 44 days from today. Includes the quantity invoiced plus on hand plus open purchase orders (MR's or WO's) that are due to be received within the next 44 days Cumulative Demand The quantity that was invoiced plus the quantity still to be shipped on open customer orders that

was requested within 44 days from today

- CURRENT FISCAL YEAR -

JOB: EIS160 RPT: EIS160-01 GENESIS

COMPANY CONFIDENTIAL

Accumulation of all the negative values

Sega Consumer Products Division PRODUCTION PLANNING REPORT ALLOCATABLE INVENTORY IN UNITS

CUMULATIVE

Updated: 4/03/96 0:24 AM

DEMAND

FISCAL 1997

Inventory Shortage

----- SALES STATUS ---------- A G E D A V A I L A B I L I T Y ------- TOT YR ----- YEAR-TO-DATE ------ M-T-D ------- TO 14 DAYS ----- TO 44 DAYS ----- CURRENT FISCAL YEAR -----SALES NET INVOICED + NET NET 0-14 OPEN 0-14 CUMULATIVE CUMULATIVE CUMULATIVE CUMULATIVE ITEM DESCRIPTION GOAL INVOICED CUST OPEN INVOICED CUS ORDERS AVAILABLE ON HAND DEMAND AVAILABLE DEMAND AVAILABLE Cumulative Available The accumulated quantity that was/will be available. Includes the quantity invoiced plus on hand plus all open purchase orders (MR's or WO's) no matter when they are due to be received Cumulative Demand The quantity invoiced plus the quantity still to be shipped on all customer orders vs. Demand The difference between the "Cumulative Available" and the "Cumulative Demand". Estimated inventory after all orders are shipped and all purchases are received Inventory Excess Accumulation of all the positive values

Screw Pethe What is boothes 76/97 RR-What were Fight 5 au RPG1's most message STUDIO AMERICANI



SOA CORPORATE MEMORANDUM

TO:

Neil Cohen

COPY:

M. Ribero

D. Fornasier

FROM:

Tom Kalinske

DATE:

April 1, 1996

SUBJECT:

SATURN "AIRPORT" STORYBOARD

A few concerns:

1. \$249.00 price must be added visually and verbally.

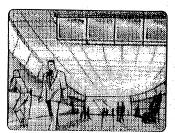
- 2. Amount of time committed to game footage seems to have decreased; we need 50% of time on footage. The quality of footage is also crucial. Isn't this to be on VF-2 and Panzer Dragoon-2? Who is selecting scenes?
- 3. Casting of pilots is very important, let's get younger pilots our target audience can identify with. When did we decide on Hare Krishna cult members? Who in our audience identifies with them? They might be good for attention/humor, but not for <u>selling</u> product. Don't we need someone more typical of our audience, i.e., college age, in this spot?
- 4. Again, since we know Nintendo is going to position Nintendo 64 as "The Ultimate Game Machine", shouldn't we pre-empt that claim?

TJK:kr

"La Zona Blanca"

:30 Second TV

SÈGA SATURN

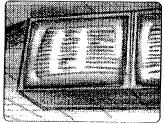


OPEN ON AIRPORT TERMINAL

SFX: Various airport sounds. RECORDING (V.O.): The white zone is for loading... [and unloading only].



CUT TO ANGLE OF MONITOR'S POV LOOKING DOWN ON TWO SECT MEMBERS WATCHING THE GAME ACTION ABOVE.

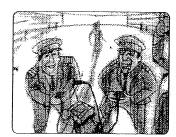


CUT TO CLOSE-UP OF TERMINAL MONITORS DISPLAYING ARRIVAL AND DEPARTURE TIMES.

SFX: Various airport sounds.

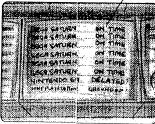
A 310 842 8963

V.O: (PA) Attention, this is the last boarding call for



PAN CAMERA TO REVEAL A PAIR OF PILOTS PLAYING GAME VIGOROUSLY WHILE A STEWARDESS STRUTS UP.

SFX: Ambient airport noise. Controller button clicks. STEWARDESS: Hey guys, that's our flight! We gotta go!



PANTO SECOND MONITOR WHICH SHOWS SEVERAL SATURN FLIGHTS FLASHING "ON TIME"; A NINTENDO 84
IS "DELAYED?"; A PLAYSTATI ON FLIGHT IS "GROUNDED?"

Ambient airport noi se.

All passengers please proceed to Gate 11.



CUT BACK TO GAME ACTION

SFX: Game sounc s.

FILTERED V.O.: Three processors mean better graphics.



PAN TO THIRD MONITOR WHICH HAS GAME ACTION OF VIRTUA FIGHTER 2.

SFX: Ambient airport noise.

RECORDING (V.O.): The Saturn zone is for unlimited game action with the coolest game. library on earth.



STEWARDESS: Come on you guys! Everyone's on board...lets go!



Date: 03/29/96 Job#: SEGA-4281 Revision#: 4



ZOOM TO FULL SCREEN OF GAME ACTION, AN ANIMATED PLANE WITH A BANNER FLIES ACROSS THE BOTTOM OF THE SCREEN

SFX: Game sounds.

FILTERED V.O.: Sega Saturn is the only game system with three 32-bit processors.



CUT BACK TO GAME ACTION.

Game sounds.

FILTERFD V.O.: Three processors mean better gameplay.



CUT TO CLOSE-UP OF PILOT'S EYES. SFX: Ambient airport noise. Controller button clicks. STEWARDESS: This is serious! You don't expect ME to fly that plane do you? YOU HEAR ME?!?



Game sounds.

SFX:

FILTERED V.O.:

Sony Playstation has only one 32-bit processor.



CUT TO ANIMATED PLANE FLYING ERRATICALLY AROUND A BLUE SPHERE LEAVING BEHILLD A SMOKE RING "S".

SFX: Airplane flying.

When you've got tri ple processing power, nothing else matter s.



CUT TO SECT MIMBER FLYING THE PLANE. HE TURNS TOWARD CAMERA AND YELLS:

SECT MEMBER: Sega!

· auxe games &

How get we in 7 c

03-29-96 03:42FM 1 R=93%

Other 3-3 Commercial on Paner Drugoon - 2

SEGA SATURN



HIGH-TECH MILITARY COMMAND POST, A DIGITAL READOUT (WITH TELETYPE SFX) APPEARS ON SCREEN. ALL HELL IS BREAKING LOOSE. NUCLEAR WARNING LIGHTS FLASH, AND BUZZERS SOUND THROUGHOUT SPOT.

Teletype

FILTERED V.O.: Norad, 16-hundred hours.



CUT TO DELTA SECTOR OPERATOR.

SFX: Warning buzzers. GENERAL: DELTA SECTOR!!!!

SYNTHETIC FEMALE VOICE:

20 seconds to impact



CUT BACK TO GAME ACTION.

SFX: Teletype, Game sounds,

FILTERED V.O.: Sony Playstation has only one

SYNTHETIC

FEMALE VOICE: 5...4...



GENERAL: People, this is NOT at test. We are at Defcon [5]. Commence perimeter defense measures.

CUT BACK TO GAME ACTION.

Teletype, Game sounds,

better 3D graphics.

Three 32-bit processors mean

Panzer music

CUT TO WIDE SHOT OF COMMAND CENTER. NO ONE

AS IF EVERYONE LEFT IN A HURRY.

SYNTHETIC FEMALE VOICE: 3...2...

EXCEPT DELTA OPERATOR IS LEFT, CHAIRS ARE SPINNING

Warning buzzers.

SFX:

FILTERED V.O.:



CUT TO "OVER THE SHOULDER" ROLLING SEQUENCE OF OPERATORS PUSHING BUTTONS AS GENERAL BARKS.

GENERAL: Alpha Sector! OPERATOR 1: Check! GENERAL: Tango Sector! OPERATOR 2: Check!



CUT TO TIGHTER SHOT OF OPERATOR'S FACE

SFX: Warning buzzers. GENERAL: I SAID, DELTA SECTOR!!!!



CUT TO SATURN "GLOBE" LOGO WHICH SPINS AROUND TO NORTH AMERICA JUST AS A MUSHROOM CLOUD APPEARS.

When you've got Panzer Dragoon 2 and triple processing power, nothing else matters.



ROLLING SHOT ENDS AT CONSOLE MONITOR THAT HAS GAME ACTION OF PANZER DRAGOON GAME ON IT.

SFX:

Game sounds, Panzer music GENERAL: Delta Sector!

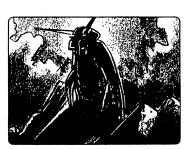


CUT BACK TO GAME ACTION.

Teletype, Game sounds, Panzer music

FILTERED V.O.: Three processors also mean

better gameplay.



CUT TO POST-NUCLEAR RUBBLE. A COCKROACH CLIMBS UP TO THE TOP AND YELLS:

ROACH: Sega!

"Armageddon" :30 Second TV



ZOOM TO FULL SCREEN OF GAME ACTION.

SFX: Teletype, Game sounds,

FILTERED V.O.:

Sega Saturn is the only game

system with three 32-bit processors. Mon cust



CUT TO CLOSE-UP OF OPERATOR'S EYES.

Warning buzzers.

SYNTHETIC FEMALE VOICE:

SFX:

10 seconds to impact



ALTERNATE ENDING:

CUT TO "FRIED GENERAL" IN POST-NUCLEAR RUBBLE WITH GREEN GLOW AROUND HIM.

GENERAL: Sega!

FY97 BRAND PLANS

| PLATFORM | SRP | "A" PRICE | RETAIL MARGIN | LANDED COST | SEGA MARGIN | BRAND PLAN |
|---|----------------------------------|----------------------------------|------------------|----------------------------------|---------------------|---|
| GENESIS PRICE PACK VALUE PACK | \$ 99.99 \$129.99 | \$ 92.00 \$117.00 | 8% 10% | \$73.00 \$79.00 | 9.0% 32.5% | Additional \$2 - \$3 margin on HW with retail SW purchase of 3:1 and 4:1 respectively |
| GAME GEAR PRICE PACK | \$ 99.99 | \$ 92.00 | 8% | \$85.00 | 7.6% | Additional \$2 - \$3 margin on HW with retail SW purchase of 3:1 and 4:1 respectively |
| PICO HARDWARE | \$139.99 | \$112.00 | 20% | \$101.00 | 7.9% | Additional \$2 - \$3 margin on HW with retail SW purchase of 2:1 and 3:1 respectively |
| SATURN CORE PACK CORE PACK 1 SFRW PACK | \$249.99 \$199.99 \$239.99 | \$234.99 \$188.00 \$225.50 | 6% 6% 6% | \$232.00 \$232.00 \$236.00 | 1% (23%) (4%) | Additional 6% (approx. \$10) margin based on advertising, SW ratio, and in store equality |

^{*} CY 95 Nintendo main pack sold at 10% margin plus 3% warehouse allowance for a 13% total.

^{*} Sega had a 5% retail margin on the \$99 pack, and and 8.5% margin on the \$129 pack.

BRAND PLAN

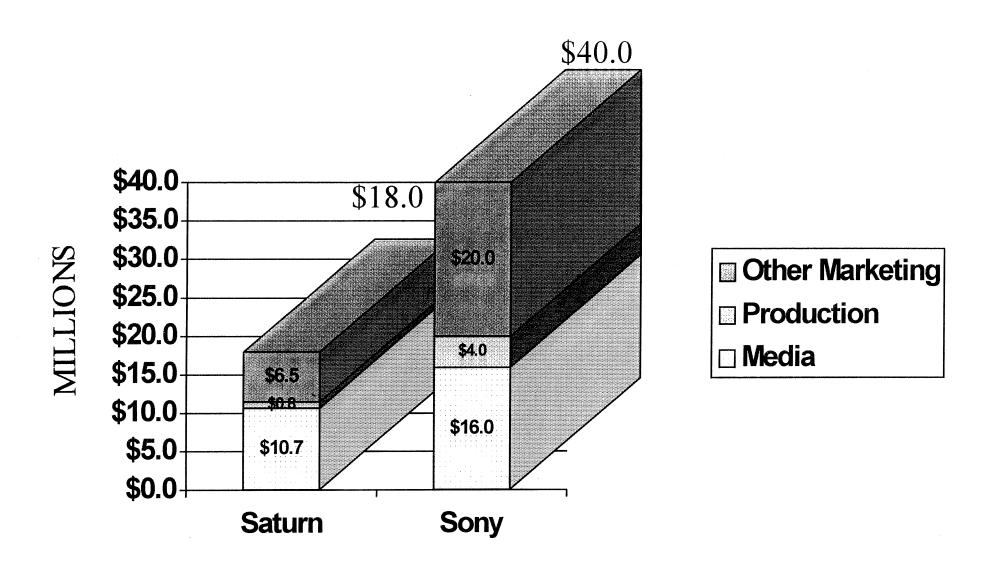
| | SATURN | GENESIS | GAME GEAR | PICO |
|--------------------|---|----------------------------------|----------------------------------|---------------------------------------|
| MAP | YES | NO | NO | YES |
| SW HW RATIO | | | | |
| 0 - 1.9:1 | 0 | 0 | 0 | 0 |
| 2:1 | 0 | 0 | 0 | \$2 |
| 3:1 | 0 | \$2 | \$2 | \$3 |
| 4:1 | 1% | \$3 | \$3 | |
| 5:1 | 2% | | | |
| 6:1 | 3% | | | |
| OTHER DISCOUNTS | 3% | Ţ | | |
| REQUIREMENT | · | | | · |
| | MUST RUN3 ADS BY 12/31 MUST RUN 1 MORE BY 1/31 | MUST CARRY 80% OF NEW RELEASE | MUST CARRY 80% OF NEW RELEASE | MUST PURCHASED 80% OF NEW RELEASES |
| | EQUAL SPACE TO COMPETITION | MUST CARRY 5 PERIPHERALS | MUST CARRY 5 PERIPHERALS | |

SATURN VS. SONY BACKGROUND

CY95 Monthly Base Sell-Through

| | | <u>May-95</u> | <u>Jun-95</u> | <u>Jul-95</u> | <u>Aug-95</u> | <u>Sep-95</u> | <u>Oct-95</u> | <u>Nov-95</u> | <u>Dec-95</u> | <u>Cum</u> | Proj.FY96 |
|-------------|--------|-----------------|---------------|---------------|---------------|------------------|-----------------|---------------|---------------|------------|-----------|
| PSX | Price | | | | | 130,728 \$299 | 70,487 | 103,637 | 340,941 | 645,793 | 750,000 |
| Saturn | Price | 19,844 \$399 | 18,661 | 10,536 | 10,205 | 19,534 | 14,437 \$349 | - | 119,790 | 237,317 | 275,000 |
| Ratio PSX/S | Saturn | 0 | 0 | 0 | 0 | 6.7 | 4.9 | 4.3 | 2.8 | 2.7 | 2.7 |

1995 SEPT-DEC MARKETING EXPENDITURES -SATURN VS. SONY-



SEGA OF AMERICA FY97 SATURN BUSINESS PLAN

KEY COMPETITIVE ASSUMPTIONS

- Sony Playstation
 - Pricing -- \$249 with software at E3; \$199 core sometime in the fall.
 - Retailer Margin -- Maximum of 10% on core; 15% on pack-in.
- Nintendo 64
 - Not available until late fall.

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• Nintendo 64

• Not available until <u>late</u> fall.

2. COMPETITIVE REQUIREMENTS

| REQUIREMENT Pricing | 450K PLAN | 800K PLAN |
|--|--|---|
| HardwareSoftwarePeripherals | Maximum \$50 difference; \$249 base Slight premium Slight Premium | Lead Sony with \$199 on Sept. 1 Parity with Sony Parity with Sony |
| Retail Margin | Up to 9% with brand plan | Up to 12% with brand plan |
| Marketing Support | \$20MM; \$42MM total budget | \$28MM; \$50MM total budget |
| Merchandising | \$6MM; \$10MM total budget | \$10MM; \$15MM total budget |
| Software/Peripherals Line-Up • Sega Characters • Arcade • Sports • Other • Internet/Analog Peripherals | Late Summer/Fall Key titles by Christmas Baseball in Summer; Football in Fall Based on current schedule | Nights in Aug.; Sonic in late Oct./Nov. Fighting Vipers in Oct; All others by late Nov. Baseball in late June; Football by late Sept. See calendar Launch at E3 |
| Third Party | As per current plan | Minimum of five exclusive titles Top 10 titles released simultaneously |
| Overhead | \$32.5MM with Frontline | \$37.5MM with Frontline |

Sega Saturn FY'97 Strategies

Hardware/Peripherals

- Position Saturn as the technically superior next generation system that provides the best gameplay experience.
- Establish pricing leadership by pre-empting Sony at strategically significant times.
 - \$249 effective April 1
 - \$199 effective September 1 (\$239 with software)
- Leverage exclusive Saturn peripherals, including internet connector and new analog controller.
- Explore ways to further cost reduce hardware.

Software

- Drive Saturn hardware with exclusive arcade and Sega character titles (Nights, Sonic, Fighting Vipers, Virtual On, Virtua Cop 2). UF-2 .; Panzer Zwei
- Strengthen sports line-up and ship titles concurrent with season.
- Leverage the availability of Sony's games on Saturn
- Aggressively pursue product acquisitions from outside sources to fulfill They come Inter 5007 is # 2 significant quota gap (685,000 units).
- Work with 3rd Parties to:
 - Secure 5 exclusives and ensure th on Saturn and Sony.

- Ensure the best Sony titles come to

ly release

Software

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- Work with 3rd Parties to:
 - Secure 5 exclusives and ensure the top 10 titles simultaneously release on Saturn and Sony.
 - Ensure the best Sony titles come to Saturn with equal quality.

Marketing

- Focus first half marketing efforts on closing the perceived technology gap between Saturn and Sony, as well as communicating the reduced price.
- Focus second half efforts on \$199 price and thematic marketing campaigns: Nights (Back to School), Fighting (October), Sonic (November) and Arcade (December/January).
- Develop strong sports library/marketing efforts to position Saturn as the hightechnology choice for sports enthusiasts.
- Make the Saturn experience more accessible to potential customers by increasing the number of retail interactives and looking for innovative sampling opportunities.
- Work with Sega Game Works to build "hits" at the arcade level.

Issues

The following issues must be addressed to help ensure we meet business plan objectives.

Concern about timing of key software titles

| | Current Date | Date Needed | 11 12 |
|-----------------------|--------------|-------------|-------|
| World Series Baseball | August | June 15 | 100 |
| Sonic | November | October 20 | |
| Virtual On | December | November 15 | |
| Virtua Cop II | December | November 15 | |

- Need to significantly improve 3rd Party support to achieve parity with Sony.
 Sony 3rd Party library significantly stronger than Saturn.
- Need to source 685K from: Psygnosis (300K), Hoshino's acquisitions (200K), and other yet to be identified sources (185K).
- Significantly reduced marketing budget (down 40%) will make it difficult to compete against Sony's continued heavy support, and Nintendo's expected strong launch.
- Need to improve merchandising efforts to better match with Sony's.
- Need timely information on key Software/Peripherals
 - Nights (Concept, Playable, Game Screens)
 - Heart of Darkness (Dates, Creative Assets)
 - Internet Peripheral (prototype for E3)
 - Analog Controller (prototype for E3)

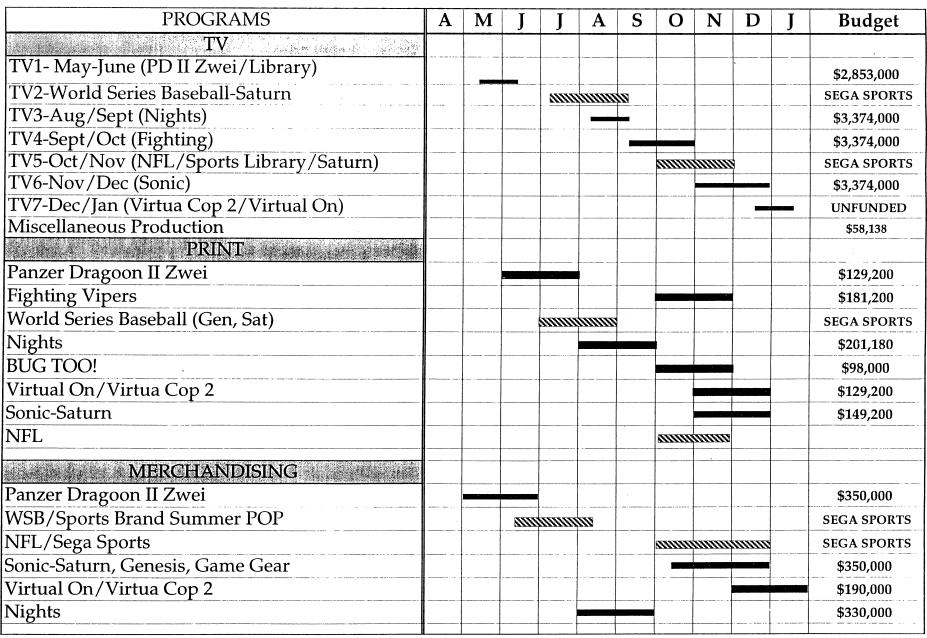
SEGA OF AMERICA FY97 PLANNING CALENDAR

| INITIATIVE | <u>APR</u> | MAY | JUNE | <u>JULY</u> | AUG | <u>SEP</u> | OCT | NOV | DEC | <u>JAN</u> |
|---------------------------------|------------|--|---|-------------|-----------------------|----------------------------|-----------------|----------------|-----|--|
| HARDWARE | \$249 | | SCF | REENVIS | ION | \$199 | | | | |
| MARKETING THEMES (Key Software) | | T E C H N I C A L PANZER 2 WIPEOUT DESTRUC | S U P E R I O R I T Y | | | N I G H T S | F I G H T I N G | SONIC + Nights | | R C A D E VIRTUA ON VIRTUA COP 2 MANX TT |
| SPORTS | | NBA? |] | WS | SB 、 | des descriptions | FOO | OTBALL | | |
| PERIPHERALS | | | | | | | SATURN INT | ERNET | | |
| EVENTS | | E3 | | | LAPAL GAMER DAY | OOZA | | | | SUPERBOWL |

NOTES: 1. Nights to be launched with new analog controller.

2. Fighting & Sonic initiatives are cross-platform (Saturn, Genesis, Game Gear)

SATURN FY97 MARKETING CALENDAR



SATURN FY97 MARKETING CALENDAR

| DDQQD4140 | | | | | | | | | T === | | |
|--|-------------|-------|-----|-------------|-----|-----|----|----|-------|-----|--|
| PROGRAMS | A | M | J | J | A | S | О | N | D | J | Budget |
| PROMOTIONS | | | | | | | 1 | | | | \$850,000 |
| Footlocker/Sega Sports | mm | • | | | | | | | | | |
| Coke/Nascar - Daytona (Sega Sports) | | mm | amm | | | | | | | | |
| Cherry Coke (30 mkts) | | | | | | · | | | | | |
| Lollapalooza Tour | | | | X-1, 100.00 | | | l. | | | | |
| WSBB'96 All-Star Game (Sega Sports) | | | | annn | | | | | | | and the second s |
| Arena Interactive (Sega Sports) | | | | | amm | mm | mm | mm | mmu | mmi | |
| Fleer-Football (Sega Sports) | | | | | | amm | | | | | |
| Nights Wheaties (football-Sega Sports) | | | | | | amm | | | | | |
| Footlocker (football-Sega Sports) | | | , | | | mm | - | | | | |
| FOX TV/Sonic | | | | | | | | , | | | |
| Taco Bell | | | | | | | | | | | |
| Macy's Balloon | | | | | | | | | | | |
| KFC/BUG! | | | | | | | | | | | |
| Int. Dairy | | | | - | | | | | | | |
| OTHER (1) | | | | | | | | | | | |
| Packaging | | | | | | | | | | | \$594,000 |
| Tradeshow | | | | | | | | , | | | \$50,000 |
| Sales Materials | | | | | | | | | | | \$265,000 |
| TOTAL | | | | | | | | | | | \$16,900,118 |

GENESIS FY97 STRATEGY

Hardware

- Maintain broad distribution and encourage retailer support
 - Brand Plan to provide 8-10% retailer margin and drive 3:1 software/hardware purchase ratio (50% new releases)
 - Brand Plan makes Genesis competitive with Nintendo's 10-13% margin.
- Price and Value product pricing strategy
 - \$99 SRP with a hit game
 - \$129 SRP with multiple games (Many retailers at \$119)

GENESIS FY97 STRATEGY

Software

- Utilize key 3Q software titles to drive hardware sales
 - Sonic 3D
 - Virtua Fighter Animation
 - VectorMan 2
- Strong marketing support for key 3Q software titles
 - 2 National TV campaigns
 - 3 National print campaigns
 - National POP
 - Cross-platform Sonic and VF campaigns will support Genesis and Game Gear (as well as Saturn)

GENESIS FY97 ISSUES

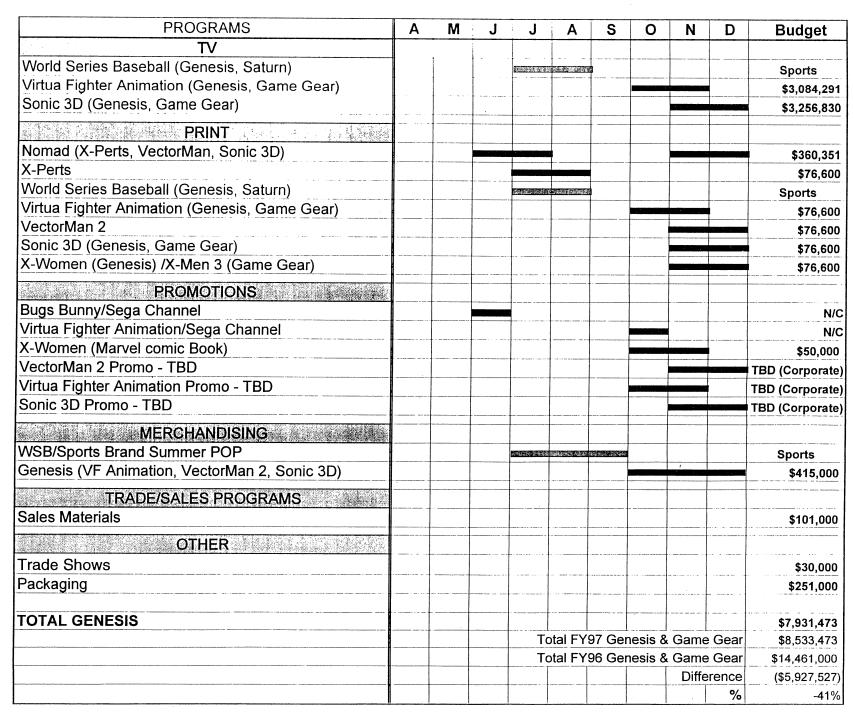
- Concern about timing of key 3Q software titles
 - Virtua Fighter Animation October ship
 - Sonic 3D November Ship
- Hardware and Software quota risk if 3Q titles have timing and quality issues

| Hardware | Current Quota 700,000 | Downside Quota* 500,000 |
|--------------|-----------------------|-------------------------|
| Sonic 3D | 500,000 | 200,000-300,000 |
| VF Animation | 300,000 | 100,000-200,000 |
| VectorMan 2 | 200,000 | 100,000-150,000 |
| Others | 350,000 | 175,000-200,000 |

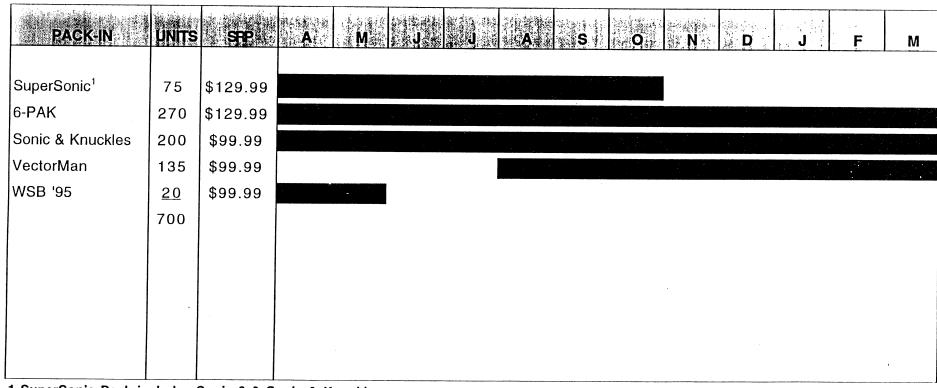
- Confirm availability of 6-PAK software for 6-PAK hardware pack
 - Incorporate software into production schedule for earliest possible delivery
- SOA projects 1.5 million units of software inventory at the beginning of FY97
- 3rd Party software mark-downs and re-releases put downward pressure on price and jeopardize SOA's ability to sell existing software inventory as well as good line software

^{*} Assumes on shelf by 12/1

GENESIS/GG FY97 MARKETING CALENDAR



GENESIS HARDWARE PACK SCHEDULE



¹ SuperSonic Pack includes Sonic 3 & Sonic & Knuckles.

SEGA SPORTS

Background

Sega Sports' share of the sports category is declining:

| Genesis | CY'94 | CY'95 |
|------------------|-----------------|-------|
| Sega Sports | 27 % | 19 % |
| Third Party | 73 % | 81 % |
| 32-bit | | |
| Sega Sports | | 34 % |
| 3rd Party Saturn | | 6 % |
| PSX (1st & 3rd) | | 60 % |

Sports drove Sega Genesis' success. Sports is now a liability on Saturn.

Strategy

- Leverage Sega Sports to build Saturn business
- Position Sega Sports most as authentic game developer
 - Reinforce "authentic" position in all marketing communications
 - Create multiple "hands-on" sampling opportunities:
 - League event alliances (All-Star Games, etc.)
 - In-stadium interactive events (with Coca-Cola)
 - Sportsfest Sponsorships
 - Professional athlete alliances
- Capitalize upon Sega Sports' heritage in producing great sports games
- Explore brand-building strategic alliances

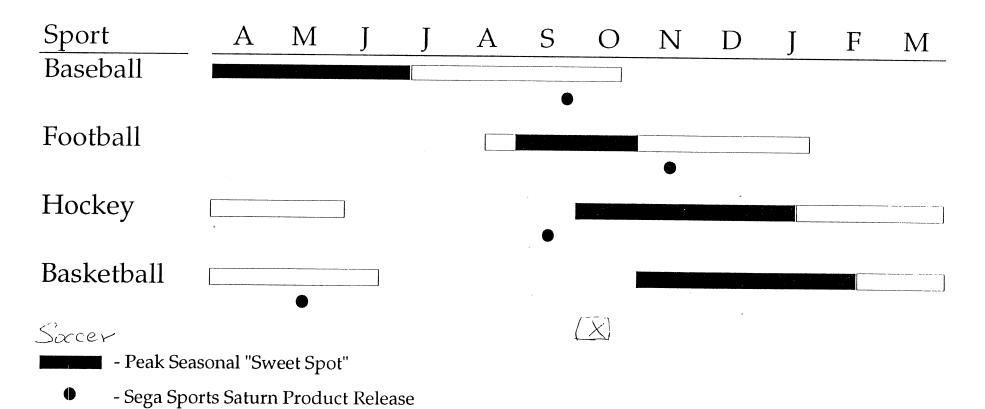
Critical Issues

Sega Sports must release titles in season for peak sales (see attached)

| | <u>Timing</u> | Sell-Thru * |
|--------------------------------|---------------|-------------|
| World Series Baseball (Saturn) | Sep. 29 | 59 K |
| NFL GameDay (PSX) | Nov. 17 | 201 K |

- World Series Baseball II <u>must</u> ship by July 9:
 - Cross marketing with Genesis WSB
 - Natural springboard during All-Star Game
- Create contingencies for NFL Football
 - ==> Add resources to Spectacular Football
 - ==> 3rd party acquisition (Accolade)
 - ==> EA's Madden exclusivity over PSX
- Independently source 3rd party development for long-term brand strengthening

Professional Sports Calendar



Critical Issues, cont.

- No centralized sports development group (SOA, Sega Soft, Sega PC)
 - Inability to time product releases with sports season starts due to:
 - Uncompetitive product quality (NHL Hockey & NBA Action)
- Very strong competitive market

First & Second Party:

In-house staffing to develop and market sports titles

- Sony ~ 80
- EA ~ 100
- Sega Sports = 11

Third Party:

- Other 3rd parties entering sports category:

- Acclaim - Data East

- Interplay (VR Sports) - Virgin

- Crystal Dynamics - Accolade

Critical Issues, cont.

- FY'97 budgets force maintenance, not brand-building, strategy
 - Minimum spending requirements for TV can not be covered under current FY'97 budget projections

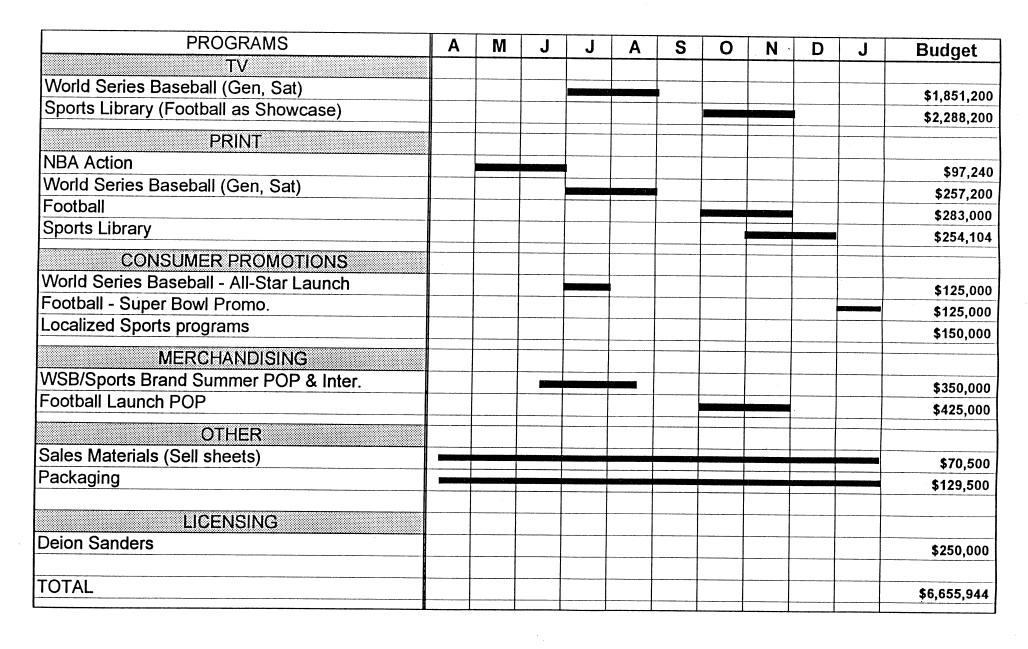
| | <u> Media \$\$\$</u> | % Change |
|--------------------------|----------------------|----------|
| NFL '94 | \$ 2,594 K | |
| NFL '95 | \$ 1,749 K | - 33 % |
| Prime Time '96 | \$ 1,419 K | - 19 % |
| NFL ' 97 (Saturn Plan) * | \$ 1,975 K | + 39 % |

^{*} Minimum for moderate exposure (400 GRPs): \$3,242 K

• Without timely releases <u>and</u> adequate marketing budgets, quota downsides are likely on World Series Baseball & NFL Football:

| | Current | Downside | Downside |
|-------|---------|-----------|----------|
| | Quota | Potential | Quota |
| WSB | 200 K | (125K) | 75 K |
| NFL | 300 K | (150 K) | 150 K |
| Total | 500 K | (275 K) | 225 K |

SEGA SPURTS FY97 MARKETING CALENDAR



PICO

KEY STRATEGIES AND INITIATIVES

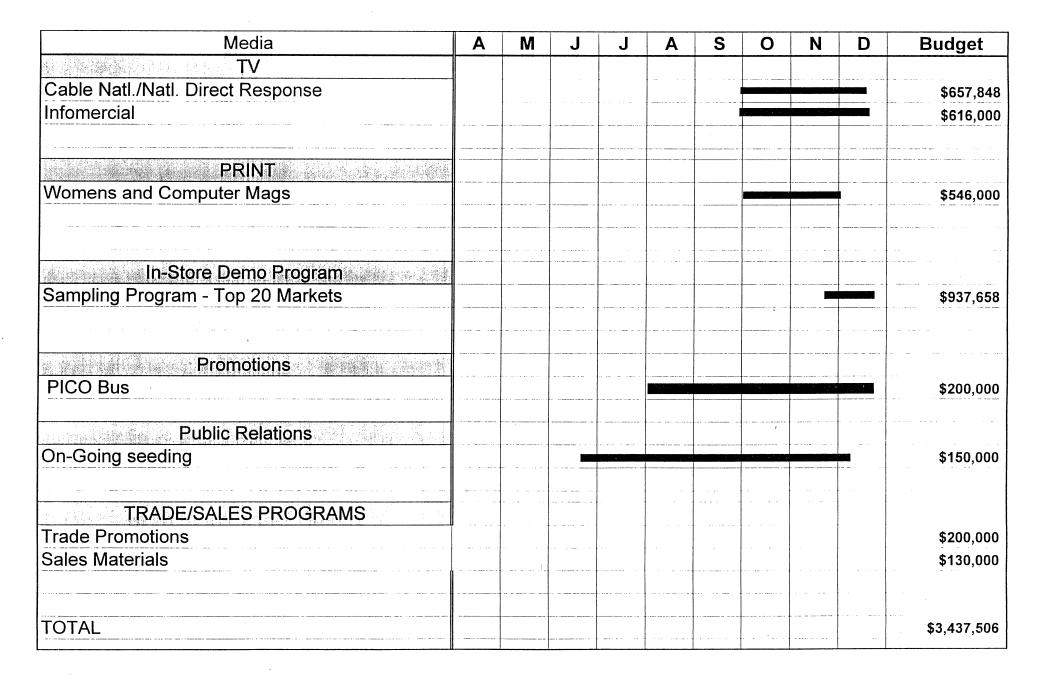
- Reduce price and improve retail margins
 Hardware at \$112 "A" (MAP at \$139.99 SRP); 20% margin
 Software reduced to \$39.99 and \$49.99 SRP
- Continue the Christmas sales momentum on both hardware and software
 Direct Response TV/Infomercial allow for virtual trial and direct sales In-Store Demo program/Bus permit consumer sampling
- Focus on key licensed storyware titles Muppets 101 Dalmations Sonic

PICO

KEY ISSUES

- FY '97 Marketing \$ are 40% less then FY '96
- 85,000 units of old titles will need to be closed out to retail for \$29.99. No price protection is currently planned for SW in the VLP.
- Future of PICO business is uncertain (i.e. No SW development planned for FY '98)

PICO FY97 MARKETING CALENDAR



PRODUCT CALENDAR FY '96 - '97 REALITY

| PRODUCT | JANUARY : - : | FEBRUARY | MARCH MARCH | APRIL | A LONGING MAY | I I I I I I I I I I I I I I I I I I I |
|-------------|---|------------------------------------|--|--|--|---|
| SEGA SATURN | Wing Arms Hang On GP | Clockwork Knight II | Congo: The Movie Toshinden | Guardian Heroes | Panzer Dragoon 2 WipeOut Iron Rain Spring Tour (sampler) | Destruction Derby Baku Baku NBA Action 3 Dirty Dwarves |
| GENESIS | | Sports NFL Pack SuperSonic Pack | Six in One Nomad | | Marsupilami | X-Perts Arcade Classics Bugs Bunny |
| GAME GEAR | Sport Pack (WSB/Sonic 2) | | Arcade Classics 1 | | Arena Baku Baku | |
| GENESIS 32X | | Spiderman WSB | | · | | |
| PICO | | | | Smart Alex & Alice | | |
| SEGA PC | Ecco the Dolphin Tomcat Alley Comix Zone | | Affiliate Label Elroy Hits the Pavement | Affiliate Label Infinity City | Virtua Fighter Baku Baku Sonic Screen Saver VF Screensaver (TBD) Daytona USA (nV1- bundle) Virtua Cop (nV1-bundle) | Sonic PC |
| PRODUCT | ј <u>ог</u> у | AUGUST | SRP RVBER | OferOBER 4 44 | Sonic Month | DECEMBER |
| SEGA SATURN | World Series Baseball Legend of Thor Golden Axe (3 Dirty Dwarves?) (Heart of Darkness?) | | Nights mr. Bones Soccer | NFL Football Fighting Vipers Sonic WSB 2 W W Soccer II 1996 Tour | Sonic Spectacular Football BUG Too! Riglord Saga 2 Daytona Remix | Virtual On Virtua Cop 2 Manx TT Roach Racing? |
| GENESIS | WSB '96 | | | Virtua Fighter (TBD) X-Women | Sonic 3D (TBD) Vectorman 2 (TBD) | routh rate. |
| GAME GEAR | Bugs Bunny | | X-Men Mojo World | Virtua Fighter | Sonic (TBD) | |
| GENESIS 32X | | | | | | |
| PICO | The Muppets | | Sonic | | 101 Dalmatians | |
| SEGA PC | World Series Baseball '97 BUG! Garfield | Vectorman | WSB Greatest 9 | Daytona USA Panzer Dragoon | Sega Rally Playboy Virtual Pinball Virtua Cop Sonic Activity Ctr (TBD) S&K/Sonic 3 (TBD) BUG Too! | Manx TT Revised 3/6/96 |

Note: This information is based on feedback from the product managers, and is subject to change without notice.

FY97 SOFTWARE TIMING -CORE BRANDS-

| | MRKTG ORIGINAL | CURRENT | AGGRESSIVE PLAN |
|-----------------------------------|--------------------|--|---|
| TITLE | TARGET AVAIL. GOAL | AVAIL. DATE | TARGET AVAIL. |
| SAMURN WEST STORY BEING SELECTIVE | | | |
| BAKU BAKU | JUN | JUN | JUN |
| BUG TOO! | OCT | NOV/DEC | OCT |
| DESTRUCTION DERBY | MAY | JUN | JUN |
| FIGHTING VIPERS | SEP | OCT | SEP |
| GOLDEN AXE | JUN | JUL | JUN/JULY |
| GUARDIAN HEROES | MAR | APR | APR |
| IRON RAIN | MAR | MAY/JUNE | MAY |
| LEGEND OF THOR | MAY | JUL | JUN |
| MR. BONES | JUN | SEP | SEP |
| NIGHTS | JULY | AUG | AUG |
| PANZER DRAGOON 2 | APR | MAY | APR |
| RIGLORD SAGA 2 | OCT | FEB/NOV | NOV |
| SONIC | OCT | OCT | OCT |
| ALIEN HIVE | JAN '97 | JAN '97 | JAN '97 |
| VIRTUA COP 2 | OCT | DEC | OCT |
| VIRTUAL ON | SEP | DEC | SEP/OCT |
| WIPEOUT | MAR | MAY | MAY |
| PI(C O) | | Action 1995 The Control of the Contr | in the second |
| SMART ALEX & ALICE | APR | APR | APR |
| MUPPETS | APR | JUL | JUL |
| 101 DALMATIONS | SEP | NOV | OCT |
| SONIC | SEP | SEP | SEP |

FY97 SOFTWARE TIMING -CORE BRANDS-

| | MRKTG ORIGINAL | CURRENT | AGGRESSIVE PLAN |
|----------------------------------|--------------------|------------------------|-----------------|
| TITLE | TARGET AVAIL. GOAL | AVAIL. DATE | TARGET AVAIL. |
| SPORTSISATURN AND MESSAGE | | | |
| DAYTONA REMIX | | NOV | OCT |
| INDY 500 | MAY | | |
| MANX TT | AUG | DEC/JAN | AUG |
| NBA ACTION | APR | MAY | APR |
| NFL FOOTBALL SPECTACULAR | SEP | NOV | OCT |
| WORLDWIDE SOCCER II | AUG | AUG | AUG |
| WORLD SERIES BASEBALL II | JUL | OCT | JUN |
| Sports Chnens | | | |
| WORLD SERIES BASEBALL '96 | JUL | JUL | JUL |
| Gienista | | | |
| X-PERTS | JAN | JUN | MAY |
| MARSUPILAMI | MAY | MAY | MAY |
| ARCADE CLASSICS | MAR | JUN | JUN |
| BUGS BUNNY | APR | JUN | JUN |
| X-WOMEN | SEP | OCT | SEP |
| VECTORMAN 2 | OCT | NOV | OCT |
| VIRTUA FIGHTER | OCT | TBD | OCT |
| SONIC 3D | EARLY NOV | TBD | EARLY NOV |
| CAWAS GRAVES THE STREET SHOWS SE | | Service of Designation | |
| ARCADE CLASSICS | MAR | MAR | MAR |
| ARENA | MAY | MAY | MAY |
| BAKU BAKU | MAY | MAY | MAY |
| BUGS BUNNY | APR | JUL | JUL |
| X-MEN MOJO WORLD | SEP | SEP | SEP |
| VIRTUA FIGHTER | OCT | MAY | OCT |
| SONIC 3D | NOV | TBD | NOV |

Sega Saturn

BRAND REVIEW January 16, 1996

Diane Fornasier – Vice President, Marketing
Tim Dunley – Director Of Marketing
Absent – Product Manager
Absent – Product Manager
Doria Sanchez – Associate Product Manager
Seth Gerson – Management Trainee
Laura Schaldach – Administrative Assistant

SEGA SATURN BUSINESS OVERVIEW JANUARY 1996

1. SELL-IN

- Sell-in tracking just below plan for Hardware, Software and Peripherals.
- Revised VLP allows more realistic software sell-in.

| | VLP <u>1/9/96</u> | FYTD 12/31/95 | FYTD vs. VLP | FYTD vs. BP |
|-----------------------------|----------------------|------------------|-----------------|----------------|
| HARDWARE | 400 | 340 | 85% | 92% |
| Saturn w / VF | 237 | 233 | 98% | |
| Saturn Core | 158 | 102 | 64% | |
| Sautrn w/Astal | 5 | - 5 | 104% | |
| SOFTWARE | 1,267 | 1,242 | 98% | 101% |
| Clockwork Knight | 68 | 68 | 100% | |
| Daytona USA | 133 | 133 | 100% | |
| Panzer Dragoon | 105 | 105 | 100% | |
| Pebble Beach Golf | 50 | 49 | 98% | |
| Worldwide Soccer | 50 | 50 | 100% | |
| BUG! | 100 | 88 | 88% | |
| NHL All-Star Hockey | 81 | 81 | 100% | |
| World Series Baseball | 87 | 75 | 86% | |
| Cyber Speedway | 32 | 29 | 91% | |
| VF Remix (open stock) | 1 | 1 | 100% | |
| Sega Rally Championship | 139 | 104 | 75% | |
| Virtua Cop (open stock) | 50 | 40 | 80% | |
| Virtua Cop w/Stunner | 44 | 41 | 93% | |
| Virtua Fighter 2 | 158 | 138 | 87% | |
| Mystaria | 14 | 6 | 43% | |
| The Mansion of Hidden Souls | 5 | 0 | 0% | |
| Wing Ams | 35 | Jan | | |
| Hang-on GP | 25 | Jan | | |
| Clockwork Knight 2 | 30 | Feb | | |
| Toshinden Remix | 35 | March | | |
| Guardian Heroes | 15 | March | | |
| CONGO | 10 | March | | |
| | | | | |

Free Goods Includes:

The Mansion, Astal, BlackFire, Ghen War, WS BB,

Soccer & Clockwork w/ VF Remix

SEGA SATURN BUSINESS OVERVIEW JANUARY 1996

2. SELL-THROUGH

- Saturn H/W volume picked up in November, increasing by about 70% over prior month.

 The core unit continued to increase its presence, comprising almost 40% of Nov HW volume (up from 20% in October).
- Saturn HW continued to battle inaccurate price perceptions.
- Saturn S/W volume also grew in November. The last week of Nov accounted for almost half of total month's volume, driven by the launches of Viruta Cop & Sega Rally, while Daytona USA was the top-selling title for November.

| , <u>ac inc</u> 12 p = 1 m g | | | | | FY96 |
|-------------------------------|---------------|--------------|----------------|----------|------------|
| | FY96 YTD | SELL | NOV '95 | NOV '95 | SELL-THRU |
| | (12/30/95) | THRU % | UNIT SHARE | \$ SHARE | PROJECTION |
| HARDWARE | 237 | 70% | 18% | 20% | 280 |
| Saturn w / VF | 163 | 70% | | | |
| Saturn Core | 74 | 73% | | | |
| Sautrn w/Astal | | * * | | | |
| SOFTWARE | 546 | 44% | 14% | 15% | 800 |
| Clockwork Knight | 36 | 53% | | | |
| Daytona USA | 89 | 67% | | | |
| Panzer Dragoon | 53 | 50% | | | |
| Pebble Beach Golf | 23 | 47% | | | |
| Worldwide Soccer | 35 | 70% | | | |
| BUG! | 47 | 53% | | | |
| NHL All-Star Hockey | 28 | 35% | | | |
| World Series Baseball | 41 | 55% | | | |
| Cyber Speedway | 8 | 28% | | | |
| VF Remix (open stock) | 2 | 163% | | | |
| Sega Rally Championship | 42 | 40% | | | |
| Virtua Cop (open stock) | 18 | 46% | | | |
| Virtua Cop w/Stunner | 27 | 67% | | | |
| Virtua Fighter 2 | 65 | 47% | | | |
| Mystaria | 0 | 4% | | | |
| Free Goods, including Mansion | , WS BB, Socc | er & Clockwo | ork w/VF Remix | | |
| Ghen War | 4 | 0% | | | |
| BlackFi re | 12 | 0% | | | |
| Astal | 9 | 0% | | | |

INVENTORY ISSUES

- · Hardware carryover aggressive. 4Q focus should be to improve hardware velocity.
- Discount software line may be necessary to move inventory before FY97.

| | FY96 VLP | Сι | urrent Inventor End of CY95 | У | Production Jan-Mar | • | ed Sales - Mar | , | ected iventory |
|----|---------------|---------|--------------------------------|--------------|-----------------------|-------------|-------------------|---------|-------------------|
| | <u>1/9/95</u> | SOA (1) | Retail (2) | <u>Total</u> | | Sell-In (4) | Sell-Thru (5) | SOA (6) | Retail (7) |
| HW | 400 | 35 | 122 | 157 | 32 | 61 | 40 | 6 | 143 |
| SW | 1,267 | 187 | 718 | 905 | 259 | 259 | 250 | 187 | 727 |

- 1 Total Inventory, 1/7/96 Inventory Analysis Report
- 2 4/1/95 Retail Inventory Estimates + FY96 Sell-In FY96 Sell Through
- 3 1/11 Production Planning Report
- 4 4th Quarter Sales Projections: 1/9/96 VLP
- 5 Market Research Sell-Through Projections
- 6 EOFY SOA Inventory = Current Inventory + Production Sell-in
- 7 EOFY Retail Inventory = Current Inventory + Sell-in Sell-Through

SEGA SATURN BUSINESS OVERVIEW JANUARY 1996

4. HW/SW SCHEDULES

HARDWARE

| | ******************************* | | *************************************** | ************* | ********** | | *********** | ************ | | *************************************** | | | | | |
|-----------------------------------|---------------------------------|------------|---|------------------|------------|---|-------------|--------------|---|---|---|---|-----|---|---|
| PACK | UNITS | A PRICE | SRP | А | M | J | J | Α | S | 0 | N | D | J | F | М |
| Saturn w/ Virtua Fighter | 165 | \$399.99 | \$399.00 | **************** | | | | | | | | | | | |
| Virtua Fighter Remix Pack (New) | 55 | \$320.00 | \$349.00 | | | | | | | | | | | | |
| Saturn Core Pack | 20 | \$369.00 | \$349.00 | | | | | | | | | | 1.4 | | |
| Saturn Core Pack | 16 | \$291.00 | \$349.00 | | | | | | | | | | | | |
| Saturn Core Pack | 210 | \$291.00 | \$299.00 | | | | | | | | | | | | |
| 3 FREE (WWS, CK plus VF Remix) | 50 | _ | _ | | | | | | | | | | | | |
| Free S/W (Astal, GW, BF, Mansion) | 216 | \$40.00 | \$59.99 | | | | | | | | | | | | |
| Free S/W (WSB) | 16 | \$47.00 | \$69.99 | | | | | | | | | · | | | |

SEGA SATURN FY 96 SOFTWARE CALENDAR

| K:XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX | | | | Q2 | |
|--|--|---------|---------|-----------|--|
| April 96 | May 96 | June 96 | July 96 | August 96 | September 96 |
| | DAYTONA USA PANZER DRAGOON Clockwork Knight Pebble Beach Golf Links Worklwide Soccer | | BUG! | Astal | WORLD SERIES BASEBALL NHL ALL-STAR HOCKEY Cyber Speedway |
| | VIRTUA FIGHTER Choice Cuts | 0 | 1 | 1 | VIRTUA FIGHTER REMIX |

| | Q3 | | | | |
|--|--|--|-------------------------|--------------------|---|
| October 95 | November 95 | December 95 | January 96 | February 96 | March 96 |
| BlackFire The Mansion of Hidden Souls | SEGA RALLY CHAMPIONSHIP VIRTUA COP Ghen War peripheral: Stunner | VIRTUA FIGHTER 2 Mystaria: The Realms of Lore | WING ARMS Hang-on GP | Clockwork Knight 2 | Battle Arena Toshinden Remix Guardian Heroes Congo The Movie: The Lost City of Zinj |
| | peripheral: Mission Stick | Bootleg #1 | | 1 | 3 |
| 2 | 3 | 21 | <u>2</u> | TOTAL | 25 |

Drive Titles in all CAPS

SEGA SATURN FY 97 SOFTWARE CALENDAR

| 182 | *************************************** | | | | Q2 | |
|-----|---|---|---|--------------------------------------|--|---|
| 120 | April 96 | May 96 | June 96 | July 96 | August 96 | September 96 |
| | Gun Griffon (NAME TBD) | PANZER DRAGOON 2 | NBA Action Legend of Thor (Beyond Oasis) | Free Runner | WORLD SERIES BASEBALL mr. Bones | FIGHTING VIPERS INDY 500 MANX TT Nights X-Men: Gallery of Deadly Villains |
| | 1 | 3 Dirty Dwarves (SS) Bootleg - '96 Tour | 2 | Golden Axe Heart of Darkness 1 | College Football (Microprose) RPG Q2 2 | 5 |

| | Q3 | | | | |
|--|---|-------------------|------------------------|-------------|----------|
| October 96 | November 96 | December 96 | January 97 | February 97 | March 97 |
| NFL FOOTBALL (Spectacular) VIRTUAL ON Soccer | BUG TOO! SONIC Virtua Cop 2 Riglord Saga 2 | | STAR WARS (ALIEN HIVE) | | |
| Bootleg - '97 | | Roach Racing (SS) | | | RPG Q4 |
| 3 | 4 | 0 | 1 | TOTAL | 20 |

ALL CAPS = Drive titles

Italics = Reserve titles

SS = Sega Soft

DragonForce (SOJ)
Mickey Mouse (SOJ)
Sky Target (AM)
Terra Fantastica (SOJ)
Yummemi 3 (SOJ)

Psygnosis: 3D Lemmings (Psyg)
Assault Rigs (Psyg)
Destruction Derby (Psyg)
Discworld (Psyg)
G Police (Psyg)
Krazy Ivan (Psyg)
Parasite (Psyg)
Sentient (Psyg)

Tenka (Psyg)

WIPEOUT (Psyg)

Other potential titles

SOJ: Baku Baku (AM)

Clockwork Puzzle
Manx TT (video)
mr. Bones (video)
World Series Baseball (video)
Wipeout?

Bootleg '97
Fighting Vipers
Virtua Cop 2
BUG TOO!
NFL Football
Virtual On (video)
Nights (video)
Sonic (video)
Star Wars/Alien Hive (video)

Bootleg '96 Tour

Three Dirty Dwarves

Panzer Dragoon 2

Virtua Fighter 2

NBA Action

E3 Needs (5/96)
Panzer Dragoon 2
NBA Action
Legend of Thor
Free Runner
Heart of Darkness
World Series Baseball
mr. Bones
Fighting Vipers
Indy 500
Manx TT
Virtual On
Soccer
NFL Football
Arcade Units:

Virtua Fighter 3

Virtua Cop 2

Virtual On

Manx TT

Indy 500

Peripherals
6' Extension cord
Mouse
SaturnNet
(floppy, keyboard, modem)
Saturn Link

cc: Diane, Earl, Sports, Aimee, Peter, Anne K , Shin, Joy, PR

TOTAL SEGA SATURN
TOTAL BONY PLAYSTATION

| CATEGORY | May-Dec 95 | January-96 | February-96 | March-96 | Tota |
|-------------------|--|---|---------------------------------------|---|------|
| CTIONIADVENTURE | CLOCKWORK KNIGHT | Cyberna - interplay | Cresture Shock - Data East | 11th Hour - Virgin Alien Trilogy - Acclaim | 1 |
| | BUCH ASTAL | Iron Sterm - Weeking Designs The Horde (Crystal Dynamics) | D's - Acclaim Fox Hunt - Capcom | Alone in the Derk 2 - i Metion | |
| EGA SATURN | Gex | Earthworm Jim 2 - Playmates | Return to Zork - Activision | Darius - Acclaim | |
| | Rayman | | CLOCKWORK KNIGHT 2 | GUARDIAN HEROES | İ |
| | Shinobi Legnone -Vic Tokai | | | PTO II - Koei | |
| | Double Switch - Digital Pictures | | 1 | S.T.O.R.M American Softwerks | |
| | Corpse Killer - Digital Pactures | | ļ | | 2.5 |
| | Theme Park - EA Craticom - Vic Toka | Panzer General - SSI | Cremure Shock - Data East | PO'ed - Acceleric | |
| ONY PLAYSTATION | Rayman | Cyberna - Interplay | D's - Acclaim | Psychic Detective - EA | |
| ON PERSONAL. | JUMPING FLASH | A-Train IV - Maxis | King's Field - Ascii | Resident Evil - Capcom | |
| | Gex | Alien Virus - Vic Toksi | Starblade - Nameo | The Hive - Transak | |
| | Thome Park - EA | PHILOSOMA | Ball Blazer X - Lucas Arts | | 1 |
| | Viewpoint - EA | Geom Cube - American Technoc | | | 2 2 |
| | AND ALL STANDARDS | Thunderstrike 2 - US Gold | | 100 p n . l | 1 |
| PORTS | NHL ALL-STAR HOCKEY WORLD SERIES BASEBALL | Bases Leaded - Jaleco NFL Full Contact - Konsoni | | VR Baseball - interplay | l |
| PROA CATURN | PERBLE BEACH GOLF LINKS | Quarterback Club 96 - Acclaim | | | |
| SEGA SATURN | WORLDWIDE SOCCER | Q | | | |
| | Fifa Seccer | | | | l |
| | NBA Jam TE | | | | |
| | Minnesota Fatz | | | | 1 |
| | QB Attack | | | | į . |
| | Center Ring Boxing | | | | ١., |
| | Velora Valley Golf | NTT P.U.C. | C) 9 Y | Hardball 5 - Acceledo | 14 |
| COLD BY ANGELORY | PGA Golf '96 - EA | NFL Pull Contact - Kenemi Medden NFL 96 - EA | Goal Storm - Kenami Shredfost - EA | NBA in the Zone - Kenemi | 1 |
| SONY PLAYSTATION | NBA Jam TB - Acclaim ESPN EXTREME GAMES | Ouerterback Club 96 - Acclaim | America - 174 | | 1 |
| | Fifa Soccer '96 - EA | Bases Loaded 96 - Jaloco | | | 1 |
| | WWF . | | | | 1 |
| | NHL FACEOFF | | | | 1 |
| | NFL GAMEDAY | | | | ١., |
| | Power Serve | | | | 110 |
| FI GHTI NG | VIRTUA FIGHTER | Mortal Kombat 2 - Acclaim | Mortal Kombat 2 - Acclams | TOSHINDEN REMIX | 1 |
| | VIRTUA FIGHTER REMIX | Skeleton Warriors - Playmates | Primal Rage - TWI | | 1 |
| SEGA SATURN | VIRTUA FIGHTER 2 | X-Mon: Children of Atom - Acc | Street Fighter Alpha - Capcom | | 1 |
| | Last Glachstors - TWI | | | | 1 12 |
| | Street Fighter the Movie - Acclaim TOSHINDEN | Mortal Kombai 2 - Acclaim | | Dark Stalkers - Capcom | |
| SONY PLAYSTATION | MORTAL KOMBAT 3 | Mote Addition 1 - Parish | | | 1 |
| SOUTH ENGINEEN | Primal Rage | | | | |
| | Tekken | | | | 1 |
| | Agils Warrior - Virgin | | | | ١. |
| | Street Fighter the Movie - Acclaim | | | | 8 |
| DRIVING | DAYTONA USA | HANG-ON GP | | Cyber Sled - Nameo | 1 |
| | Virtue Racing | | | Jet Ski Rage - Velecity | 1 |
| SEGA SATURN | SEGA RALLY CHAMP | | | | 1 |
| | CYBERSPEEDWAY | | | | 1 |
| | High Velocity - Athur | | | | 1 |
| | High Octane - EA Road Rash | * | | | 1 |
| | Offworld Interceptor - Crystal Dynamics | | | | 1 1 |
| | Ridge Recor | impact Racing - JVC | Roed Rash - EA | Ridge Racer Evelution - Names | T |
| SONY PLAYSTATION | WIPEOUT | | | | 1 |
| | TWISTED METAL | | | | 1 |
| | Offworld Interceptor - Crystal Dynamics | 1 | | | |
| | WIPEOUT | | | | |
| | Cyberspeed - Mindscape | | | | 1 |
| | Cybersled | | | | 1 |
| | Destruction Derby Hi Octane - EA | | | | 1: |
| SHOOTER | VIRTUA COP (W/STUNNER | Thumderstrike 2 (US Gold) | Deadly Skies - JVC | Dezk Sun - Deta East | T |
| 3 E UU E K | Rebotics - Acclaim | Revolution X - Acclaim | Return Fire - TWI | CONGO THE MOVIE: LOST CTTY | . |
| | BLACKFIRE | WING ARMS | | | 1 |
| | GHEN WAR | | | | 1 |
| | Defeon 5 - Data East | | 1 | | 1 |
| | Solar Echipse - Crystal Dynamics | | | | ١. |
| | Galactic Attack - Acclaim | | | 1 | 1 |
| SEGA SATURN | PANZER DRAGOON | | 1 11/1 | Description 1 | - |
| | KILEAK: THE DNA IMP. | The Ravon Project - Mindacap | | Descent - Interplay | 2 |
| SONY PLAYSTATION | Ultimate Doom - Williams | Philosoma - Sony | Assault Rigs - Sony | | + |
| | Jupiter Strike - Acclaim | Thunderstrike (U.S. Gold) | KRAZY IVAN - SONY | | 1 |
| | Space Griffen - Athus | | Starbiade - Nameco | | 1 |
| | NOVASTORM Defeon 5 - Data East | | | | 1 |
| | X-Comm - Micropose | | | | 1 |
| | Total Echpse - Crystal | | | | 1 |
| | WARHAWK | | | | 1 |
| | RAIDEN PROJECT | | | | 1 |
| - | Shock Wave - EA | | | | 1 |
| | Air Combat | Revolution X - Accisim | | | 4 |
| RPG/PUZZLE | Sim City 2000 | Womes - Occan | | n Shanng Wasdom - Weeking Design | - |
| | Myat | | The Journeyman's Project - S | | 1 |
| | Shangha - Activision | | | | |
| 1 | MYSTARIA | | | | 1 |
| | THE MANSION OF HIDDEN SOULS | | | | |
| | Sim City 2000 - Maxis | | | | 1 |
| | Virtual Hydlide - Athus | | | | 1 |
| | Dark Legend - Data East | | | | 1 |
| SEGA SATURN | Romance of the 3 Kingdoms - Kom | | Hamenon & Housens - Common | Komence of 3 Kingdoms IV - Koc | |
| ı | Zoop - Viacom | 1 | Kmg a Field - ASCII | | 1 |
| l . | DISKWORLD | | | | |

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SEGA SATURN KEYISSUES JANUARY 1996

ISSUES/RECOMMENDATIONS

- SW Lineup. Few drive titles in the 1st Half of CY 1996. The next AM developed title is scheduled for August.
- Pricing. Sony is rumored to change the H/W price on the PlayStation to \$249 in April/May.
- PlayStation continues to outsell Sega Saturn due to quality of S/W library and perceived price differential.
- 3rd Party support of Sega Saturn is waning due to PlayStation early success. Crystal Dynamics and EA may stop future Saturn development.
- Staffing. Headcount down by 3 managers in the last 3 months.

POTENTIAL IMPACT ON QUOTA

- Relaunch "Big 3". Look at potential acquisitions of key 3rd party titles to supplement 1st half S/W lineup.
- Given a \$50 H/W price differential, PlayStation could once again outsell Saturn 7:1 with the launch of U64 in April/May at \$249, Sega Saturn could become the #3 system.
- Push "Big 3" titles and continue to reinforce H/W price.
 Work w/SOJ to agree to maintain H/W pricing parity
 with PlayStation and to be competitive with U64 at launch.
- Prioritize top 5 3rd parties (EA, Acclaim, Konami, Virgin, Crystal Dynamics & Interplay) and the top 10
 3rd party titles. Offer support co-marketing, and other incentives to encourage their development and prioritization of Sega Saturn.

SEGA SPORTS BUSINESS OVERVIEW JANUARY 1996

1. SELL-IN

- * Total Sports "library" quota increased by 27% since original FY96 plan
 - mostly due to addition of WSB and Sega Rally to line-up
 - aggressive expectations for Rally and Daytona based on sw: hw ratios
- * Sega Sports s/w on track vis-a-vis current business plan goals
- * World Series Baseball (Saturn) leading S-I increases since last review
- * Several titles performing well below original FY96 expectations
 - Genesis: Prime Time NFL Football, College II
 - Saturn: Daytona USA, NHL All-Star Hockey

| | FY96 Plan | FYTD* <u>9-Jan</u> | % chg vs. 5-Nov. | FY96 pln | % vs. 8-Ian. VLP | YTD YLP | VLP 8-Jan | 8 Jan. VLP ys. FY Plan | VLP s/w ys. VLP h/w | FY95 Actual | FY96 as % FY95 | FYTD Share |
|-------------------------|--------------|-----------------------|---------------------|----------|---------------------|---------------------|---------------------|---------------------------|------------------------|----------------|-------------------|---------------|
| • Sega Saturn | 415 | 558.0 | 51.6% | 134.5% | 106% | (calendar.) 113% | (post quota) 526 | 127% | | n/a | n/a | 100% |
| - Daytona USA | 200 | 139.3 | 21.0% | 69.7% | | 105% | 125 | 63% | 27% | n/a | n/a | 100% |
| - Worldwide Soccer | 50 | 78.1 | 3.0% | 156.2% | 156% | 156% | 50 | 100% | 11% | n/a | n/a | 100% |
| - Pebble Beach | 40 | 50.7 | 10.0% | 126.8% | 101% | 103% | 50 | 125% | 11% | n/a | n/a | 100% |
| - NHL All-Star Hockey | 125 | 82.8 | 14.8% | 66.2% | 110% | 102% | 75 | 60% | 16% | n/a | n/a | 100% |
| - World Series Baseball | 0 | 80.8 | 37.2% | n/a | 93% | n/a | 87 | n/a | 19% | n/a | n/a | 100% |
| - Sega Rally Champ. | 0 | 126.3 | n/a | n/a | 91% | n/a | 139 | n/a | 30% | n/a | n/a | 200% |
| | | | | | | | | | | | | |
| • Sega Genesis | 600 | 435.6 | n/a | 72.6% | 92% | | 473 | | | | | |
| - Prime Time NFL | 400 | 314.6 | 18.4% | 78.7% | 90% | 101% | 350 | 88% | 3% | 508 | 62% | n/a |
| - College Football II | 200 | 121.0 | n/a | 60.5% | 98% | n/a | 123 | 62% | 1% | 239 | 51% | n/a |

^{*} Invoiced + Cust. Open Orders

SEGA SPORTS BUSINESS OVERVIEW JANUARY, 1996

2. SELL-THROUGH

- * Worldwide Soccer on track to meet S-T goals for launch titles
 - Daytona USA and Pebble Beach short of goals
- * Accelerated S-T pace for NHL All-Star Hockey and World Series Baseball since last review
- * S-T leaders
 - Saturn: Daytona USA, Worldwide Soccer, World Series Baseball
 - Genesis: Prime Time NFL
- * S-T slackers
 - Saturn: NHL All-Star Hockey, Sega Rally Championship
 - Genesis: College Football II

| | | | FYTD | FYTD | FY95 | | Mkt. Rsch FY | |
|----------------------------------|--------|------------|----------|----------|----------|-----------|---------------|------------|
| | FYTD | % chg. | S-T as % | s/w as % | YTD Plan | FYTD as | Prjctn. Based | FYTD as |
| | 23-Dec | vs. 6-Nov. | S-I | h/w | 24-Dec | % YTD Pln | on Pace | % FY Proj. |
| • Sega Saturn | 230.7 | | | | 180.4 | 76% | 232 | 59% |
| - Daytona USA | 82.6 | 67.5% | 59% | 37% | 124.4 | 66% | 160 | 52% |
| - Worldwide Soccer | 34.1 | 17.6% | 44% | 15% | 31.1 | 110% | 40 | 85% |
| - Pebble Beach Golf | 21.1 | 62.3% | 42% | 10% | 24.9 | 85% | 32 | 66% |
| - NHL All-Star Hockey | 24.5 | 157.9% | 30% | 11% | n/a | n/a | n/a | n/a |
| - World Series Baseball | 35.7 | 170.5% | 44% | 16% | n/a | n/a | n/a | n/a |
| - Sega Rally Championship | 32.7 | n/a | 26% | 15% | n/a | n/a | n/a | n/a |
| | | | | | | | | |
| • Sega Genesis | 185.6 | | | | n/a | n/a | n/a | n/a |
| - Prime Time NFL Football | 158.8 | n/a | 50% | 1.3% | n/a | n/a | n/a | n/a |
| - College Football's Nat. Ch. II | 26.8 | n/a | 22% | 0.2% | n/a | n/a | n/a | n/a |

3. INVENTORY ISSUES

- * Game Gear:
 - Fred Couples Golf no longer issue (30k to 1.5k since last rvw.)
- * Genesis:
 - NFL 95 down 14.8%, still large position
 - NHL All-Star hockey up 151% to 74k
- * 32X:
 - Golf Mag. 36 Holes up 85.3%

Inventory Positions: FY95 + earlier

| | Net On Hand (000's) |
|------------------------------|------------------------|
| | 9-Jan |
| Game Gear | |
| World Series Baseball | 94.5 |
| NFL '95 | 61.2 |
| NHL All-Star Hockey '95 | 28.5 |
| | 184.2 |
| <u>Genesis</u> | |
| NBA Action '94 | 10.0 |
| World Series Baseball (1222) | 15.9 |
| NHL All-Star Hockey | 74.0 |
| NBA Action - Dave Robinson | 19.8 |
| NFL '95 | 183.7 |
| | 303.4 |
| 32X | |
| Golf Magazine's 36 Holes | 62.8 |

SEGA SPORTS Inventory Issues Jan. 16, 1996

- * Genesis:
 - large potential exposure exists on Prime Time and College II
- * Saturn:
 - inventory exposure leaders:
 Sega Rally Championship, NHL All-Star Hockey, Daytona USA

FY96 Titles: Potential Inventory Exposure

| | Sell-In | Sell-Through | SI - ST | Net On Hand | Total Inv. Expos. |
|------------------------------|---------|--------------|---------------|-------------|-------------------|
| | (000's) | (000's) | (000's) | (000's) | (000's) |
| | 1/9/96 | 12/23/95 | (Retail Inv.) | 9-Ian | (SOA + Retail) |
| <u>Genesis</u> | | | | | |
| Prime Time NFL Football | 314.6 | 158.8 | 155.8 | 91.2 | 247.0 |
| College Football II | 121.0 | 26.8 | 94.2 | 69.6 | 163.8 |
| <u>Saturn</u> Daytona USA | 139.3 | 82.6 | 56.7 | 4.3 | 61.0 |
| Worldwide Soccer | 78.1 | 34.1 | 44.0 | 3.3 | 47.3 |
| Pebble Beach Golf | 50.7 | 21.1 | 29.6 | 7.8 | 37.4 |
| NHL All-Star Hockey | 82.8 | 24.5 | 58.3 | 15.0 | 73.3 |
| World Series Baseball | 80.8 | 35.7 | 45.1 | 4.0 | 49.1 |
| Sega Rally Championship | 126.3 | 32.7 | 93.6 | 4.9 | 98.5 |

SEGA SPORTS BUSINESS OVERVIEW JANUARY, 1996

4. SW SCHEDULES

SEGA SPORTS SOFTWARE

| | CURRENT | "A" | | | | | | | | | | | T | | |
|-------------------------|------------|---------|-----------------|---|---|---|---|---|---|---|---|---|---|---|------|
| TITLE | UNITS | PRICE | SRP | Α | M | J | J | A | S | О | N | D | J | F | М |
| • GENESIS | | | | | | | | | | | | | | | |
| Prime Time NFL Football | 350 | \$46.00 | \$69.99 | | | | | | | | | İ | | | |
| College Football II | 123 | \$42.00 | \$64.99 | | | | | | | | | | | | |
| | | | | | | | | | | | | _ | | | |
| • GENESIS 32X | | | | | | | | | | | | | | | |
| World Series Baseball | 5 | \$53.00 | \$7 9.99 | | | | | | | | | | | | |
| Prime Time NFL Football | cancelled | \$53.00 | \$7 9.99 | | | | | | | | | | | | |
| NBA Action | cancelled | \$46.00 | \$69.99 | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| • SATURN | | | | | | | | | | | | | | | |
| Daytona USA | 125 | \$40.00 | \$59.99 | | | | | | | | | | | • | |
| Worldwide Soccer | 50 | \$34.00 | \$49.99 | | | | | | | | | | | | |
| Pebble Beach Golf | 50 | \$34.00 | \$49.99 | | | | | | | | | | | | |
| NHL All-Star Hockey | <i>7</i> 5 | \$47.00 | \$69.99 | - | | | | | | | | | | | |
| World Series Baseball | 87 | \$47.00 | \$69.99 | | | | | | | | | | | | |
| Sega Rally Championship | 139 | \$40.00 | \$59.99 | | | | | | | - | | | | | |
| Prime Time NFL Football | cancelled | \$47.00 | \$69.99 | | | | | | | | | | _ | | |
| | | | | | | | | | | | | | | | |

SEGA SPORTS FY97- SOFTWARE CALENDAR

| April | May | June | July | August | September |
|----------------------|----------|----------|--|----------|--|
| NBA Action - SS | | | World Series Baseball - Genesis & SS | | Manx TT - SS "Soccer" - SS Indy 500 - SS |
| October | November | December | January | February | March |
| NFL Football - SS | | | | | |

SEGA SPORTS Genesis 1996 Software Release Calendar

| JANUARY | FEBRUARY | MARCH | APRIL | MAY | JUNE |
|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| GENESIS - SOA | GENESIS - SOA | GENESIS - SOA | GENESIS-SOA | GENESIS - SOA | GENESIS - SOA |
| | | | | | |
| | | | | | |
| | | | | | |
| GENESIS THIRD PARTY | GENESIS THIRD PARTY | GENESIS THIRD PARTY | GENESIS THIRD PARTY | GENESIS THIRD PARTY | GENESIS THIRD PARTY |
| | | College Slam - ACCL | | | |
| | | | | | |
| | | | | | |

| JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER |
|------------------------|------------------------|---------------------|------------------------|---------------------|---------------------|
| GENESIS-SOA | GENESIS - SOA | GENESIS - SOA | GENESIS - SOA | GENESIS - SOA | GENESIS - SOA |
| World Series Baseball | | | | | |
| | | | | | |
| | 1 | | | | |
| | | | | | |
| GENESIS THIRD PARTY | GENESIS THIRD PARTY | GENESIS THIRD PARTY | GENESIS THIRD PARTY | GENESIS THIRD PARTY | GENESIS THIRD PARTY |
| | | | | <u> </u> | |
| | | | | | |
| | | | | | |

SEGA SPORTS Saturn vs. Playstation 1996 Software Release Calendar

| JANUARY | FEBRUARY | MARCH | APRIL | MAY | JUNE |
|-----------------------------|----------------------|----------------------|---------------------------------|--------------------------|-------------------------------|
| SATURN - SOA | SATURN - 50A | SATURN - SOA | SATURN-SOA | SATURN-SOA | SATURN - SOA |
| | | | NBA Action | | |
| SATURN - THIRD PARTY | SATURN - THIRD PARTY | SATURN - THIRD PARTY | SATURN - THIRD PARTY | SATURN - THIRD PARTY | SATURN - THIRD PARTY |
| NFL Full Contact - KON | | VR Baseball - INT | Frank T Big Hurt Bsb - ACCL | Accolade Football - ACCO | Hard Ball '96 - ACCO |
| Quarterback Club 196 - ACCL | | | NBA Live 96 - EA | Basketball - GTEK | The Show - ACCO |
| i | | | PGA Golf '96 - EA | MLBPA Baseball - KON | Rugby - EA |
| | | | Super Star Baseball - EA | Tecmo Superbowl 3 - TEC | MVP Baseball - D EAST |
| 1 | | | Front Page Basketball - SOL | Indy Car Racing - VIR | Summer Olympic Games 96 - USG |
| | • | | Front Page Hockey - SOL | College Slam - ACCL | |
| | | | 3D Baseball - CRY | | |
| | | | Big Bass World Championship-HOT | | |
| PLAYSTATION | PLAYSTATION | PLAYSTATION | PLAYSTATION | PLAYSTATION | PLAYSTATION |
| NFL Full Contact - KON | Goal Storm - KON | Hardball '95 - ACCO | 3D Baseball (APR) | | |
| Quarterback Club 196 - ACCL | | | VR Golf '96 - INT | | |
| Bases Loaded 96 - JAL | | | VR Soccer 196 - INT | | |
| | | | | | |

| JULY | AUGUST | SEPTEMBER | OCTOBER | NOVEMBER | DECEMBER |
|---------------------------|-------------------------------|---------------------------|----------------------|---------------------------|-----------------------|
| 5ATURN - SOA | SATURN-SOA SATURN-SOA | | 5ATURN - SOA | SATURN-SOA | SATURN - 5UA |
| World Series Baseball | | Indy 500 | NFL Football | | |
|] | | Manx TT | | | |
| 1 | | Soccer | | | |
| | | | | | |
| SATURN - THIRD PARTY | SATURN - THIRD PARTY | SATURN - THIRD PARTY | SATURN - THIRD PARTY | SATURN - THIRD PARTY | SATURN - THIRD PARTY |
| Front Page Baseball - SOL | Mickey Thompson's | Front Page Football - SOL | | Supercross - ACCL | NFL Football 96 - VIR |
| Olympic Soccer - USG | Super Virtua Supercross - PLA | | | Super Jam - ACCL | Squid - ACCL |
| Olympic Basketball - USG | | | | Jack Nicklaus Golf - ACCO | |
| | | | | | |
| PLAYSTATION | PLAYSTATION | PLAYSTATION | PLAYSTATION | PLAYSTATION | PLAYSTATION |
| | | | | | |

INDEX

| ACCLAIM - ACCL | ELECTRONIC ARTS - EA | KONAMI - KON | TECMO - TEC |
|------------------------|----------------------|----------------------|---------------|
| ACCOLADE - ACCO | GAMETEK - GTEK | PLAYMATES - PLA | US GOLF - USG |
| CRYSTAL DYNAMICS - CRY | HOT-B - HOT | SIERRA ON LINE - SOL | VIRGIN - VIR |
| DATA EAST - D. EAST | JALECO - JAL | | |

SEGA SPORTS Sports Titles on Saturn/PSX

| | SEGA | EA | ACCLAIM | ACCOLADE | KONAMI | SONY | SIERRA ON-LINE | CRYSTAL DYNAMICS |
|------------|---|--|---|--|--|---------------------------------|-----------------------------------|---|
| FOOTBALL | NFL Football (OCT 96) | | Quarterback Club '96 (JAN 96) Quarterback Club '96 (JAN 96) | Accolade Football (MAY 96) | NFL Full Contact (JAN 96) NFL Full Contact (JAN 95) | NFL Game Day (NOV 95) | Front Page Football (SEP 96) | |
| BASEBALL | World Series Baseball (SEP 95) World Series Baseball II (JUL 96) | Super Star Baseball (APR 96) | | Frank T Big Hurt Bsb (APR 96) Hard Ball '96 (MAR 96) Hard Ball '96 (JUN 96) | MLBPA Baseball (MAY 96) | | Front Page Baseball (JUL 96) | 3D Baschall (APR %) |
| BASKETBALL | NBA Action (APR 96) | NBA Live 96 (APR 96) | NBA Jam TE (OCT 95) NBA Jam TE (DEC 95) College Slam (MAY 96) Super Jam (NOV 96) | | NBA In The Zone (DEC 95) | | Front Page Basketball (APR 96) | Slam & Jam (MAR 96) 3D Baseball (APR 96) |
| носкеу | NHL All-Star Hockey (SEP 95) | | | | | NHL Face Off (NOV 95) | Front Page Hockey (APR 96) | |
| RACING | Daytona USA (MAY 95) Séga Rally Championship (DEC 95) INDY 500 (SEP 96) MANX TT (SEP 96) | | Supercross (NOV 96) | | | Ridge Racer - Namco (SEP 95) | ' | |
| GOLF | Pebble Beach Golf (MAY 95) | PGA '96 (OCT 95) PGA '96 (APR 96) | | Jack Nicklaus Golf (NOV %) | | | | |
| SOCCER | Worldwide Soccer (MAY 95) Soccer (SEP 96) | FIFA Soccer 96 (OCT 95) FIFA Soccer 96 (JAN 96) | | | Goal Storm (FEB 96) | | | |
| MISC | | Rugby (JUN 96) | | Wrestlemania: The Arcade (MAR 96) | | | | ************************************** |

KEY: SOA Saturn Saturn Third Party Playstation

SEGA SPORTS BUSINESS OVERVIEW NOVEMBER, 1995

5.5. NEAR-TERM MARKETING CALENDAR

| PROGRAM | OCT. | NOV. | DEC | JAN | FEB | MAR |
|--|------|------|-----|---------------------|-----|-----|
| Television | | | | | | |
| - Prime Time NFL Football | | | | | | |
| - College Football's National Championship II | | | | | | |
| - Saturn Campaign (WSB and Rally) | | | | t_{n_1,\dots,n_k} | | |
| • Print | | | | _ | | |
| - Prime Time NFL Football | | _ | | | | |
| - Saturn Sports ad (including 3rd party titles) | | | | | | |
| - USA Today Comic Strip | | | | | | |
| • POS | | | | _ | | |
| Prime Time NFL Football (posters, standees, banners) | | | | | | |
| - Holiday Saturn POS (Rally, Cop, VF2, WSB) | | | | | | |
| - Sega Sports Retail Brochure | | | | | | |
| • P.R. | | | | | | |
| - Sega Sports Predicts | | | | | | |
| (College National Chmp, Super Bowl XXX) | | | | | | |
| • Radio | | | | | | |
| - Ron Barr | | | | | | |
| Sega Channel | | | • | | | |
| - College Football's Nat. Chmp. II - play and win | | | | | | |
| conege roomano rum emili pre- | | | | | | |
| • Other | | | | | | |
| - WWW Sega Sports Site | | | | | | |
| - ESPN Sega Sports Strator | | | | | | |
| - NFL Players' Party | | l | | | | |
| - Footlocker SlamFest | | | | | | |
| - NHL Fantasy | • | | | | | |
| - Super Show | | | | | R | |

SEGA SPORTS KEY ISSUES JANUARY, 1996

| ISSUE | POTENTIAL QUOTA IMPACT | RECOMMENDATION(S) / STATUS |
|---|---|---|
| Prime Time performance a disappointment vs. NFL '95 Madden out-selling Prime Time 4:1 | Quota recently reduced to 350k | Include in any year-end sales push programs. Explore alternative distribution opportunities. |
| College Football II: S-I and S-T disappointing | Quota recently reduced to 123k | Include in any year-end sales push programs. Explore alternative distribution opportunities. |
| Multiple critical unknowns re: Sega Sports FY97 software lineup - no final word on Miroprose football - continued difficulty pulling dates from SOJ | Hampers ability to draft marketing strategy for FY97 | Executive assistance in finalizing decisions Pursue acquisitions of "outside" sports titles |

GENESIS BRAND REVIEW

January 16, 1996

Diane Fornasier - V.P. Marketing
Chrissie Huneke Kremer - Director Marketing
John Garner - Marketing Manager
Bill Onderdonk - Assoc. Product Manager
Diana Bertollt - Senior Admin.

GENESIS BUSINESS OVERVIEW

SELL-IN SUMMARY

- * Excluding Nomad, FY96 Genesis sell-in will total 1,514, 20% over the original BP of 1,255. Including Nomad, Genesis year-end sell-in will total 1,714, a 37% decline from FY95.
- * After quota reductions, FY96 software and hardware sales goals are 90% realized. These goals will most likely be achieved or exceeded by fiscal year-end.

| | FYTD <u>12/31/95</u> | Original FY96 <u>BP</u> | % of Original <u>BP</u> | Current VLP <u>1/9/96</u> | % of Total <u>VLP</u> | FY95 <u>Actual</u> | % <u>Change</u> |
|--|-----------------------------------|-----------------------------------|----------------------------------|-----------------------------------|----------------------------------|-----------------------|--------------------|
| HARDWARE - Sonic 2 - Columns - 6 Pak | 1,313 168 326 172 | 1,255 100 500 0 | 105% 168% 65% N/A | 1,451 168 352 172 | 90% 100% 93% 100% | 2,406 | -45% |
| SOFTWARE - VectorMan - Power Rangers - Batman - Comix Zone | 2,082 335 195 115 131 | 4,200 150 400 300 300 | 50% 223% 49% 38% 44% | 2,301 360 205 115 132 | 90% 93% 95% 100% 99% | 4,899 | -57% |
| PERIPHERALS | 1,244 | 1,000 | 124% | 1,410 | 88% | 2,865 | -57% |

GENESIS BUSINESS OVERVIEW

SELL-THROUGH SUMMARY

- * Genesis gained 4% of HW unit market share between October and November climbing to 49.5% due primarily to sales of 6-Pak and Eternal Champions pack.
- * Total Genesis Software regained 9% of the 16-Bit software market achieving a 51% share. This is partially due to the better performance of EA sports titles on Genesis Vs. SNES.
- * SOA Genesis software gained share against the 16-Bit market due to the success of the top three fall releases: VectorMan, Prime Time NFL, Power Rangers The Movie.

| | FYTD | FY95 | % | Share | Share | Share | Share | Pt. |
|------------------|-----------|-------|---------------|------------|----------------|------------|------------|---------------|
| | 12/30/95 | YTD | <u>Change</u> | Oct '94 | <u>Nov '94</u> | Oct '95 | Nov '95 | <u>Change</u> |
| HW (16-BIT) | 1,408 | 2,295 | -39% | 56% | 53% | 45.8% | 49.5% | +4% |
| | | | | | | | | |
| SW (16-BIT) | 3,092 | 4,711 | -34% | 56% | 51% | 42% | 51% | +9% |
| - SOA share of 0 | Gen SW | | | <u>32%</u> | <u>36%</u> | <u>16%</u> | <u>25%</u> | +9% |
| - SOA share of 1 | 16-Bit SW | | | 18% | 18% | 7% | 13% | +6% |
| | | | | | | | | |
| | | ٠ | | | | | | |

Top 10 16-Bit Software Titles NOV'95

Units are projected for comparison purposes only. Units for SOA titles will differ from SOA Sell-Through due to different samples used.

GENESIS

| Rank | Title | Manufacturer | Intro Month | Projected Units | Average Price |
|--------|-------------------|--------------------|----------------|--------------------|------------------|
| 1 | MADDEN NFL 96 | ELECTRONIC ARTS | NOV'95 | 177,958 | \$56.84 |
| 2 | MORTAL KOMBAT III | WILLIAMS ENTERTAIN | OCT'95 | 174,933 | \$60.35 |
| 3 | NBA LIVE 96 | ELECTRONIC ARTS | OCT'95 | 118,168 | \$59.92 |
| 4 | 96 NHL | ELECTRONIC ARTS | SEP'95 | 69,825 | \$58.04 |
| 5 | VECTORMAN | SEGA OF AMERICA | OCT'95 | 57,943 | \$48.95 |
| 6 | PRIME TIME NFL | SEGA OF AMERICA | NOV'95 | 46,368 | \$57.91 |
| 7 | MMPR THE MOVIE | SEGA OF AMERICA | SEP'95 | 32,885 | \$50.31 |
| , 8 | BATMAN FOREVER | ACCLAIM ENTERTAINM | SEP'95 | 31,179 | \$45.22 |
| 9 | MORTAL KOMBAT II | ACCLAIM ENTERTAINM | AUG'94 | 30,322 | \$39.63 |
| 10 | LION KING | VIRGIN INTERACTIVE | NOV'94 | 27,577 | \$29.76 |

SNES

| Rank | Title | Manufacturer | Intro Month | Projected Units | Average Price |
|------|--------------------|--------------------|----------------|--------------------|------------------|
| 1 | MORTAL KOMBAT III | WILLIAMS ENTERTAIN | OCT'95 | 172,196 | \$60.40 |
| 2 | YOSHIS ISLAND | NINTENDO OF AMERIC | OCT'95 | 160,984 | \$60.21 |
| 3 | MADDEN NFL 96 | ELECTRONIC ARTS | NOV'95 | 92,501 | \$56.14 |
| 4 | KILLER INSTINCT | NINTENDO OF AMERIC | AUG'95 | 73,598 | \$58.74 |
| 5 | DONKEY KONG COUNTR | NINTENDO OF AMERIC | OCT'94 | 56,862 | \$56.09 |
| 6 | NBA LIVE 96 | ELECTRONIC ARTS | OCT'95 | 53,619 | \$57.39 |
| 7 | LION KING | VIRGIN INTERACTIVE | NOV'94 | 39,441 | \$29.89 |
| 8 | TINY TOON ADVENTUR | KONAMI (AMERICA) | MAR'93 | 30,998 | \$19 .46 |
| 9 | TECMO SUPERBOWL II | TECMO | OCT'95 | 30,634 | \$62.16 |
| 10 | SECRET OF EVERMORE | SQUARESOFT | OCT'95 | 27,706 | \$65 .05 |

GENESIS BUSINESS OVERVIEW

INVENTORY ISSUES

- Massive software inventory accumulated. Mark-downs needed next fiscal year to move inventory.
- Much of current hardware inventory is refurb. This stock should be sold at the earliest opportunity.
- 210,000 Units of new Genesis production arriving Jan-June to meet strong demand. 150K ordered for Q1 FY97.

| | FY96 VLP | Current Inventory End of CY95 | | Production Jan-Mar | Projected Sales Jan - Mar | | Projected EOY Inventory | | |
|----|---------------|-------------------------------|------------|-----------------------|------------------------------|-------------|----------------------------|---------|------------|
| | <u>1/9/95</u> | SOA (1) | Retail (2) | <u>Total</u> | | Sell-In (4) | Sell-Thru (5) | SOA (6) | Retail (7) |
| HW | 1,451 | 124 | 605 | 729 | 210 | 201 | 220 | 133 | 586 |
| SW | 2,301 | 2,116 | 2,690 | 4,806 | 0 | 219 | 600 | 1,897 | 2,309 |

- 1 Total Inventory, 1/7/96 Inventory Analysis Report
- 2 4/1/95 Retail Inventory Estimates + FY96 Sell-In FY96 Sell Through
- 3 1/11 Production Planning Report
- 4 4th Quarter Sales Projections: 1/9/96 VLP
- 5 1/15 Market Research Sell-Through Projections
- 6 EOFY SOA Inventory = Current Inventory + Production Sell-in
- 7 EOFY Retail Inventory = Current Inventory + Sell-in Sell-Through

GENESIS HARDWARE PACK SCHEDULE

| PACK-IN | UNITS | A PRICE | SRP | J | F | M | A | M | J |
|-------------|-----------|------------|----------|---|---|---|---|---|--------------|
| Option 1 | | | | | | | | | |
| SuperSonic* | 87 | \$119.00 | \$129.99 | | | | | | a de la comp |
| NFL Pak | <u>87</u> | \$95.00 | \$99.99 | | | | | | |
| Total Avail | 174 | | | | | | | | |
| | | | | | | | | | |
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^{*} SuperSonic includes Sonic 3 & Sonic & Knuckles.

SEGA GENESIS FY97 SOFTWARE LINE

| APRIL '96 | MAY '96 | JUNE '96 | JULY '96 | AUGUST '96 | SEPTEMBER '96 |
|------------------|--------------|--------------|--------------------------|--------------|---------------|
| SEGA GENESIS | SEGA GENESIS | SEGA GENESIS | SEGA GENESIS | SEGA GENESIS | SEGA GENESIS |
| Arcade Classics | X-PERTS | Marsupilami | WORLD SERIES BASEBALL | · | |
| Nightmare Circus | Bugs Bunny | | | · | |
| | | | | | |
| | | | | | |
| | | | | | |

| OCTOBER '96 | NOVEMBER '96 | DECEMBER '96 | JANUARY '97 | FEBRUARY '97 | MARCH '97 |
|-------------------------|---------------------|--------------|--------------|--------------|--------------|
| SEGA GENESIS | SEGA GENESIS | SEGA GENESIS | SEGA GENESIS | SEGA GENESIS | SEGA GENESIS |
| VIRTUA FIGHTER (TBD) | SONIC 3D | | | | |
| VectorMan 2 | X-Women | | | | |

GENESIS JAN - JULY '96 MARKETING CALENDAR

| PROGRAMS | Jan | Feb | Mar | Apr | May | Jun | Jul |
|---|-----|--|--|---|------------|--|---|
| TV | | | | | | | NAMES AND ADDRESS OF THE PARTY |
| VectorMan Winner Campaign | | | | | | <u> </u> | |
| Genesis HW/Library Campaign - Kids/Tweens | | | | | | H | |
| | | | | | | | |
| | | | | | | | |
| PRINT | | | | | | | |
| Arcade Classics (Genesis & Game Gear) | | | | | | | |
| X-Perts | | | | | a complete | | AND DESCRIPTION OF THE PERSON NAMED IN COLUMN TWO |
| Bugs Bunny (Genesis & Game Gear) | | | | v. James 18. no serial k jeren pl 11 manua, k i kanansarren | | | ale to visit of a facility frame |
| | | | | | | | |
| | | | | CONSISTENCE - PROPERTY AND AND A CONTRACT - | | | |
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| | | | | | | | |
| PROMOTIONS | | | AND AND ASSESSED ASSESSED ASSESSED ASSESSED ASSESSED ASSESSED ASSESSED ASSESSEDA ASSESSED ASSESSED ASSESSED ASSESSED ASSESSED ASSESSED ASSESSEDA ASSESSED ASSESSED ASSESSED ASSESSEDANCE ASSESSEDANCE ASSESSED ASSESSED ASSESSED ASSESSED ASSESSED ASSESSED ASSESSEDANCE ASSESSE | | | | |
| Garfield/National Icee Promo | | | | | | | |
| VectorMan/MacDonalds/Fox (TV & POS Promo) | | | | | | | |
| VectorMan/Oscar Meyer (TV & On-Pack Promo) | | | | | | | |
| X-Perts/Sega Channel Promotion | , | | | | | | |
| Bugs Bunny/Warner Bros. Promotion | | e un rechine adequate deste e un esta e e | | | | | |
| Bugs Bunny/Sega Channel Promotion | | | | | BUNKEN A | an the specific control of the | |
| | | | | | | | |
| MERCHANDISING | | ı | | | | | |
| X-Perts In Interactives/P.O.P. "Toppers" | | | | | | | |
| | | | | | | | |
| | | A CALLES AND A CAL | | | | | |
| | | | | | | | |
| SALES/CO-OP PROGRAMS | | | | | | | |
| X-Perts \$4.00 Off "A" /White Space Program | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | l | 1 | | | .1 | 1 |

GENESIS KEY ISSUES

ISSUES

Glut of SOA software inventory has not been addressed. Market value of titles will continue to decline over time unless action is taken.

Poor FY96 software performance has lowered expectations for total software quotas for FY97 software line.

Critical "A" drive titles are in serious question - Sonic 3D development is moving too slowly and Virtua Fighter is not yet approved by SOJ.

RECOMMENDATIONS

At the beginning of the fiscal year, launch "stepped" mark-down strategy offering a range of lower prices for all excess inventory titles.

Re-examine total FY97 software quotas. If needed, pair down software line to include only key "A" titles needed to drive business.

Continue to work closely with SOJ's Sugano to ensure development of Sonic 3D. Push SOJ to approve local development of Vitua Fighter.

GAME GEAR

BRAND REVIEW January 1996

DIANE FORNASIER – VICE PRESIDENT
CHRISSIE KREMER – MARKETING DIRECTOR
JOHN GARNER – MARKETING MANAGER
BILL ONDERDONK – ASSOCIATE PRODUCT MANAGER

SELL-IN

GAME GEAR BUSINESS OVERVIEW

- Hardware sell-in tracking to revised VLP. Remaining 100K of quota is achievable.
- Low priced Super Columns pack continues to be best selling pack, with sell-in 97% of original BP.

11/8

1/7

 Goodline Holiday sell-in failed to meet pre-Christmas expectations (11/8 VLP). Overall software sell-in will fall substantially below BP. However, YTD sell-in is at 89% of current VLP.

| | Fall Line | | | Q uota | Net Invoice | %_ | |
|---------------|-------------------|-------------|----------|---------------------------------------|-------------|---------------|---------------|
| | Sonic Drift | 2 | | 75 | 39 | 51% | |
| | VR Trooper | S | | 35 | 12 | 35% | |
| | Power Rang | gers: The N | Movie | 75 | 75 | 100% | |
| | Chicago Syndicate | | | 20 | 11 | 57% | |
| | Garfield | | 75 | 39 | 51% | | |
| | Original | | Current | 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | | |
| | FYTD | FY96 | % of | VLP | % of | FYTD95 | % |
| | 12/31 | BP | Total BP | <u>1/9</u> | Total VLP | <u>Actual</u> | <u>Change</u> |
| HARDWARE | 526 | 900 | 58% | 629 | 84% | 928 | -43% |
| Core System | 53 | 100 | 53% | 53 | 100% | | |
| Sonic 2 | 136 | 200 | 68% | 136 | 100% | | |
| Super Columns | 291 | 300 | 97% | 311 | 93% | | |
| SOFTWARE | 1,279 | 2,000 | 64% | 1,442 | 89% | 1,684 | -24% |
| PERIPHERALS | 350 | 720 | 49% | 375 | 93% | 670 | -48% |

SEL_THROUGH

GANIE GEAR BUSINESS OVERVIEW

- Hardware unit and dollar share is down significantly from last year. 22 point drop in unit share. 26 point drop in dollar share.
- Game Boy dominated the market with 76% unit share and 53% dollar share in November.
- Game Boy's low price pack, \$36 retail, won November with 52% unit and 31% dollar share.
 The pack's unit share was up 37% from October, spurred perhaps by a \$5.27 drop in price.
- Super Columns continued to be the top selling Game Gear pack at \$98 retail.
- Virtual Boy unit share is 6%, off 9 points from a high of 15% in September. Dollar share is 14%, down 17 points from its September high.

| | 12/30/95 | | | November (TRSTS)* | | | | |
|------------------------|----------|-------|---------------|-------------------|------------|------------|----------|--|
| | FY96 | FY95 | <u></u> % | FY96 YT | FY96 YTD | | FY95 YTD | |
| | YTD | YTD | CHANGE | Unit Share \$ | Share | Unit Share | \$ Share | |
| HARDWARE | 546 | 961 | -43% | 15% | 26% | 39% | 59% | |
| GG/GB ONLY | | | | 17% | 33% | | | |
| SOFTWARE GG/GB ONLY | 1,142 | 1,624 | -30% | 31% 32% | 32% 34% | 35% | 44% | |

^{*}Game Gear share is 1st & 3rd Party combined *Data includes Nomad & Virtual Boy

Top 10 Portable Software Titles NOV'95

Units are projected for comparison purposes only. Units for SOA titles will differ from SOA Sell-Through due to different samples used.

GAME GEAR

| Rank | Title | Manufacturer | l-t | | |
|------|----------------------|-----------------------|----------|-----------|-----------------|
| | | Manufactures | Intro | Projected | Average |
| 1 | LIONIKING | | Month | Units | Price |
| 1 | LION KING | SEGA OF AMERICA | NOV'94 | 18,163 | \$29.20 |
| 2 | SONIC TRIPLE TROUBLE | SEGA OF AMERICA | OCT'94 | 14,079 | \$31.41 |
| 3 | MORTAL KOMBAT II | ACCLAIM ENTERTAINMENT | AUG'94 | 10,809 | \$30.87 |
| 4 | MMPR | SEGA OF AMERICA | NOV'94 | 9,690 | \$30.56 |
| 5 | NBA JAM TOURNAMT EDT | ACCLAIM ENTERTAINMENT | FEB'95 | 9,438 | \$31.68 |
| 6 | MMPR THE MOVIE | SEGA OF AMERICA | AUG'95 | 9,272 | \$34 .95 |
| 7 | BATMAN FOREVER | ACCLAIM ENTERTAINMENT | SEP'95 | 8,664 | \$40.69 |
| 8 | XMEN | SEGA OF AMERICA | FEB'94 | 7,164 | \$20.72 |
| 9 | TAZMANIA 2 | SEGA OF AMERICA | NOV'94 | 7,104 | |
| 10 | ROADRUNNER | SEGA OF AMERICA | NOV'93 | | \$30.81 |
| | | STON OF AMILITION | 140 V 93 | 6,736 | \$20.14 |

GAME BOY

| Rank | Title | Manufacturer | Intro | Projected | Average |
|------|----------------------|-----------------------|--------|-----------|---------|
| 1 | DONKEY KONG LAND | | Month | Units | Price |
| | | NINTENDO OF AMERICA | JUN'95 | 76,487 | \$30.36 |
| 2 | CENTIPEDE/MILLIPEDE | NINTENDO OF AMERICA | AUG'95 | 34,445 | \$28.86 |
| 3 | SUPER MARIO LAND | NINTENDO OF AMERICA | AUG'89 | 31,164 | \$18.41 |
| 4 | GALAGA/GALAXIAN | NINTENDO OF AMERICA | SEP'95 | , | |
| 5 | DONKEY KONG | | | 27,513 | \$29.10 |
| | | NINTENDO OF AMERICA | JUN'94 | 25,052 | \$27.70 |
| 6 | KIRBYS DREAMLAND 2 | NINTENDO OF AMERICA | APR'95 | 23,733 | \$28.27 |
| 7 | ASTEROID & MISS COMM | NINTENDO OF AMERICA | JUL'95 | 20,150 | \$27.79 |
| 8 | KIRBY'S DREAMLAND | | | , | |
| 0 | | NINTENDO OF AMERICA | AUG'92 | 20,122 | \$18.13 |
| 9 | BATMAN FOREVER | ACCLAIM ENTERTAINMENT | SEP'95 | 17,179 | \$30.34 |
| . 10 | MORTAL KOMBAT II | ACCLA!M ENTERTAINMENT | SEP'94 | 17,043 | \$24.48 |

GAME GEAR BUSINESS OVERVIEW

INVENTORY ISSUES

- · Substantial hardware and software inventory moving into FY97.
- Bulk of Sonic II (2131) HW packs to be re-packed into other HW packs.
- Sonic 2 bulk software is growing with HW packouts and is currenly a 277K unit liability.

| | FY96 VLP | Curren | t Inventory | 1/1/96 | | | | - | ected |
|----|---------------|---------------------------|-----------------------|--------------|----------------|------------------------|--------------------------|---------------------|-----------------------|
| | F190 VLF | - | Estimated | | Production | Projecte | d JAN-MAR | EOY In | ventory |
| | <u>1/9/95</u> | <u>SOA</u> ⁽¹⁾ | Retail ⁽²⁾ | <u>Total</u> | <u>Jan-Mar</u> | Sell-In ⁽³⁾ | Sell-Thru ⁽⁴⁾ | Sega ⁽⁵⁾ | Retail ⁽⁶⁾ |
| HW | 629 | 393 | 380 | 773 | * | 113 | 104 | 280 | 389 |
| SW | 1,442 | 1,483 | 1,537 | 3,020 | | 163 | 258 | 1,320 | 1,442 |

^{* 100,000} Hardware Arriving 4/96

- 1. Total Inventory, 1/7 Inventory Analysis Report
- 2. 4/95 Retail Inventory Estimate + FY96TD Sell-In FY96TD Sell-Through
- 3. 1/9 VLP
- 4. FY96 Projected Sell-Through FY96TD Sell-Through
- 5. Current Inventory + Production SI
- 6. Current Inventory + SI ST

GAME GEAR HARDWARE PACK SCHEDULE

| PACK-IN | UNITS | A PRICE | SAP | J | F | M | Α | M | J |
|---------------------|-------|------------|----------|---|---|---|---|---|---|
| FY96/FY97 Packs | | | | | | | | | |
| SuperColumns | 99 | \$95.00 | \$99.99 | | | | | | |
| Sonic Sports System | 85 | \$119.99 | \$129.99 | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
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| | | | | | | | | | |

^{*} Sonic Sports System includes Game Gear, Deluxe Carry case, World Series Baseball '95 & Sonic 2.

^{*} Sonic Sports System WSB/Sonic 2 Pack also includes an offer for \$5.00 incremental Co-op.

GAMÉ GEAR FY97 SOFTWARE LINE

| APRIL '96 | MAY '96 | JUNE '96 | JULY '96 | AUGUST '96 | SEPTEMBER '96 |
|--------------------|--|------------|-----------|------------|---------------|
| GAME GEAR | GAME GEAR | GAME GEAR | GAME GEAR | GAME GEAR | GAME GEAR |
| Arena (Action Man) | Zany Zoo | Bugs Bunny | | | X-Men 3 |
| | | · | | | |
| · | en en en en en en en en en en en en en e | | | | |
| | | | | | |

| OCTOBER '96 | NOVEMBER '96 | DECEMBER '96 | JANUARY '97 | FEBRUARY '97 | MARCH '97 |
|-------------------|--------------|--------------|-------------|--------------|-----------|
| GAME GEAR | GAME GEAR | GAME GEAR | GAME GEAR | GAME GEAR | GAME GEAR |
| VIRTUA FIGHTER | SONIC | | · · | | |
| | | | | | |
| | | | • | | |
| | | · | | | |

GAME GEAR JAN-JUNE '96 MARKETING CALENDAR

| PROGRAMS | Jan | Feb | Mar | Apr | May | Jun |
|---|-----|-----|-----|----------|-------|-----|
| TV | | | | ! | - | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| PRINT | į. | | | | | |
| Arcade Classics (Genesis & Game Gear) | | | | | | |
| Bugs Bunny (Genesis & Game Gear) | | | | | 2.000 | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| PROMOTIONS | | | | | | |
| Garfield/National Icee Promo | | | | | | |
| Post Cereal \$5 Rebate (19MM Units) | | | | | | |
| Bugs Bunny/Warner Bros. Promotion Bugs Bunny/Sega Channel Promotion | | | | | | |
| bugs burniy/dega Chamier Fromotion | | | | | | |
| | | | | | | |
| MERCHANDISING | | | | . \ | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| SALES/CO-OP PROGRAMS | | | | | | |
| \$5.00 Incremental Coop on Hardware Packs | | | | | | |
| | | | | | | |
| | | | | | | |

GAME GEAR KEY ISSUES

ISSUE

IMPACT

RECOMMENDATION

As of 1/11, 277K Sonic 2 cartridges on- Inventory reduction based on hand due to packouts.

promotional quantity sold in.

Working with Promotions and Sales to move software at cost with consumer products partner.

Introduction of Nomad is perceived as a signal that Sega is phasing out Game Gear.

Retailers will discontinue or go seasonal with Game Gear business.

Clear communication of Game Gear and Nomad positioning to Sales, Retailers, and Consumers to show support for both businesses.

Game Gear's market position is being the high end by Nomad and the low end by Game Boy.

Increases potential that retailers will undermined. Game Gear is bracketed on abandon Game Gear and that consumers will gravitate toward Nomad for color/games and Game Boy for price.

\$99 or below retail price. Identify key differentiating attribute for Game Gear and clearly communicate to trade and consumers.

Sluggish sell-in and sell-through create significant inventory exposure. How many more Holiday Seasons does Game Gear have?

Current quotas have been revised downward. Channel inventory jeopardizes future sell-in/quotas.

Develop contingency plans: 1. Revise and evaluate Game Gear business strategy as a seasonal business. 2. Formulate exit strategy, including hardware/software mark-down contingency in FY97 plans.

32X/Nomad/Peripherals Brand Review January 16, 1996

1. SELL-IN

- Low orders across all products
- 90% of software sell-in was Virtua Fighter; good line sell-in equivalent to returns
- \$79 price point did not ignite sell-in
- 40K in returns backed out of hardware sell-in figures

| | FY96 | VLP | FYTD | | FYTD (12/30/95) | |
|----------|--------------------|------------------|-------------|------------------------|----------------------------|------------------------|
| Hardware | <u>Plan</u> 400 | <u>1/9</u> 59 | 12/30 59 | <u>vs. Plan</u> 15% | <u>vs. YTD VLP</u> 100% | <u>vs. VLP</u> 100% |
| Software | 1,200 | 99 | 93 | 8% | 100% | 94% |

2. SELL-THROUGH

- 92% of hardware sales were Cores
- 20% of software sales were Virtua Fighter
- TRU and WalMart represent bulk of HW sales
- \$79 price point has not substantially impacted post Christmas sales

| | FYTD | FY95 | % | FY96 | FY96 | FY96 |
|----------|----------|------------|---------------|---------|---------|-----------|
| | 12/30/95 | <u>YTD</u> | Change | ST Plan | (CD95)* | (Gen94)** |
| Hardware | 97 | NA | NA | 400 | 110 | 110 |
| | | | | | | |
| Software | 215 | NA | NA | 1,000 | 287 | 287 |

^{*} Forecast based on FY95 CD seasonality curve

^{**} Forecast based on FY94 Genesis seasonality curve

3. INVENTORY ISSUES

- No change in SOA inventory story
 - HW inventory = \$51MM
 - SW inventory = \$16MM
 - Total inventory = \$67MM
- New products engineering accessing component scrap value

| | FY96 | VLP | FY96 | (As | nt Inven of 12/3(| _ | | Total SOA Bool | | Projec YTD | eted -EOY | U | ected Y Inv |
|----|-------------|-----|---------|------------|----------------------|--------------|----------|-------------------|-------------|---------------|--------------|------|----------------|
| u. | <u>Plan</u> | 1/9 | ST Plan | <u>SOA</u> | Retail | <u>Total</u> | \$/Unit | Value | <u>Prog</u> | <u>SI</u> | <u>ST</u> | Sega | Retail |
| HW | 400 | 59 | 200 | 453 | 102 | 555 | \$111.88 | \$50,682 | Price | 0 | 103 | 453 | -1 |
| SW | 1,200 | 99 | 300 | 595 | 248 | 843 | \$27.88 | \$16,589 | VF Kit | 6 | 85 | 589 | 169 |

Second Scenario:

| HW 400 | 59 | 110 | 453 | 102 | 555 | \$111.88 | \$50,682 | Price | 0 | 13 | 453 | 89 |
|----------|----|-----|-----|-----|-----|----------|----------|--------|---|----|-----|-----|
| SW 1,200 | 99 | 290 | 595 | 248 | 843 | \$27.88 | \$16,589 | VF Kit | 6 | 75 | 589 | 179 |

4. Next Steps

- Test market \$49 and \$29 Core prices
- Test market Genesis Virtua Fighter Pack
- Confirm component scrap value for hardware
- Estimate scrap value for software

NOMAD BUSINESS OVERVIEW

1. SELL-IN

• TRU sell-in 100% of plan

| | FY96 | VLP | FYTD | | FYTD (12/30/95) | |
|----------|-------------|-----|--------------|-----------------|--------------------|----------------|
| Hardware | <u>Plan</u> | 1/9 | <u>12/30</u> | <u>vs. Plan</u> | <u>vs. YTD VLP</u> | <u>vs. VLP</u> |
| | 250 | 200 | 200 | 80% | 100% | 100% |

2. SELL-THROUGH

- TRU sell-through results not unexpected given seasonality of Nov. launched products
- TRU sell-through proportionally similar to 32X and CD launches

| | FYTD | FY95 | % | FY96 | FY96 | FY96 |
|----------|-------------|------------|---------------|---------|---------|-----------|
| | 12/30/95 | <u>YTD</u> | Change | ST Plan | (CD93)* | (32X94)** |
| Hardware | 53 | NA | NA | NA | 65 | 65 |

^{*} Forecast based on intro year CD seasonality curve

^{**} Forecast based on intro year 32X seasonality curve

NOMAD BUSINESS OVERVIEW

3. INVENTORY ISSUES

• TRU sitting on approximately \$22MM of post-Christmas inventory

| | | | | Current | Inventor | y | | Total SOA Book | | Projecto YTD- | : | | ected / Inv |
|----|-------------|------------|------------------------|------------|--------------------|----------------------|----------|-------------------|------|------------------|-----------|-------------|---------------|
| | FY96 | VLP | FY96 <u>ST Plan</u> | (As SOA | of 12/30 Retail | /95) <u>Total</u> | \$/Unit | Value | Prog | <u>SI</u> | <u>ST</u> | <u>Sega</u> | <u>Retail</u> |
| | <u>Plan</u> | <u>1/9</u> | 55 | 0 | 145 | 145 | \$152.99 | \$22,184 | | 0 | 10 | 0 | 135 |
| HW | 200 | 200 |)) | | | | | | | • | | : | |

NOMAD BUSINESS OVERVIEW

4. Next Steps

- TRU buy back plan?
- Lock-in launch date
- Assess status of promotional partners
- Marketing budget for full roll-out

1. SELL-IN

- Peripherals sell-in in-line with hardware
- Orders on Saturn peripherals slowed with hardware

| • Orders on Saturn f | | | FYTD : |] | FYTD (12/30/95) | - VI D |
|----------------------|---------------------|----------------------------|----------------|-----------------------|----------------------------|----------------|
| | FY96 <u>Plan</u> | VLP <u>1/9</u> 1,410 | 12/30 1,245 | <u>vs. Plan</u> NA | <u>vs. YTD VLP</u> 105% | vs. VLP 88% |
| Genesis | NA NA | 375 | 350 | NA | 100% | 93% |
| Game Gear | NA | 510 | 446 | NA | 116% | 87% |
| Saturn | 1 12 - | | | 1 | | |

2. SELL-THROUGH

- Sell-through down across Genesis and Game Gear; losing share to 3rd parties
- Saturn 3rd party products typically double the price of 1st party products

| | FYTD | FY95 | % | FY96 | FY96 |
|-----------|----------|------------|---------------|---------|----------|
| | 12/30/95 | <u>YTD</u> | <u>Change</u> | ST Plan | Forecast |
| Genesis | 1,478 | 2,711 | -45% | NA | 1,740 |
| Game Gear | 475 | 886 | -46% | NA | 515 |
| Saturn | 235 | NA | NA | NA | 270 |

^{*} Forecast based on intro year FY96 HW seasonality curves

3. INVENTORY ISSUES

- Bulk of inventory on Genesis and Saturn are control pads
- Majority of Game Gear inventory consists of AC Adapters, Carrying Cases, and Powerbacks

| | FY96 | VLP | FY96 | | Inventor of 12/30 | - | | Total SOA Book | | Projectory YTD- | | , | ected Y Inv |
|-----|-------------|-------|---------|-----|----------------------|--------------|---------|-------------------|------|-----------------|-----------|-------------|----------------|
| | <u>Plan</u> | 1/9 | ST Plan | SOA | Retail | <u>Total</u> | \$/Unit | Value | Prog | <u>SI</u> | <u>ST</u> | <u>Sega</u> | Retail |
| GEN | NA | 1,410 | 1,740 | 425 | 841 | 1,266 | \$11.50 | \$14,559 | | 165 | 262 | 260 | 744 |
| GG | NA | 375 | 515 | 220 | 403 | 623 | \$14.82 | \$9,233 | | 25 | 40 | 195 | 388 |
| SAT | NA | 510 | 270 | 146 | 201 | 347 | \$26.78 | \$9,293 | | 64 | 35 ¦ | 82 | 230 |

4. Next Steps

- Finalize analysis to recommend lower peripheral pricing
- Consumer test Saturn Peripherals if budget exists
- Follow-up with 3rd party SW vendors for mouse bundle; also quantities needed for Internet product
- Work-up transition plan for low-cost Saturn controller and pack-in

PICO BRAND REVIEW

December, 1995

Diane Fornasier Lydia Gable Cristina Petersen Susan Reeves

PICO BUSINESS OVERVIEW December 1995

1. SELL-IN

• Low orders for HW and SW

Hardware

Software
Lion King
Pocahontas
Berenstain Bears

| FY96 Plan | VLP 1/9/95 | FYTD 12/31/95 | % vs.: VLP | FY95 Actual | % VS FY95 |
|--------------|---------------|------------------|------------------|----------------|--------------|
| 300 | 159 | 132 | 83% | 159 | 83% |
| 700 | 221 | 216 | 98% | 270 | 80% |
| | 53 | 50 | 94% | | |
| | 32 | 29 | 91% | | |
| | 29 | 29 | 100% | | |
| | | | | | |

PICO BUSINESS OVERVIEW December 1995

2. SELL-THROUGH

- SW ratio increased to 1.8:1 for calendar year 1995 vs. .5:1 in 1994
- SW is selling well at Toys R Us- Last week- 2888 SW, 102 HW

| | _ | | |
|----|----|----|-----|
| Ha | rd | Wa | are |

Software

| FY'96 112/31/95 | TOTAL FY95 | ************************************** |
|-----------------|---------------|--|
| 124 | 95 | 131% |
| 183 | 82 | 223% |

PICO BUSINESS OVERVIEW December 1995

| | 3. Inventory Issues | |
|--|---------------------|--|
|--|---------------------|--|

Markdowns will be needed on slow selling titles.
 (Ecco Jr., Tails, Magic Crayons, Musical Zoo and Pepe's Puzzles)

| SKU | FY96 BP | FY96 VLP | FY96 & SELL-THRU | Curre | nt Inv Retail | entory Total | \$/Unit | Total SOA Book Value | Programs | | Proj. Sell-thru YTD-EOY | Yr. End Inv Retail |
|-----|------------|-------------|------------------|-------|------------------|-----------------|----------|-------------------------|----------|----|----------------------------|-----------------------|
| HW | 300 | 159 | 124 | 136 | 80 | 216 | \$111.65 | \$15,184 | N/A | 27 | 35 | 72 |
| SW | 700 | 221 | 183 | 217 | 230 | 447 | \$17.57 | \$3,813 | N/A | 5 | 38 | 197 |
| | | | | | | | | | | | | 0 |
| | | | | | | | | | | | | |

PRODUCT LINE BUSINESS OVERVIEW FY97 December 1995

4. HW/SW SCHEDULES

HARDWARE

| IMNUVVANE | | | | | | | | | | | | | | | |
|---------------------|-------|----------|----------------|---|-------------|---|---|---|---|---|------------|---------------------|---------------------------------------|--|-------------------|
| PACK | UNITS | PRICE | SP 1 | A | * // * M | J | J | A | S | 0 | N | D | J | F | M |
| PICO w/Alex & Alice | 100 | \$112.99 | \$139.99 | | n see s | | | | | | | e a reparemen | | · 10 (10 10 10 10 10 10 10 10 10 10 10 10 10 1 | to to a history o |
| PICO Core/Sampler | 200 | \$85.00 | \$99.99/129.99 | | | | | | | | and we are | erite di production | * * * * * * * * * * * * * * * * * * * | zechtenio | FF ARM THE W |
| | | | | | | | | | | | | | | | |
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| | | | | | | | | | | | | | | | |
| | | | | | | | | | - | | | | | | |

SOFTWARE*

PRODUCT LINE BUSINESS OVERVIEW - BP December 1995

FY97

| A | PRIL '96 | MAY '96 | JUNE '96 | JULY '96 | AUGUST '96 | SEPTEMBER '96 |
|----------|-------------------|-------------|-------------|-------------|-------------|-----------------|
| 13018 | PICO · Accordance | PICO *** | PICO 🛝 🔭 | PICO | PICO | PICO |
| Al | ex & Alice | | Muppets | | | *101 Dalmations |
| | | | • • | | | Sonic |
| | | | | | | |
| | | · | | | | |
| TH | IRD PARTY | THIRD PARTY | THIRD PARTY | THIRD PARTY | THIRD PARTY | THIRD PARTY |
| | | | | | | · |
| ŀ | | | | | | |
| ł | | | | | | |
| | | | | | | |
| vs. FY95 | | 0 | 0 | 0 | 0 | 2 |
| SOA | 0 | 0 | 0 | 0 | 0 | 2 |
| 3P | U | 0 | O | Ü | U | U . |

| OCTOBER '96 | NOVEMBER '96 | DECEMBER '96 | JANUARY '97 | FEBRUARY '97 | MARCH '97 |
|-------------|--------------|--------------|-------------|--------------|-------------|
| PICO | PICO | PICO | PICO | PICO | PICO |
| *Spiderman | | | | | |
| | | | | · | |
| THIRD PARTY | THIRD PARTY | THIRD PARTY | THIRD PARTY | THIRD PARTY | THIRD PARTY |
| | | | | | |

PICO Next Steps December 1995

NEXT STEPS

Finilize Toy Fair pricing and programs
Finilize Spring Continuity program
(Print & DRTV)

PICO Distribution Spring 1996

| YES | # Strs | New Distribution Outlets | # Strs | Currently NO | # Strs |
|------------------------------|-----------|--------------------------|-----------|----------------------|-------------|
| Toys R Us | 650 | Comp USA | 83 | Target | 675 |
| Sears | 750 | Computer City | 70 | Walmart | 12 0 |
| Best Buy | 205 | Egghead | 180 | K-Mart | 600 |
| Hills | 167 | Noodle-Kidoodle | 6 | Service / | 400 |
| Caldor | 153 | Borders | 76 | Wherehouse | 350 |
| JC Penney- Catalogue | 1 | Frys | 7 | Babbages/ SW Etc. | 675 |
| Sears- Catalogue | 1 | | | FredMeyer | 103 |
| Universe | 9 | | | Bradlees | 136 |
| Caldor | 153 | | | Kaybee | 1140 |
| Learningsmith | 25 | | | Shopko | 121 |
| EB- Will not take more SW | 400 | | | Best Products | 165 |
| Venture | 113 | | | Price/Costco | 186 |
| Aafes/Navy | 480 | | | Circuit City | 400 |
| Catalogue | 1 | | | | |
| Wiz | 50 | | | | |
| Media Play | 80 | | | | |
| Ames | 30' | | | | - |
| Only) | 9: | 5 | | | |
| BJ's | 6 | 2 | | | |
| Wards | 16 | 0 | | | |
| Lechmere | 1 | 0 | ~ | | |
| Future Shop | 1 | 2 | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | - | | |
| 1 otal | 390 | 14 | 4 | 22 | 5,0% |

SOA PR FY 1997 GOALS & INITIATIVES

SATURN

- Carve unique Sega positioning by streamlining consumer messages; fend off competitive efforts from Sony and Nintendo (Arcade-to-home synergy, Sonic/Nights)
- Align all product messages against perceived weaknesses (Technical capability, graphics, gameplay experience)
- Conduct comprehensive consumer/gamer campaigns for key titles/themes (Nights, WSB, Fighting Vipers, NFL, Sonic, Arcade Ports)
- Support other titles with focused efforts as appropriate (Baku Baku, mr. Bones, NBA, Bug Too!, etc.)
- Support key third party efforts to emphasize Saturn software
- Extend sampling of product beyond FY96 limitations to broaden media exposure to Saturn
- Use E3 as springboard for Fall
- Conduct special efforts for key audiences (Holiday Gift Guides, Gamers, Sampling)
- Showcase SOJ/AM stars to extend coverage in U.S.

KEY SATURN/CROSS PLATFORM PR INITIATIVES

| Project | March | April | May | June | July | August | Sept. | October | Nov. | Dec. | Jan. |
|---------------------------------|----------------------------|-------|---------------------------------|---------------------------|---------------------------|--|--|--------------------------------|-----------------------------------|---------------|------------------------|
| Pricing | | \$249 | | | | | \$199 | | | | |
| Nights (Saturn) | Announce March 27 WW | | E3: Unveil | Tour - "A" Kit | . | | | | Holiday | | |
| Fighting (Cross Platform) | | | E3: Show Arcade M achines | | | Gamer's Day | Tour "A" Kit Combo | SHIPS | Holiday | | |
| Sonic (Cross Platform) | | | E3: Party | | | Gamer's Day | Tour "A" Kit Combo | | SHIPS Event Holiday | | |
| Arcade (Saturn) | | | E3: Show Arcade Machines | | | Gamer's Day | Tour "A" Kit Combo | · | Holiday | SHIPS | |
| Sports (Saturn) | | | E3: Unveil WSB | NBA/ NHL Predicts | WSB: All Star Game | Gamer's Day | | WSB: Predicts | Holiday | | NFL: Predicts |
| Internet | | | E3: Unveil | | Specific Mailing | Gamer's Day | SHIPS IN 1 | | Holiday | | |
| Hardware/ Technical | | | | | 0 | | New System | | Holiday | | ι, |
| Promotions | | | Coke: Nascar Coke Vans | LollaTour Coke Vans | LollaTour Coke Vans | LollaTour Coke Vans Arena Play | LollaTour Coke Vans Arena Play | VF TV Show Arena Play | MACY'S Parade Arena Play | Arena Play | WLSBP Arena Play |
| | | | | | | Speed Record | Tiuy | | | | |

SEGA COMMUNICATIONS ISSUES/RECOMMENDATIONS

Issue:

 Sega communications from different regions are not coordinated on key issues, resulting in many mixed messages

Recommendation:

• Global bi-annual PR meetings to coordinate KEY announcements Result: company can present a cohesive message across all regions

Issue:

• SOA does not have access to SOJ/AM producers, which limits media coverage of SOJ/AM games

Recommendation:

• SOA incorporate SOJ/AM producers in U.S. PR efforts Result: more media coverage of SOJ/AM games and producers in U.S.

Issue:

• In FY97 SOA Communications must support SOA, SegaSoft, SMMC, SEU (for Saturn titles) with the same staff as FY96, when we supported SOA only

SEGA OF AMERICA

CONSUMER RESEARCH REVIEW

March 11, 1996

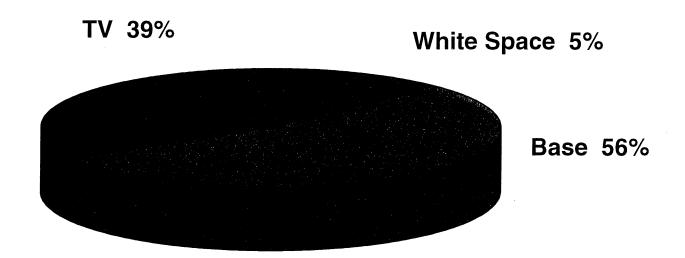
SEGA OF AMERICA CONSUMER RESEARCH REVIEW

Two key areas to be discussed:

- ◆ Marketing Mix Modeling
- ◆ Consumer Attitudes Toward Saturn and PlayStation

SEGA OF AMERICA VOLUME FROM MARKETING ACTIVITIES

Genesis HW - 1995

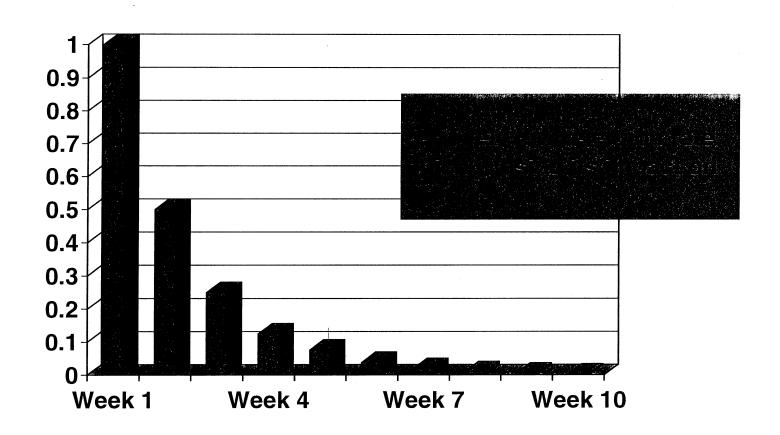


Roughly 44% of Genesis HW volume is caused by marketing activities.

Source: ASI Research

SEGA OF AMERICA RELATIVE DECAY OF TV IMPACT

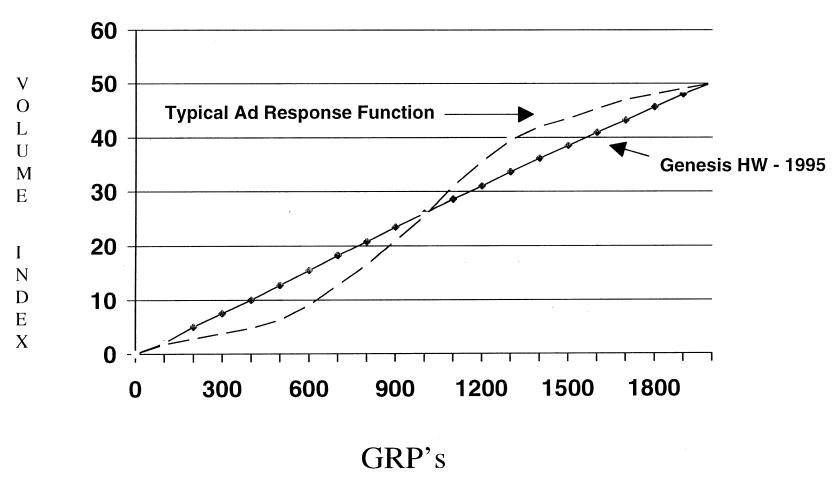
Genesis HW - 1995



Source: ASI Research

SEGA OF AMERICA VOLUME RESPONSE TO GRP'S

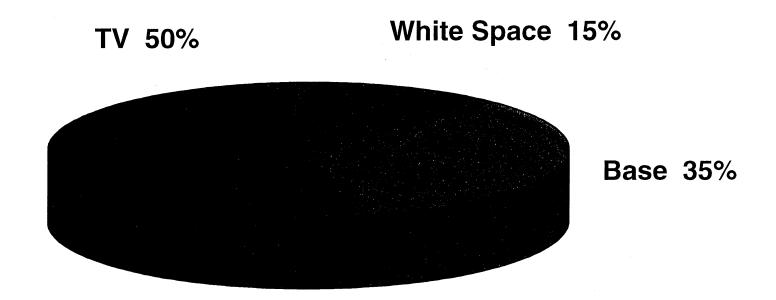
Genesis HW - 1995



Source: ASI Research

SEGA OF AMERICA VOLUME FROM MARKETING ACTIVITIES

Ideal Saturn HW Scenario- FY97



In my opinion, at least half of Saturns volume during its second year should be caused by TV.

SEGA OF AMERICA MARKETING MIX MODELING

Key Learning to Date:

- ◆ A significant amount of volume is attributable to marketing activities.
- ◆ Our TV advertising decays quickly.
- ◆ Historically, our response to advertising has been linear (Genesis HW), possibly due in part to inefficient copy.

SEGA OF AMERICA CONSUMER IMAGERY - January, 1996

| | SATURN | PLAYSTATION | DIFFERENCE |
|----------------------|--------|-------------|------------|
| Most Advanced | 24% | 52% | +28 |
| Technology | | | |
| Better Than Other | 34 | 58 | +24 |
| Systems | | | |
| New Gaming | 27 | 50 | +23 |
| Experience | | | |
| Really Cool | 46 | 62 | +16 |
| Great Graphics | 48 | 64 | +16 |
| Fun To Play | 47 | 62 | +15 |
| Best New Games | 38 | 53 | +15 |
| Adds Something New | 33 | 47 | +14 |
| Friends Would Like | 46 | 59 | +13 |
| Fastest Action | 33 | 46 | +13 |
| Most Realistic Games | 37 | 48 | +11 |

Source: Elrick & Lavidge

SEGA OF AMERICA SATURN VS PLAYSTATION

How Did Sony Do It?

- ◆ Sony is generally perceived to be cheaper. This has improved, but we still suffer from early damage.
- ◆ Sony's product (software) looks better than ours. This is driven by our lack of delivering a product that appears to consumers to be better and advertising that focuses on this dimension.
- ◆ PlayStations are better merchandised than Saturn, resulting in more exposure and sampling.
- ◆ Sega equity has been damaged by 32x and Sega CD.
- ◆ Since PlayStation is newer, some consumers feel that it is technically superior.
- ◆ Sony has effectively leveraged their considerable equity from consumer electronics.

SEGA OF AMERICA CONSUMER RESEARCH REVIEW

What do we need to do? (to obtain a 50% share)

- ◆ Improve the product (SW) to at least parity with Sony.
- ◆ In the short term, create a price advantage while never being at a disadvantage.
- ◆ Create better advertising that maintains a consistent focus on product superiority.
- ◆ Spend more effectively than Sony (at parity level) in TV advertising.
- ◆ Dramatically improve the timing of our software, particularly sports.

GOALS - PROMOTIONS & LICENSING

- Put the product in front of prospective customers in unique ways at the lowest possible cost.
- Create programs with a minimum 20:1 value-to-investment ratio.
- Develop programs to work in tandem with top releases and drive these programs to off set budget constraints.
- Drive programs in licensing to heighten awareness and brand exposure and add incremental revenue to SOA.
- Develop programs with key retailers to <u>LOAD-IN</u> and <u>DRIVE</u> product through sales channels.

ISSUES - PROMOTIONS & LICENSING

- Timing Losing opportunities.
- Violence VF Animation and game is tough to sell in U.S.
- Budget Approvals i.e.; Arena Interactive
 - --Losing strategic and exclusive relationships.
- Long-Term Commitment to Properties -, i.e.; Bug, Vectorman
 - --Necessary to develop long-term licensing programs.
- Media
 - --Negative Press (Saturn vs. Playstation) is hurting ability to sell equity of Sega.
- Corporate Agendas
 - --Sega USA/Gameworks, Sega Channel: No clear understanding on how all divisions work together hurts opportunities.

Promotion and Licensing Calendar '96-'97

| | January 96 | February 96 | March 96 | April 96 | May 96 | June 96 |
|-------------|--|--|------------------|----------|-----------------|--------------------------|
| | | | | | | |
| SEGA | Oscar Mayer ———— | | | : | | |
| SATURN | | | Footlocker (Sega | Sports) | | (30 mkts) — |
| GENESIS | Vectorman-Oscar Mayer — | | > | 5,500 | | Lollapalooza Tour (all — |
| | Fox/VR Troopers | Prime Time NFL Wheaties - | | | | |
| GENESIS 32X | | | Footlocker (Sega | Sports) | Fox -TV X-Perts | |
| | Post Cereals | | | | | |
| | | Minute Maid | | | | |
| PICO · | | | | | | Dodge Automotive — |
| SEGA PC | | | | | | |
| | Quaker Oats-Sonic ———————————————————————————————————— | | | | | , |
| | • | Spaghettios ———————————————————————————————————— | | | | Sega Sports Shoes ——— |

| ſ | | Nights Months | | Fighting Month | Sonic Month | Arcade Month |
|-------------|------------------------------|---------------------------------|--|---------------------------|----------------------|----------------------|
| | July 96 | August 96 | September 96 | October 96 | November 96 | December 96 |
| SEGA | | | Fleer-(Football) | | For TV (Coming | WEG INVIO |
| SATURN | | | Wheaties (Football) | | Fox-TV / Sonic ———— | KFC/BUG |
| | ; | 1 | Footlocker-(Football) | | Taco Bell | |
| | WSB'96 All Star Game | Arena Interactive (Sega Sports) | | | | |
| | (Coke Nascar) | | | | | |
| | (Cherry Coke) | 1 | | | Macy's Balloon | |
| GENESIS | Lollapalooza Tour (software) | | | | | |
| GENESIS | | | | Domino's-Sega Sports | | |
| | | | | United Artist Theater/VF | Int. Dairy — | > |
| | WSB'96 All Star Game | | | Oscar Mayer/VF | | |
| | Baku Baku (Fox) | | | Fox /VF | | |
| GENESIS 32X | | | | Vectorman/Cartoon Network | Spagnettios/Sonic | WB/Toys 'R Us Bash — |
| GAME GEAR | | | X-Men 3 (Fox) | | - | |
| | | | Ramada Inn ———— | | Quaker/Sonic | |
| | (Dodge Mini Van) | | | | Quantity solite | |
| PICO | | Pico Bus — | | | | |
| | | | Coca-Cola (School Ent.Program) - | | | |
| SEGA PC | | | | | | |
| LICENSING | | | Sears /Sega Sports | | | |
| | | Sonic Land Speed ———— | | VF TV Show (26 weeks) ——— | | |
| | (Sega Sports Shoes) | | | | Bug TV Special | Spaghettios-Bug ——— |
| | | | | | | Quaker Oats |
| | | | | | C True | Baskin Robbins ——— |
| | | | | | Sonic TV Special ——— | Cookie Crisp ——— |

SEGA OF AMERICA

LICENSING DIVISION

REVENUES/PROGRAMS/EVENTS

| | Sc | ONC | SEGA | SPORTS | SEGA | CLUB | VIRTUA FIGHTER | 1 | VECTOR | MAN | BUG | | 1 | |
|------|----------------|-----------|------------|-----------|------------|----------|----------------|----------|-------------|----------|------------|-------------|--------------|----------|
| JAN | | | | | | | | | 1201011 | WAIN | BUG | | ECC | 0 |
| FEB | | | JACKETS | 25,000 | | | | | | | | | | |
| MAR | | | | | | | | | | | | | | |
| APR | | | | | | | | | | | | | - | |
| MAY | | | | | | | | | FUT OPTION | | | | | |
| JUNE | SPIRIT OF AMER | RICA | PAYLESS | 200,000 | | | | | ENT. OPTION | 25,000 |) | | | |
| JULY | | | | | | | | | | | | | | |
| AUG | | | | | | | | | | | | | <u> </u> | |
| SEPT | | | SEARS | 50,000 | | | | | | - | | | | |
| ост | | | | | | | | \neg | | | | | | |
| NOV | TV SPECIAL | | | | | | MINI-SERIES | | | | | | ENT. OPTION | 25,00 |
| DEC | | | | | | | WINT-SENIES | | | | TV SPECIAL | | | |
| | GROSS | 2,400,000 | GROSS | 75,000 | GROSS | 75,000 | | | | | | | | |
| | NET AGENCY | 1,560,000 | NET AGENCY | | NET AGENCY | 50,250 | | | | | | | | |
| | NET MKT | 1,060,000 | | 200,000 | | 00,200 | | | | | | | | |
| | NET SOJ | 530,000 | | , | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | TOTAL | \$530,000 | TOTAL | \$250,250 | TOTAL | \$50,250 | TOTAL | \$0 1 | TOTAL | \$25,000 | TOTAL | \$ 0 | TOTAL | \$25,000 |

GRAND TOTAL \$ 880,500

SEGA OF AMERICA MARKETING MEMORANDUM

TO:

Oki Usui OCP/SOJ

CC:

T. Kalinske

FROM:

Tom Abramson/

S. Toyoda M. Ribero

DATE:

March 5 1996

N. Takeshita

T. Sato

SUBJECT:

SOA Promotions

H. Kodama

M. Kaneshiro

Makota Kaneshiro asked me to forward to you the following SOA Promotions that are either in the market right now, or have been promoted within the last 60 days.

The total promotions represent over 100 million packages of products with Sega sales materials on them and over \$30 million of television exposure.

Enclosures:

Promotional Package Copies

Television Promotions





FOR 2 PACKETS: Empty packets into bowl. Add 1 cup boiling water; stir. Add **1/2 cup** boiling

FOR 2 PACKETS: Empty packets into micr 1-1/3 cups water or milk. Microwave on His. microwave-safe bowl.

Add **2/3 cup** water or milk.
Microwave 1 to 2 minutes; stil afe bowl. Add .o 3 minutes; stir.

Radical Raspberry

Other Natural Flavors

14.3 OZ. · 4069

Artificial Flavors

Dudes

262

-

No time to wastel act fast to ART YOU SEE JOYNE THE HEADEHOD watch send is smoth specially marked instart quaker oatmeal packets plus \$1.00 shipping and handling see Mail-In certificate on

inside of box.



on specially marked packets of Instant Quaker Oatmeal



IF USED BEFORE

Questions or comments? Call 1-800-555-DATS (1-800-555-6287), 8 a.m. to 6 p.m. Central Time, Monday-Friday. Please have "Best Before" information available when calling.

a you read help ask an adult

everyolder for her dom/or por

STRAWBERNIES 'N STUFF INGREDIENTS. WHOLE GRAIN MOLLEO DATS (WITH DAT BEAM, SIGHS, DEHYDATED MARSHALLOWS, GUIGAR, CORN SYRUP, FOOD STARCH-MODIFIED, GELATIN, ARTHFICAL, AND NATURAL ARANGE, GLYGBOL, REDGING MENTER, GUM ARANGE, GLYGBOL, RED 40, YELLOW 5, BLUE 1), FLAVORED FRUIT PIECES SODIUM SULFITE, AND SODIUM BISULFITE TO PROMOTE COLOR RETENTION, STRAMBERRY SOLIOS, FROM CONCENTRATE, ARTHFICALS TRANBRIERY TAVOR, GTRIC ACLOUM, GLACE, STRAWBERRY TAVOR, GTRIC ACLOUM, GLACE, STRAWBERRY TAVOR, GTRIC ACLOUM, GLACE, GREAT MATIGATE, SALT CALCUUM, GABONATE, AS SODIUM CASEINATE, SALT, CALCUUM CARBONATE, AS SODIUM CASEINATE, SALT, CALCUUM CABRONATE, AS SODIUM CASEINATE, SALT, CALCUUM CARBONATE AS SODIUM CASEINATE, SALT CALCUUM CARBONATE AS SODIUM CASEINATE, SALT CALCUUM, GLAGE O, VITMANT PROPEREDUCED IRON, MACINAMINE: PYRIDOXINE PROPORAL MANNE CALL HAMMIN MONONITRATE.

FLAVOR VARIETY

COOKIES 'N CREAM INGREDIENTS. WHOLE GRAIN ROLLED ONGS (WITH OAT BRAN), SUGAR, CHOCUÁTE COOKIE CRIMBS (WHEAT FLOUR, SUGAR, PRATIALLY HYDRO-GENATE) SEAMING AGENT (MALTODEXTRIN, PARTIALLY HYDROGENATE) CREAMING AGENT (MALTODEXTRIN, PARTIALLY HYDROGENATE) SYDEGAN CARBONATE (A SOUL WHEY SOUL CASCUMA, SATI CALCUMA RATHCLAL FLAVOR, VITAMIN A PALMINIATE, REDUCED FILMANIN MONOWITRATE, RIBOFLAVIN, FOLLOGEO FOLCIONO CONTRACTOR OF THE BYTAMINS.

H)

RADICAL RASPERRY INGREDIENTS: WHOLE GRAIN ORDLE DOLTS WITH JOIN SHAWN, SUGAR, CERBANING AGENT (MALTODEXTRIN, PARTIALLY HYDIOGENATED SYDEAM ORDLE OLD, WHEY, SOODIM CARENATE, RASPERRES (GRIED), SALT, CALCIUM, CARBONATE (A SOURCE OF CALCIUM), GRAIN GRAIN MACHARAMEN PROPERCY PRODOXIE HYDIOGEN IGNU, MACHARAMEN E, PRIDOXIE HYDIOGENICAL THAMIN MACHARAMEN E, PRIDOXIE HYDIOGALICAL THAMIN MACHARAMEN E, PRIDOXIE HYDIOCALICALIORIDE.

UPC/PURCHASE SEAL

श्री श्री है। अपने स्थापन

MAPLE BROWN SUGAB INGREDIENTS: WHOLE GRAIN SOLLED OATS (WITH OAT BEAN), SUGAB, SALT, BROWN SUGAR EARNORS, CHAT MORE, AND CACHION GARBONATE A SOURCE OF CALCIUM, MATUREL EAVY CELOR GARACTER, SERVIMENTER, EAVY CREAM, CORN SYRUP), REDUCED IRON, WITAMIN A PALMITATE, MACHMANDE, PHRIDOXIME HYDROCHEMEN, CORN SYRUP).

MANUFACTURED BY:
THE QUAKER OATS COMPANY
P.O. BOX 049003
CHICAGO, IL 60604-9003 U.S.A INSTANT OUAKER OATMEAL

SONIC THOUSE

WITH PURCHASES

P-000107247

10 M 3

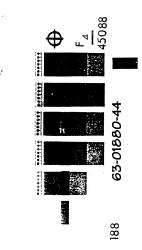
20 % Daily Value* % **10**% **%** % 11% % 11% 15% 30% 20% 30% % 50% 15% 30% Maple & Brown 240mg 115mg 0mg 33g 13g 2g g 33 25 % Daily Value* 2% **%** % **%** % **% 10**% 11% Radical Raspberry 2% 15% 30% 20% 10% 15% 20% 25% 170mg 115mg 0.5g 0mg 29g gg 3g 30 % Daily Value* **4**% 2% % 88 % 8 10% (40g)160 Cookies 'n Cream % %0 30% 25% 15% 20% 15% 200mg 105mg 0mg 3.5g 30g 12g D D 2g 20 % Daily Value* % **6** % %0 11% (40g) %₹ **%** 10% 15% 20% %0 30% 10% 15% 20% Strawberries 'n Stuff Vitamin B6 Vitamin A Vitamin C Riboflavin Calcium 170mg 110mg Thiamin Niacin Folate 0.5g0mg 31g 3g 80g 25g 300mg 2,400mg **Nutrition Facts** 2,500 65g 20g 300mg 2,400mg 2,000

HYDROCHLORIDE TH RIBOFLAVIN', FOLIC ACID ONE OF THE B VITAMINS RIBOFLAVIN*, FOLIC ACID*
ONE OF THE B VITAMINS. calorie diet. Your daily values may be higher Percent Daily Values are based on a 2,000 or lower depending on your calorie needs: Salories per gram: at 9 • Carbohydrate 4 • Protein 4 **Fotal Carbohydrate** Servings Per Container Serving Size 1 packet otal Fat Less ... Sat Fat Less than Tholesterol Less than Amount Per Serving Calories from Fat Saturated fat Dietary Fiber Cholesterol otal Carbohydrate Potassium **Total Fat** Sugars Calories Dietary Fiber Sodium Protein



18 60' 





Bananas & Cream Ingredients: Whole grain rolled oats (with oat bran), sugar, creaming agent (maltodextrin, partially hydrogenated soybean oil, whey, sodium caseinate), banana flake powder, salt, calcium carbonate (a source of calcium), guar gum, natural and artificial flavors, vitamin A palmitate, reduced fron, nacinamide*, pyridoxine hydrochloride*, thiamin mononitrate*, riboflavin*, folic



GOOD SOURCE OF 8 VITAMINS & MINERALS



Strawberries & Cream Blueberries & Cream

Artificial Flavors Bananas & Cream

WITH PURCHA NFT WT 12 2 07 • 250m





bisulfite to promote color retention), dehydrated peaches, artificial flavor, citric acid, annatto color], salt, calcium carbonate (a source c calcium), guar gum, artificial flavor, vitamin A palmitate, reduced iron, niacinamide`, pyridoxine hydrochloride*, thiamin mononitrate* riboflavin*, folic acid*. One of the B vitamins

FOR 2 PACKETS: Empty packets into bowl. Add 3/4 cup boiling water; stir.

SEE BACK PANEL FOR NUTRITION FACTS

Use a pot holder for hot bowl or pot

Fruit & Cream Variety

4%

2.5g 0.590.5g

3%

2g

4% %

2.5g 0.5g 0.5g 0.5g0mg

့ က

2g

0.5g 0.5g

3%

0.5g

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% Daily Value

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130 20

130

%

Sega, Sonic The Hedgehog and all related characters and indicia are trade-

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All Rights Reserved.

BOX MADE FROM 100% RECYCLED FIBERS 35% MINIMUM POST CONSUMER CONTENT

%

0mg

%

ွိ **%9** % **6** 10%

<u>j</u>

170mg

% %**6** 10%

150mg 0mg

140mg

160mg

0mg 0.5g

Monounsaturated Fat

Cholesteroi

Sodium

Polyunsaturated Fat

Saturated Fat

Total Fat

26g

27g

27g

% **6** 10%

27g

Total Carbohydrate

Dietary Fiber

2g ō ō

2g 9 g

2g

10g

129

<u>0</u>

12g

Insoluble Fiber Soluble Fiber

Sugars

Protein

ij



INTERNATION BENEATED TRAINER UPC/PUHCHASE SEAL

lananas & Cream lource of Sugars: source of Sugars: Source of Sugars: Peaches & Cream Source of Sugars: Strawberries & Blueberries & ruit & Oats 2g Fruit & Oats 1g Fruit & Oats 1q Fruit & Oats 2g Sucrose 10g Sucrose 10g Sucrose 99 Cream 1% % %6

Sucrose 9g 15% 35% 25% 15% 20% %0 %0 10% 30% 20% 10% 15% 20% 25% 30% 10% 20% 10% 15% 20% % 20% 20% 10% 15% 30% % 15% 15% Vitamin Be Riboflavin /itamin A /itamin C Calcium Thiamin Niacin Folate

ron

2,500

2,000

Less than

Total Fat

calorie diet. Your daily values may be higher Percent Daily Values are based on a 2,000

or lower depending on your calorie needs:

80g 25g 300mg 2,400mg 375g

65g 20g 300mg 2,400mg

Sat Fat Less than Cholesterol Less than Sodium Less than

Total Carbohydrate

Dietary Fiber

Calories per gram: Fat 9 • Carbohydrate 4 • Protein 4

Strawberries & Cream Ingredients: Whole grain rolled oats (with oat brain), sugar, creaming agent (maltodextrin, partially invorgenated soybean oil, yhey, sodium caselinate), flavored fruit pieces [dehydrated apples (treated with sulfur dioxide, sodium sulfitle and sodium bisulfite to promote color retention), strawberry solids from concentrate, artificial strawberry flavor, citric acid, red 40 lake], salt, caticium carbonate da source of calcium), guar gum, artificial flavors, citric acid, vitamin A palmitate, reduced fron, niacinamide*, pyrir-ofone of the B vitamins.

Bueberries & Cream Ingredients: Whole grain rolled oats (with oat bran), sugar, creaming agent (maltodextrin, partially hydrogenated soybean oil, whey, sodium caseinate), dehydrated sweetened blueberries, follurberries, high fluctose com syrup) coated with partially hydrogenated coftonseed and/or soybean oil, salt, calcium carbonate (a source of calcium), guar gum, artificial flavors, vitamin A palmitate, reduced iron, niacinamide*, pyridoxine hydrochloride*, thiamin mononitrate*, riboliavin*, folic acid*.

One of the B vitamins.

11 12 1 2 9 M 3

BS

P-000107247

11-95

THE QUAKER OATS COMPANY P.O. BOX 049003 CHICAGO, IL 60604-9003, U.S.A. MANUFACTURED BY:

Questions or comments? Call 1-800-555-DATS (1-800-555-6287), 8 a.m. to 6 p.m. Central Time, Monday-Friday. Please have "Best Before" information available when calling.

Bananas & Cream

Peaches & Cream

Blueberries & Cream

Strawberries & Cream

Zutrition Facts

Servings Per Container Serving Size 1 packet

Amount Per Serving

Calories from Fat

Calories

IF USED BEFORE BEST Kids, if you need help, ask an adult.

TO OPEN - LIFT TAB

FOR 2 PACKETS: Empty packets into bowl. Add 1 cup boiling water; stir.

microwave-safe bowl

to 2 minutes;

Microwave water or mill

2

FOR 2 PACKETS: Empty packets into microwave-safe bowl. Add 1-1/3 cups water or milk. Microwave on HIGH 2 to 3 minutes; stir YOUR HOT OATMEAL QUICKLY BY DING MILK OR AN ICE CUBE.

boiling Add 1/2



® GOOD SOURCE OF 8 VITAMINS & MINERALS

With Real Raisins & Spice All Natural Flavors

plus shipping and handling

1.51 OZ PACKETS • NET WT 15.1 OZ • 430g

SEE SIDE PANEL FOR NUTRITION FACTS

Saturated Fat 0.5g Polyunsaturated Fat 0.5g Monounsaturated Fat 1g Cholesterol Omg Sodium 250mg Total Carbohydrate 32g Dietary Fiber 3g Soluble Fiber 1g Sugars 15g Protein 5g Vitamin A

Vitamin C Calcium

Iron

Thiamin Riboflavin

Niacin Vitamin Be

Folate

Percent Daily Values are based on a 2,0 calorie diet. Your daily values may be h lower depending on your calorie needs: Calories: 2.000

Nutrition Fa Serving Size 1 packet (43g) Servings Per Container 10

Calories from

Amount Per Serving Calories 160

Total Fat 2g

Total Fat Less than Less than Sat Fat 20g 300mg Cholesterol Less than 2,400mg 300g 25g Sodium Less than Total Carbohydrate Dietary Fiber

Ingredients: Whole grain rolls (with oat bran), sugar, raisins, si cium carbonate (a source of ca guar gum, spices, vitamin A pal reduced iron, niacinamide*, pyri hydrochloride*, thiamin monon riboflavin*, folic acid*.

* One of the B vitamins.

Source of Sugars

Fruit & Oats 5g Sucrose 10g

SEE BACK



BOX MADE FROM 100% RECYCLED FIBERS, 35% MINIMUM POST CONSUMER CONTENT





P-000107247 11-95







THE PARTY OF THE P

product meets American Heart Association dietary guidelines for healthy people over age two when used as part of a balanced diet.

Diets low in saturated fat and cholesterol and high in grains, fruits and vegetables that contain fiber, particularly soluble fiber, may reduce risk of heart disease, a condition associated with many factors.

8

YOUR BEST

on specially marked packets of Instant quaker oatmeal

Falcons, the fastest birds, do 217 MPH in a diverse fastest computer performs 16 billion operations a The fastest rocket goes 34,134 MPH

lad characters and indicts are trade-trades of SEGA @1995 SEGA P.D. Gov. 8097, Bedwood C 94063. All Rights Reserve





MANUFACTURED BY: THE OUAKER OATS COMPANY P.O. BOX 049003 CHICAGO. IL 60604-9003. U.S.A.

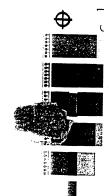
Use a pot holder for hot bowl or pot **Kids**, if you need help, ask an adult.

TO CLOSE - INSERT_TAB

BEST IF USED BEFORE

Questions or comments? Call 1-800-555-0ATS (1-800-555-5287), 8 a.m. 6 p.m. Central Time, Monday-Friday. Please have "Best Before" informati available when calling. ©1995 0 n. to ation







ST

AN

GOOD SOURCE OF 8 VITAMINS & MINERALS





packe:

FOR 2 PACKETS: Empty packets into microwave-safe bowl. Add 1-1/3 cups water or milk. Microwave on HIGH 2 to 3 minutes: sti microwave-sate bowl.

1 to 2 minutes; sti

Microwave on HIGH water or milk Add **2/3 cup**



With Real: Cinnamon & Spice All Natural Flavors

plus shipping and handling 1.62 OZ PACKETS • NET-WT 16.2 OZ • 460g

Nutrition

Serving Size 1 packet Servings Per Contain

Amount Per Serving

Calories 170 Calor

Total Fat 2g

Saturated Fat Og Polyunsaturated I Monounsaturated

Cholesterol Oma

Sodium 290mg

Total Carbohydrate :

Dietary Fiber 3g Soluble Fiber Sugars 15g

Protein 4g

Vitamin A

Vitamin C Calcium

Iron

Thiamin

Riboflavin

Niacin

Vitamin B6

Folate

SEE SIDE PANEL FOR NUTRITION FACTS

Percent Daily Values are ba calorie diet. Your daily valu lower depending on your ca Calories:

Total Fat Sat Fat Less than Cholesterol Less than

Sodium Less Total Carbohydrate Dietary Fiber

Ingredients: Whole o (with oat bran), sugar, bonate (a source of cal and other spices, gua (sugar, skim milk, he syrup), reduced iron, tate, niacinamide*, py chloride*, thiamin riboflavin*, folic acid*.

* One of the B vitamins

SEE BACK

COOL YOUR HOT OATMEAL QUICKLY BY ADDING MILK OR AN ICE CUBE.



P-000107247 10-95

BS

American Heart Association

product

American Heart Association

This

diet.

many factors.

Falcons, the fastest birds, do 217 MPH in a divelopment to the fastest birds, do 217 MPH in a divelopment for fastest computer performs 16 billion operations

Ø

second:

Sega, Sonic The Hedgehog and all related characters and indicia are tra

batmeal is a good

ast, not a fashion

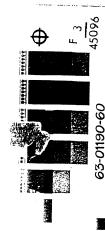
INSTANT QUAKER DATMEAL UPC/PURCHASE SEAL BOX MADE FROM 100% RECYCLED FIBERS, 35% MINIMUM POST CONTENT

S Spice All Natural Flavors



"10 M 3







STANT

GOOD SOURCE OF 8 VITAMINS & MINERALS

FOR 2 PACKETS: Empty packets into bowl. Add 1 cup boiling water; stir.

TO OPEN - LIFT TAB

Add **1/2 cu**j



Microwave on HIGH to 2 minutes;

With Natural
Maple &
Brown Sugar Flavors & Other Natural Flavors



plus shipping and handling 1.51 OZ PACKETS • NET-WT 15.1 OZ • 43Ôn

CEE DACK

Nutrition Fac

Serving Size 1 packet (43g) Servings Per Container 10

Amount Per Serving

Calories 160

Calories from F

Total Fat 2g

Saturated Fat 0g

Polyunsaturated Fat 1g

Monounsaturated Fat 0.5g

Cholesterol 0mg

Sodium 240mg

Total Carbohydrate 33g

Dietary Fiber 3g

Soluble Fiber 1g

Insoluble Fiber 2g

Sugars 13g

Protein 4g

Vitamin A

Vitamin C

Calcium

Iron

Thiamin

Riboflavin

Niacin

Vitamin Be

Dietary Fiber

Folate

SEE SIDE PANEL FOR NUTRITION

Percent Daily Values are based on a 2,000 calorie diet. Your daily values may be high lower depending on your calorie needs:

Calories: Total Fat Less than Sat Fat ! ess than 20g 300mg 25: 30: 2,2 37: Cholesterol Less than Sodium Less than Total Carbohydrate 2,400mg 300g 25g

Ingredients: Whole grain rolled (with oat bran), sugar, salt, brown flavor blend (natural flavors, non-fa carob powder, salt), calcium cart (a source of calcium), natural fl. guar gum, caramel (sugar, skim heavy cream, corn syrup), reduced vitamin A palmitate, niacinam pyridoxine hydrochloride*, th mononitrate*, riboflavin*, folic acid

*One of the B vitamins

Source of Sugars:

Oats 1q Sucrose 12d

COOL YOUR HOT OATMEAL ADDING MILK OR AN ICL

FOR 2 PACKETS: Empty packets into microwave-safe bowl. Add 1-1/3 cups water or milk. Microwave on HIGH 2 to 3 minutes; stir

ILY BY









Flavor Variety Two packets each of these favorite flavors

Regular Flavor

GOOD SOURCE OF 8 VITAMINS & MINERALS

FOR 2 PACKETS: Empty packets into bowl. Add 1 cup boiling water, stir. DIRECTIONS:

microwave-sate bowl

Microwave

to 2 minutes; stir

Maple & Brown Sugar Apples & Cinnamon Cinnamon & Spice Raisins & Spice

NET WT 13.7 OZ • 390g



Raisin & Spice ingredients: Whole grain rolled oats (with oat bran), sugar, raisins, salt, calcium carbonate (a source of calcium) guar gum, spices, vitamin A palmitate, reduced iron, niacinamide*, pyridoxine hydrochloride*, thiamin mononitrate*, riboflavin*

(sugar, skim milk, heavy cream, corn syrup), reduced iron, vitamin A palmitate, mononitrate*, riboffavin*, folic acid*.

One of the B vitamins.

One of the B vitamins

One of the B vitamins.

Regular Flavor Ingredients: Whole grain rolled oats (with oat bran), calcium carbonate (a source of calcium), salt, guar gum, caramel (sugar, skim milk, heavy cream, com syrup), reduced iron, vitamin A palmitate, niacinamide*, pyridoxine hydrochlonde*, thiamin

FOR 2 PACKETS: Empty packets into microwave-safe bowl. Add 1-1/3 cups water or milk. Microwave on HIGH 2 to 3 minutes; sti COOL YOUR HOT OATMEAL OL ADDING MILK OR AN ICE Chart

TO OPEN - LIFT TAB

A CONTRACTOR

(U_D

SEE BACK PANEL FOR NUTRITION FACTS

Use a pot holder for hot bowl or pot Kids, if you need help, ask an adult.

MANUFACTURED BY: THE QUAKER OATS COMPANY P.O. BOX 049003 CHICAGO, IL 60604-9003, U.S.A.

BEST IF USED BEFORE

REMALER: Cloaker will nessen older (1) coupen pera principalise upon request. Cest value, com t, void if bardelined or compiled. Viole where bardeline upon void if bardelined or compiled. Viole where bardeline propriational by the what is a control to conserve Cts. CNAS Devil. 300.

Drine, Die His, Tacks. 788901.

ST. UPC COUPERING ST. 198901.

Oatmeal Quaker® Instant

UPC COUPON CODE

Questions or comments? Cali 1-800-555-0A1S (1-800-555-6287), 8 a.m. to 6 p.m. Central Time, Monday-Friday. Please have "Best Before" information available when calling.

Raisins & Spice

Cinnamon & Spice

Maple & Brown Sugar

Nutrition Facts

Servings Per Container Serving Size 1 packet

Amount Per Serving

Calories from Fat

Calories

MANUFACTURER COUPON

EXPIRES DEC. 31, 1996

31727/op6

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BOX MADE FROM 100% RECYCLED FIBERS, 35% MINIMUM POST CONSUMER CONTENT

Source of Sugars:

Mapie & Brown Sugar

0.5g0.5g

% %

% **6** %

% **%**

 2g

%

1.5g 0.5g 0.5g0.5g 0mg

%€ %0

> g g

%

g

%

% Daily Values*

% Daily Values*

% Daily Values*

% Daily Values

% Daily Values*

92

170 20

130 15

160 20

Apples & Cinnamon

10% 11%

250mg

80mg

12% 12% 12%

290mg

4% **%**6 11%

105mg

10%

240mg

%

0mg 0.5g

Monounsaturated Fat

Cholesterol

Sodium

Polyunsaturated Fat

Saturated Fat

Total Fat

26g

11% 11%

33g

Total Carbohydrate

Soluble Fiber

Sugars

Protein

Dietary Fiber

3g0

33 б

36g

%

0mg

%

g

Sucrose 12g

%

0mg

% %

<u>1</u>g

0.5g 0mg

₽ g

0.5g

Oats 1g

Source of Sugars:

Fruit & Oats 3g

11%

%0

3g 9 g

3g 9

%9

19g

Sucrose 8g

15g

5g

11g

3g

g 33

UPC/PUHCHASE SEAL Cinnamon & Spice Source of Sugars:

Sucrose 15g

15%

20% %02

15%

15% 30% 20%

15% 20% 30% 15% 20%

2,500

2.000

Calories:

Less than Less than

Total Fat Sat Fat

%

10% 15%

Riboflavin

Thiamin

80g 25g 300mg 2,400mg 375g 30g

2,400mg

Cholesterol Less than Sodium Less than

Total Carbohydrate

Dietary Fiber

<u>ron</u>

20%

30%

Folate

30%

Vitamin Be

Niacin

Calories per gram: Fat 9 • Carbohydrate 4 • Protein 4

%0

2%

20%

/itamin A Vitamin C Calcium

Percent Daily Values are based on a 2,000 calorie diet. Your daily values may be higher or lower depending on your calorie needs:

50% 25% 15% 20% 25%

%0

%

%

Oats 0g

Raisins & Spice Source of Sugars Source of Sugars: Sucrose 0g Oats 0g 30%

10%

20%

25% 10% 15% 20%

Fruit & Oats 5g

15%

NATIVIO BANNIO INVISIO

Sucrose 10g

25%

20%

30 M 3

12-95

BS

P-000107247

ples & Chnamon Ingredients: Whole grain rolled oats (with oat bran), sugar, dehydrated apples (treated with sulfur dioxide, sodium liftle, and sodium bisulfite to promote color retention), calcium carbonate (a source of calcium), salt, cinnamon, guar gum, natural vors, vitamin A palmitate, reduced iron, niacinamide*, pyridoxine hydrochloride*, thiamin mononitrate*, riboflavin*, fofic acid*, he of the B vitamins.

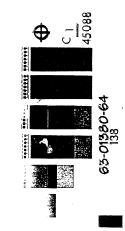
apte & Brown Sugar Ingredients: Whole grain rolled oats (with oat bran), sugar, salt, brown sugar flavor blend (natural flavors, non-fat ilk, carob powder, salt), calcium carbonate (a source of calcium), natural flavors, guar gum, caramel (sugar, skim milk, heavy cream, m syrup), reduced iron, vitamin A palmitate, niacinamide*, pyridoxine hydrochloride*, thiamin mononitrate*, riboflavin*, folic acid*.

he of the B vitamins.

FOR 2 PACKETS: E boiling water: stir.

Empty packets into bowl. Add 1 cup









GOOD SOURCE OF 8 VITAMINS & MINERALS



1.23 OZ PACKETS • NET-WT 12.3 OZ • 350g

Nutrition Fac

Serving Size 1 packet (35g) Servings Per Container 10

Amount Per Serving

Calories 130 Calories from Fa

% Daily

Total Fat 1.5g

Saturated Fat 0.5g

Polyunsaturated Fat 0.5g

Monounsaturated Fat 0.5g

Cholesteroi Omg

Sodium 105mg

Total Carbohydrate 26g

Dietary Fiber 3g

Soluble Fiber 1g

Sugars 11g

Protein 4g

Vitamin A

Vitamin C

Calcium

Iron

Thiamin

Riboflavin

Niacin

Vitamin B6

Folate

Percent Daily Values are based on a 2.00 calorie diet. Your daily values may be hig lower depending on your calorie needs:

| Calories: | 2,000 | 2,: |
|-----------|---|--|
| Less than | 6 5 g | 80 |
| Less than | 20g | 25 |
| Less than | 300mg | 30 |
| Less than | 2,400mg | 2, |
| ydrate | 3 00g | 37 |
| er | 2 5 g | 3 0 |
| | Less than Less than Less than Less than Lydrate | Less than 20g Less than 300mg Less than 2,400mg lydrate 300g |

ingredients: Whole grain roller (with oat bran), sugar, dehyc apples (treated with sulfur dioxide um sulfite, and sodium bisulfite t mote color retention), calcium carl (a source of calcium), salt, cinn guar gum, natural flavors, vita palmitate, reduced iron, niacinar pyridoxine hydrochloride*, th mononitrate*, riboflavin*, folic aci " One of the B vitamins.

Source of Sugars:

Fruit & Oats 3g

Sucrose 8g

SEE BACK



P-000107247 11-95

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Sega, Sonic The Hedgehog and all related characters

The fastest rocket goes 34,134 MPH

Falcons, the fastest birds, do 2.17 MPH in a divelastest computer performs le billion operations a second

10 M 3

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The Hedding watch The Hedding watch As empty and the Police of the Polic

to get your face gonie time to wastel Act land

sapnQol

on specially marked packets of

BESTI YAJ9 I AUO)

is a quick quack

duck

A fast (

R GOOD-NIK IZ A REAL NO GOOD-NIK SONIC IS THE WORLD'S FASTEST HEDGEHOG!

eneakers because they'rg faster colors! SONIC WESTS red

many factors. grains, fruits and vegetables that contain fiber, particularly soluble fiber, may reduce risk of heart disease, a condition associated with many factors. Diets low in saturated fat rii rigiri bas lorelsteloris bas seldeteney bas diffirit adies

dietary guidelines for institution of the control o



MKT21

Use a pot holder for hot bowl or pot Kids. if you need help, ask an adult.

BEST IF USED BEFORE



MANUFACTURED BY: THE OUAKER OATS COMPANY P.O. BOX 049003 CHICAGO. IL 60604-9003. U.S.A.

Questions or comments? Call 1-809-555-0ATS (1-800-555-6287), 8 a.m. to 6 p.m. Central Time. Monday-Friday. Please have "Best Before" information available when calling.

AMERICAN PAS CESS CHEESE F cheese (Milk, Che Enzymes), Milkfa Sodium acid pyrol concentrate, Wate Annatto (color), 0 (Sugar, Cocoa bu: late, Lactose, Mill Janillin an artificia 2% - Butter, Lad whites, Soy prot Wheat flour, Niac Riboflavin (Vitami shortening (partia Sugar, Salt, Conta Leavening (Sodi fructose corn sy Water extracted 0 and Peach juice co acid: Natural flavo Formed - Smoke Ham, Water, Sodi tains less than 2% Corn syrup, Sugai Thiamine mononi Water Added -Sodium erythorb SNICKERS® BAR INGREDIENTS: CA PUNCH JUICE DRI Sodium phosphat soybean and/or sugar), Sodium Salt, Sorbic acid artificial flavor **ED CRACKERS** Details on bottom. Official rules inside.

> LUNCH COMBINATIONS unchables Marie .

> > EASY OPEN ZIP-STRIP

JUICE DRINK JUICE PRINK FRUIT PUNCH

calcium phospha butter (Cream, Annatto color).

Corn syrup,

SNICKERS

PASTEURIZED PROCESS CHEESE FOOD (KRAE) American

BUTTER FLAVORED CRACKERS

WATER ADDED

KEEP REFRIGERATED

FOR BEST QUALITY, PURCHASE AND USE BY DATE SHOWN. DO NOT FREEZE.

BAR

OSCAR MAYER FOOD MADISON, WI 53707

NET WT 3.8 OZ (107 g) & 6.75 FL OZ (200 mL

menables Nation 1

OSCAR MAYER LUNCHABLES/HOT DOG INSTANT WIN GAME

NO PURCHASE NECESSARY. For a free game message/official rules, send a self-addressed, stamped #10 envelope to: Oscar Mayer Requests, Box 4634, Blair, NE 68009. Residents of WA only may omit return postage. I request per outer mailing envelope. Requests must be received by request per outer mailing envelope. Requests must be r/9/96. Game open to U.S. residents only. Game ends 9/30/96. 9/6/6

PROOF OF PURCHASE 0

QUESTIONS OR COMMENTS: 1-800-222-2323 TOLL FREE 9-5 WEEKDAYS (CST)

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SNICKERS® IS A REGISTERED TRADEMARK OF MARS, INC.

AND USED WITH PERMISSION.

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PUL



Juice Orink 10% Fruit Juice **Nutrition Facts**

Serving Size 1 package

Amount Per Serving Calories 440 Calories from Fat 180

% Daily Value* 31% Total Fat 20g 45% Saturated Fat 9g 17% Cholesterol 50mg Sodium 1270mg

Total Carbohydrate 54g 18% Dietary Fiber less than 1g

Sugars 40g

Protein 15g

Vitamin A 8% • Vitamin C

Calcium 20% • Iròn 8%

Percent Daily Values are based on a 2,000 calorie diet.





INGREDIENTS: CAPRI SUN® PACIFIC COOLER*** JUICE DRINK

Water; High fructose corn syrup;

Grape, Apple, Cherry and Pineapple

juice concentrates; Citric acid;

Water extracted Orange juice

concentrate: Natural flavor. Roast **URKEY BREAST & WHITE TURKEY**

Cured - Smoke Flavor Added-Turkey breast, Water, White turkey,

Sodium lactate, Modified corn starch, Contains less than 2% of Salt, Dextrose, Carrageenan AMERI-CAN PASTEURIZED

sugar),

PROCESS CHEESE FOOD - Cheddar

Sodium phosphates, Smoke flavor Sodium nitrite. KRAFT®

Sodium erythorbate (made

En-zymes), Milkfat, Whey protein concentrate, Water, Sodium citrate Salt, Sorbic acid as a preservative

cheese (Milk, Cheese culture, Salt



FOR BEST QUALITY, PURCHASE AND USE BY DATE SHOWN. DO NOT FREEZE.

MAR 07 BC P-597K

Annatto (color), Oleoresin paprika BUTTER FLAVORED CRACKERS

Enriched flour (Wheat flour, Niacin.

Thiamine mononitrate

Reduced iron,

(Vitamin B1), Riboflavin (Vitamin B2)], Vegetable shortening (partially cottonseed oils), Sugar, Salt Contains 2% or less of: Leavening

hydrogenated soybean and/or

PACIFIC COOLERTM

Milk chocolate (Sugar, Cocoa butter, Milk, Chocolate, Soy lecithin an emulsifier), Peanuts, Sugar, Dex-

trose, Salt, TBHQ and Citric acid (to

preserve freshness)

pyrophosphate, Monocalcium phosphate), Whey, Malt, Corn syrup Salt, Enzymes, Annatto color). REESE'S® PEANUT BUTTER CUP.

(Sodium bicarbonate, Sodium acid

Enzyme intensified butter (Cream

PASTEURIZED PROCESS CHEESE FOOD (KRAE) AMERICAN

BUTTER FLAVORED CRACKERS

PEANUT BUTTER CUP

OSCAR MAYER FOODS CORP. GEN. OFF. MADISON, WI 53707

mehables

NET WT 3.8 OZ (107 g) & 6.75 FL OZ (200 mL)

& WHITE TURKEY-CURED

a self-addressed, stamped #10 envelope to: Oscar Mayer Requests, Bôx 4634, Blair, NE 68009. Residents of WA only may omit return postage. I request per outer mailing envelope. Requests must be received by NO PURCHASE NECESSARY. For a free game message/official rules, send ÖSCAR MAYER LUNCHABLES/HOT DOG INSTANT WIN GAME

Game open to U.S. residents only. Game ends 9/30/96.

96/6/6

PROOF OF PURCHASE

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Natural flavor. Roas BREAST & WHITE TURK Smoke Flavor Addec INGREDIENTS: CAP SURFER COOLER*** JU tains less than 2% of: Sa (made from sugar), Sox KRAFT® CHEDDAR PA: concentrale, Water, Sou Corn syrup, Partially hy Blue 1), Ascorbic acie FLAVORED CRACKERS flour (Wheat flour, Niaci Riboflavin (Vitamin Annatto (color), Oleore SKITTLES® BITE SIZI trate (Orange, Lime, G berry, Lemon), Less thar acid, Dextrin, Natural a breast, Water, White turk PROCESS CHEESE FOO Enzymes), Milkfat, Wl with Real Fruit Juices and Artificially Flavor starch, Coloring (includ lake, Yellow 6 lake, Rec lake, Blue 1 lake, Yellov iron, Thiamine mononitr table shortening (parl genated soybean and/or with Natural Flavor extracted Orange and Carrageenan, Sodium Smoke flavor, Sodium Salt, Sorbic acid as a soybean oil, Fruit juice flavors, Gelatin, Mo cheese (Milk, Cheese lactate, Modified corn fructose corn syrup; juice concentrates;

Details on bottom. Official rules inside

Malt, Corn syrup, Enz sified butter (Cream, Sal less of: Leavening (So bonate, Sodium acid pyr Monocalcium phospha oils), Sugar, Salt, Cont

SURFER COOLERTM UICE DRINE

KEEP REFRIGERATED

NET WT 3.8 OZ (107 g) & 6.75 FL OZ (200 mL)

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2 3 95

OSCAR MAYER FOODS COR MADISON, WI 53707

EASY OPEN ZIP-STRIP

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SKITTLES® IS A REGISTERED TRADEMARK OF MARS, INC. AND USED WITH PERMISSION.

FOR BEST ENJOYMENT, ALLOW SKITTLES® Bite Size Candies TO SOFTEN AT ROOM TEMPERATURE FOR: 5 MINUTES BEFORE EATING.

uncha

FOR BEST QUALITY, PURCHASE AND USE BY DATE SHOWN. DO NOT FREEZE. MAR 09 AC P-537K

QUESTIONS OR COMMENTS: 1-800-222-2323 TOLL FREE 9-5 WEEKDAYS (CST)

0544 3130

開開



Julge Drink 10% Fruit Julge Nutrition Facts Serving Size 1 package

| Amount Per Serving | - 14.77 |
|---|---------|
| Calories 430 Calories from F | at 140 |
| % Daily | Value* |
| Total Fat 15g | 23% |
| Saturated Fat 8g | 40% |
| Cholesterol 45mg | 15% |
| Sodium 1240mg | 52% |
| Total Carbohydrate 61g | 20% |
| Dietary Fiber Og | 0% |
| Sugars 46g | - |
| Protein 13g | T |
| | |
| Vitamin A 6% • Vitamin C | 15% |
| Calcium 15% • Iron 8% | |
| 'Percent Daily Values are base 2,000 calorie diet. | d on a |

Sega Garante (1982 Annual) Sega Garante (1982 Garante) Sega Garante (1983 Garante) Seg

EASY OPEN ZIP STRIP

FOR BEST QUALITY, PURCHASE AND USE BY DATE SHOWN. DO NOT FREEZE.

concentrate, Water, Salt, Sorbic acid as Annatto (color), Ok

Enzymes), Milkfat,

Milk chocolate (Su

M&M'S @ CHOCO!

Milk, Cocoa butter

lecithin, Salt, Ari Sugar, Less than 2

Corn syrup, Gum a (includes Red 40, Y Blue 1, Red 40 k PEANUTS. BUTTE Nour, Niacin, Redu

Details on bottom. Official rules inside

Blue 2 lake), Dextrir CRACKERS - Enrich

M® WILD CHERRY

30LOGNÁ - Mac

Water, Beef, Salt,

rom Concentral

Natural Flavor

fructose corn syri concentrate; Citricentrates; Natural Chicken & Beef than 2% of: Corn s phosphates, Suga

chloride, Sodium ery from sugar). So Extractives of pap CESS CHEESE FO cheese (Milk, Chee

AMERICAN PAST

-lavoring, Autolyzec

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BUTTER FLAVORED CRA KRAFT

CHOCOLATE CAN

butter (Cream, S Annatto color).

Leavening (Sodiur calcium phosphate

shortening (partially soybean and/or co Sugar, Salt, Contain Sodium acid pyropt

mine mononitrate

FROM CONCENTRATE WITH OTHER NATURAL FLAVOR

CHERRY FLAVORED JUICE BLEND

Riboflavin (Vitanin

OSCAR MAYER FOODS MADISON, WI 53707

NET WT 3.8 OZ (107 g) & 6.75 FL OZ (200 ML)

OSCAR MAYER LUNCHABLES/HOT DOG INSTANT WIN GAME

NO PURCHASE NECESSARY. For a free game message/official rules, send a self-addressed, stamped #10 envelope to: Oscar Mayer Requests, Box 4634, Blair, NE 68009. Residents of WA only may omit return postage. I request per outer mailing envelope. Requests must be received by

st per outer mailing envelope. Requests must be r Game open to U.S. residents only. Game ends 9/30/96.

9/6/6



Juice Drink 10% Fruit Juice Nutrition Facts Serving Size 1 package

| Amount Per Ser | ving |
|----------------|-----------------------|
| Calories 530 | Calories from Fat 250 |

| ue* |
|-----|
| |
| 3% |
| 5% |
| 0% |
| 7% |
| |

Total Carbohydrate 60g 20%

Dietary Fiber less than 1g 4% Sugars 46g

Protein 13g

| 7,7 | | | -6 | | | | | |
|-----|---|-----|----|----|---|------|-------|----|
| Vit | a | min | Α | 8% | • | Vita | min C | 0% |
| _ | | , | | | | 1 | 201 | |

Calcium 20% • Iron 8%

*Percent Daily Values are based on a 2.000 calorie diet.

123123 :23123

123123

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OSCAR MAYER
AND SEGA...







VECT RIMINION GENESIS







FULLY-INTEGRATED PROMOTION DESIGNED TO HELP YOU WIN WITH MORE PROFITS!

Building on SEGA's powerful launch of its #1 game priority of the year!

- 1. Powerful T.V. support will create outstanding consumer awareness!
- 2. Exciting on-pack "Instant Win" game featuring complete SEGA systems, including SEGA's hot new release, VectorMan" video game for Genesis"!
- Unique, attention-getting merchandising display features full-color, dimensional images that change right before your eyes!

PERFECT PROMOTION PARTNERS FOR PERFECT PROMOTION PROFITS!

- Oscar Mayer Hot Dogs and Oscar Mayer Lunchables Brand Lunch Combinations are the number one kid's brands in their categories!
- SEGA is the ledder in home interactive video games!
- New VectorMan™is SEGA's number one priority and will be backed with \$5 million in marketing and advertising support!

HOW DOES THIS EXCITING NEW PROMOTION WORK? LIKE A CHARMI

"Instant Win"— An Oscar Mayer Hot Dogs and Oscar Mayer Lunchables Brand Lunch Combinations on-pack promotion featuring SEGA!

• Our best and biggest kid-targeted prize giveaway ever!

• Consumers know immediately if they've won a prize!

20 Grand Prizes — The Complete SEGA Experience SEGA Saturn" & Video Game Genesis 32X" & Video Game Game Gear" & Video Game

100 First Prizes!

SEGA VectorMan™ Video Games for Genesis™

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A powerful promotion opportunity three of America's most fun or national brands... SEGA O Sas Hot Dogs and Oscar A Lunchables Lunch



JANUARY

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"Instant Win" On-Pack Offers

Oscar Mayer Lunchables & Hot Dogs TV Advertising

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A PERFECT PROMOTIONAL PARTNERSHIP FEATURING



Oscar Mayer Lunchables Lunch Combinations Fun Pack

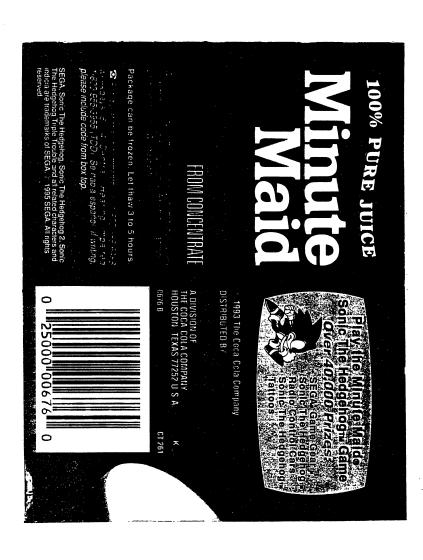
Oscar Mayer 10 Count Wieners
Oscar Mayer 10 Count Beef Franks
Oscar Mayer Cheese Hot Dogs
Oscar Mayer Bun Length Beef Wieners





MINUTE JUICE WINE JUICE

- 8.45 FL OZ BOXES (76 FL OZ)/ 9 - 250 ml BOXES (2.25 L)

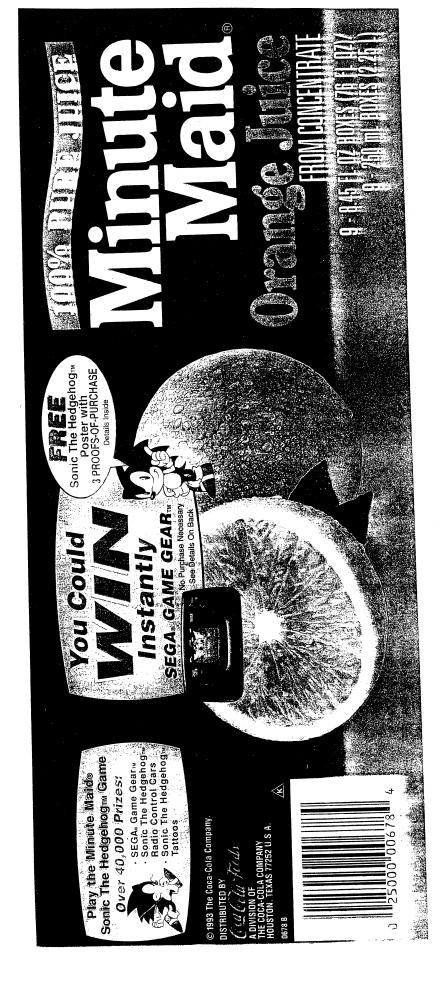


1. HERE'S HOW IT WORKS; One official Minute Mad Spinit Die Hopping Game intentive my game piece is available, while supplies lists, inside the cardboard oranwrap of each specially narked Spiack of Minute Mad Spinit Die Hopping Same Intentive Minute Mad Spinit Die Hopping Minute Mad Spinit Die Hopping Minute Mad Spinit Die Hopping Same Intentive Minute Mad Spinit Die Hopping Minute Mad Spinit Die Hopping Minute Mad Spinit Die Hopping Minute Mad Spinit Die Hopping Minute Mad Spinit Die Hopping Minute Mad Spinit Die Hopping Minute Mad Spinit Die Hopping Minute Mad Spinit Die Hopping Minute Mad Spinit Die Hopping Minute Mad Spinit Die Hopping Minute Mad Spinit Die Hopping Minute Mad Spinit Die Hopping Minute Mad Spinit Die Hopping Minute Mad Spinit Die Hopping Minute Mad Spinit Die Hopping Minute Mad Spinit Die Hopping Minute Mad Spinit Die Hopping Minute Mad Spinit Die Hopping Minute Die Hopping Minute Mad Spinit Die Hopping Minute Die Hopping Minute Mad Spinit Die Hopping Minute Mad Spinit Die Hopping Minute Die Hopping Minute Mad Spinit Die Hopping Minute Die Hopping Die Hopping Die Ho

SAME GEAR

§1995 Tine Coca-Cola Company, Minute Madi is a registered tredernark of The Coca-Cola Company, Sect. A sonic The Hedgehog, Sonic The Hedgehog, 2 Sonic The Hedgehog at Sonic The Hedgehog and all related characters and indicina are traderinaris of SEGA. (© 1995 SEGA. All rights reserved.)







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SEGA SWEEPSTAKES SWEEPSTAKES SWEEPSTAKES NO PURCHASE NECESSARY

To enter, hand print your name, address, zip code, and the words "POST and SEGA Sweepstekes" on a 3'x5' piece of paper and mail it in an envelope to: POST and SEGA Sweepstekes, P.O. Box 7456, Melville, NY 11775-7456. Enter as often as you wish, but each entry must be mailed separately and be received by January 31, 1997. when the sweepstokes ends. Mechanically reproduced entries will not be occepted.

entry must be monies apportately and be received by famoury and 1, 1997, when he sweepstoines ends. Mechanically reproduced entries will not be accepted.

2. Grand Prize (5): SEGA GAME GEAR, SEGA GENESIS. GENESIS 22X, SEGA CD with SEWER SHARK; each of the above hardware systems comes with four (4) places of companies SEGA softwere. The SEGA CD comes packed with SEWER SHARK; so witness will receive (3) addition—of places of softwere with this prize (est. real) value (1), 470); First Prize (100): SEGA GAME GEAR with VR RTOPPERS composition with SAME GEAR (est. retail value (1), 4515; Secand Prize (300): VR TROPPERS composition with SAME GEAR (est. retail value (1), 470); First Prize (100): SEGA GAME GEAR with VR RTOPPERS composition with SAME GEAR (est. retail value (1), 470; First Prize (100): SEGA GAME GEAR with VR restail value (1), 470; First Prize (100): SEGA GAME GEAR with VR retail value (1), 470; First Prize (100): SEGA GAME GEAR with VR retail value (1), 470; First Prize (100): SEGA GAME GEAR with VR retail value (1), 470; First Prize (100): SEGA GAME GEAR with VR retail value (1), 470; First Prize (100): SEGA GAME GEAR with VR retail value (1), 470; First Prize (100): SEGA GAME GEAR with VR retail value (1), 470; First Prize (100): SEGA GAME GEAR with VR retail value (1), 470; First Prize (1

3. Sweepstokes open to residents of the U.S., who are 18 years of age or younger as of 1/1/96, except employees and their families of Kraft Poods. Inc., its parent, affiliates, subsidiaries, advertising agencies, and ban Jagoda Associates, Inc. This offer is void wherever prohibited, and subject to all federal, state and local laws and regulations.

4. For a list of major prize winners, send a stamped, self-addressed envelope to: SEGA WINNERS, P.O. Box 7604, Melville, NY 11775-7604.

SEE DETAILS ON BACK





Nutrition Facts

Serving Size 1 cup (59g) Servings Per Container about 12

| Per | | 1/2 gap Skim Milk |
|-------------------------------|--------|----------------------|
| Serving | Cereal | SKIM MIIK |
| Calories | 190 | 230 |
| Calories from Fat | 10 | 10 |
| | % Da | ily Value** |
| Total Fat 1g* | 2% | 2% |
| Saturated Fat Og | 0% | 0% |
| Chalesterol Omg . | 0% | 0% |
| Sodium 300mg | 13% | 15% |
| Potassium 340mg | 10% | 15% |
| Total Carbohydrats 47g | 16% | 18% |
| Dietary Fiber 8g | 31% | 31 - |
| Soluble Fiber 1g | | |

Sugars 20g

| Uther Carbonyor | ate 19g | |
|-----------------|---------|------|
| Protein 4g | | |
| Vitamin A | 15% | 20% |
| Vitamin C | 0% | 2% |
| Calcium | 2% | 15% |
| iron | 35% | 35% |
| Vitamin D | 15% | 30% |
| Thiamin | 35% | 4Q°4 |
| Riboflavin | . 35% | 45% |
| Niacin | 35% | 35% |
| Vitamin Ba | 35% | 35% |
| Folate | 35% | 35% |
| Vitamin B12 | 35% | 45% |
| Phosphorus | 20% | 30% |
| Magnesium | 20% | 25% |
| Zinc | 15% | 20% |
| Copper | 15% | 15% |

"Amount in Cereal, One half our skim milk contributes an additional 40 catories, 65mg addition, 200mg cotassium. 6g total carbonydrate (6g sugars), and 4g protein.
"Percent Daily Values are based on a 2,000 calorie diet, Vour daily values may be inher or kover depending on your catorie needs:

| | Calories: | 2,000 | 2.500 |
|--------------------|-----------|---------|-----------|
| Fotal Fat | Less than | 65g | 80a |
| Saturated Fat | Lass than | 20g | 25g |
| Cholesterol | Less than | 300ma | 300-2 |
| Sedium | Less than | 2.400mg | 2,400 (1) |
| Potassium | | 3.500mg | 3,500m |
| Fotal Carbohydrate | | 3000 | 3759 |

Dietary Fiber HIGREDIENTS: WHOLE GRAIN WHEAT, RAISINS, WHEAT BRAIN SUGAR, CORM SYRUP, SALT WHEAT FLOUR, MALTED BARLEY FLOUR, HOMEY,

HOUR, MALTED BANES FROUS 1994.

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NIAGNAMIDE ZIMCONDE GOUDE OF ZIMCO, TITAMINE BS, VITAMINE BS, VI

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BOXHAMSE: 1412 Stanto, Mr. Declaro, Son. Bronange EXCHAMSE: 1412 Stanto Bread 1 Find. Evonange calculations based on Ernhange Lists for Afair Flamings 3 1959 American Diabates Association. The and The American Diabatic Association.



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Grand Prize (5): SEGA GAME GEAR, SEGA GENESIS, GENESIS 32X, SEGA WISH SEGA GENESIS 32X, SEGA CONTRACT.

Grand Prize (5): SEGA GAME GEAR, SEGA GENESIS, GEHESIS 32X, SEGA D with SEWER SHARK; each of the above hordware systems comes with four 4) pieces of compatible SEGA Schwere. The SEGA CD comes packed with EWER SHARK so winners will receive (3) additional pieces of software with his prize (est. retail value S1,470); First Prize (100): SEGA GAME GEAR with YR TROOPERS compatible with GAME GEAR (est. retail value S145); Secand Prize (300): YR TROOPERS compatible with GAME GEAR (est. retail value S145): The total estimated retail value of the prizes is S35,350. Winners will be selected in a random drawing on or about 2/17/97 from among all ligible entries received. Drawing will be conducted by Notional Judging institute, Inc., an independent judging organization whose decisions are final on all latters relating to this sweepstakes. Odds of winning are dependent on the umber of eligible entries received. All orizes will be awarded and winners will enotified by mail. Limit one crize to an individual or horseshold in the event umber of eligible entries received. All prizes will be awarded and winners will a notified by mail. Limit one prize to an individual or household. In the event is found fixe is wan by a minor, it will be awarded in the amone of a parent I legal guardian. Prizes are nontransferable and no substitutions are allowed xcept by the sponsor who reserves the right to award a prize of equal or renter value. Sponsor and its agencies assume no responsibility of liability for amages, losses or injury resulting from acceptance or use of any prize. All fedral, state and focal taxes, if any, are the sole responsibility of the individual ranners. Potential winners may be required to verify address or execute an afficient of eligibility and release within 14 days of notification attempt or the rize will be foreited and an alternate winner selected. Entry constitutes pertission to use winners' names and/or likenesses for novertising/trade urposes without further compensation except where prohibited by law. urposes without further compensation except where prohibited by law o responsibility is assumed for lost, misdirected, illegible or late entries

r mail.

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Nutritious Sweetened Corn & Oat Cereal





trition **Facts**

ze 1 1/3 cups (29g) 'er Container about 14

| | Cereal | Cereal with 1/2 cup Skim Milk |
|----------------------|--------|----------------------------------|
| | 110 | 150 |
| from Fat | 5 | 5 |
| | | Daily Value ** |
|).5g* | 1% | 1% |
| ed Fat Og | 0% | 0% |
| ol Omg | 0% | 0% |
| 0mg | 9% | 12% |
| 35mg | 1% | 7% |
| o kydrate 26g | 9% | 11% |
| Fiber less than 1g | 3% | 3% |
| 11g | | |
| irbohydrate 14g | | |

| 15% | 20 |
|---------|-----|
| 0% | 2 |
| 0% | 159 |
| 15% | 159 |
| 10% | 259 |
| 25% | 309 |
| 25% | 359 |
| 25% | 259 |
| 25% | 25% |
| 25% | 25% |
| 25% | 35% |
| 2% | 109 |
| 2% | 69 |
| 10% | 15% |

ly Values are based on a 2.000 calorie diet. Your daily values may be wer depending on your calorie needs;

| | Calories: | 2,000 | 2,500 |
|------|-----------|---------|---------|
| | Less than | 65g | 80a |
| at . | Less than | 200 | 250 |
| | Less than | 300mg | 300mg |
| | Less than | 2,400mg | 2.400mc |
| | | 3.500mg | 3,500mc |
| ate | | 300a | 3750 |
| r | | 25a | 30a |

rm Flour, Sugar. Whole Grain Oat Flour, Honey, Salt, Turmeric 'is added to the packaging material to preserve freshness. filnerals: Machamide, Reduced Iron. Zino Oxide (Source of BG, Vitamin A Palmitate, Bibliotrium (Vitamin B2). Thiamin itamin B1), Folic Acid. Vitamin B12. Vitamin D.

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3.00.a.m.=500.p.m. (EST) Saturday

IL-IN REBATI ON SELECTED GAME GEAR VIDEO GAMES segaⁱ RETURN#JEDI POST SEGA veepstakes See details MAIL-IN OFER FORM/NOT PAYABLE AT RETAIL STORE
THIS MAIL-IN OFER MUST ACCOMPANT REQUEST

5-12. "Any one (1) of the following POST (Erecht: Fruity PEBLES, Goorp PEBLES, MONEYOMB,
OULDER (SIE), PROST Romin Bran.

Any one (1) of the following SGA Games: VR TROOPERS' GAME GEAR' or GERESIS, "POWER AND SEA": THE MOYE GAME GEAR OF GERESIS, GAME GEAR' OR GERESIS, "POWER AND SEA": THE STORE GERESIS OF G on side



The state of the s

PLEASE SEND TO:



TO CLOSE INSERT TAB HERE

If this box does not contain a winner's certificate (located between the box and the cereal bag), sorry, you are not a winner. See side panel for list of rules.



REFOLD INNER BAG TO KEEP CRISP

Provides **9** Vitamins & Minerals FAT FREE General Mills

Honey Frostea

Wholesome, **Sweetened** Two-Grain Cereal with Whole Wheat and Honey '



NET WT 14.75 OZ (418g) ①

EVER C







SEC



Nutrition Facts

Serving Size 3/4 cup (30g)

| Gervings i ei Container about 77 | | | |
|----------------------------------|------------------------------|----------------------------|--|
| Amount Per Serving | Honey Frosted Wheaties | with ½ cup skim milk | |
| Calories | 110 | 160 | |
| Calories from Fat | 0 | 5 | |
| | % | Daily Value** | |
| Total Fat Og* | 0% | 1% | |

Saturated Fat 0g 1% 11% 7% Cholesterol 0mg Sodium 200mg 11%

| Sugars 12g | |
|------------------------|---|
| Other Carbohydrate 15g | _ |
| | |

| Other Carbohyo | Irate 15g | |
|------------------------|-----------|------|
| Protein 1g | | |
| | | |
| Vitamin A | 15% | 20% |
| Vitamin C | 25% | 25% |
| Calcium | 2% | 15% |
| Iron | 25% | 25% |
| Vitamin D | 0% | 10% |
| Thiamin | 25% | 30% |
| Riboflavin | 25% | 35% |
| Niacin | 25% | 25% |
| Vitamin B ₆ | 25% | 25% |
| Folic Acid | 25% | 25% |
| Phosphorus | 2% | 15% |
| Magnesium | 0% | 4% |
| = | 050/ | 200/ |

Not a significant source of dietary fiber

| det. Your daily values may be higher or lower depending on your calorie needs: | | | |
|---|-----------|---------|---------|
| | Calories: | 2,000 | 2,500 |
| Total Fat | Less than | 65g | 80g - |
| Sat Fat | Less than | 20g | 25g |
| Cholesterol | Less than | 300mg | 300mg |
| Sodium | Less than | 2,400mg | 2,400mg |
| Potassium | | 3,500mg | 3,500ma |
| Total Carbohydi | rate | 300g | 375g |
| | | | |











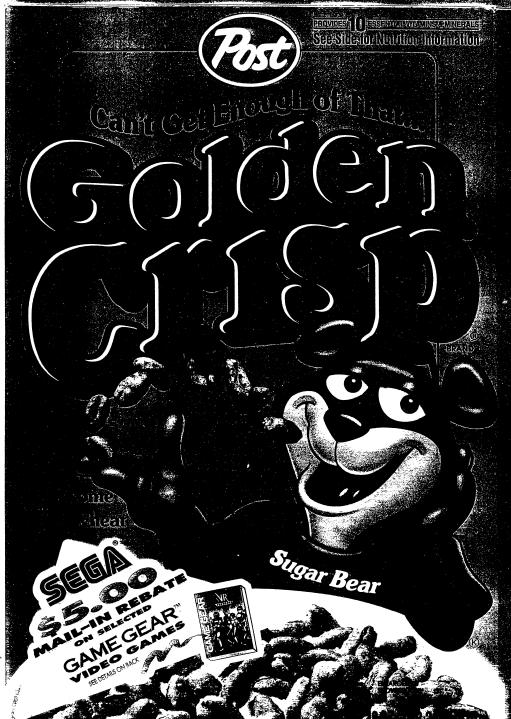
Honey Frosted Sood Value Honey Frosted anAMIN CASTER CAME FLAY AND MORE STATS THAN EVER ALL. 30°NFL TEAMSSINCLUDING THE JACKSONVILLE JAGUARS ANDSTHE CAROLINA PANTHERS CHANG AUOY ELLEGO CMET ELLGOLEG CIVA STLA NEW HECORD BOOK TRACKS INDIVIDUAL AND TEAM STATS PLAYERS To receive your \$5 rebate, complete this official rebate certificate and send along with the original store and product identified dated cash register receipt and original UPC symbol from Sega Sports™ Prime Time NFL Football™ Video Game for Genesis™ (found on the back panel of the game package). ADDRESS Mail To: General Mills, Inc. Apt. # P.O. Box 5480, Minneapolis, MN 55460-5480 P.O. Box S480, Minneapolis, hav boabur-seur
standing 1, Specialistics, sit, Frank or protests of the carditate of Sapar ** fine line MI, Forthal Game for Greeks grood-of-protests of section of the carditate of Sapar ** fine line MI, Forthal Game for Greeks grood-of-protests is prohibited texts. Capitated and the cardinate of th HONEY FROSTED WHEATIES SEGA SPORTS" SWEEPSTAKES

Discover savings with Betty Crocker Catalog!

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BETTER IF USED BY







Nutrition Facts Serving Size 3/4 cup (27g) Servings Per Container about 19

| 9-1-1-1 | | |
|------------------------|--------|-------------------------------------|
| Amount Per Serving | Cereal | Cereal with 1/2 cap Skim Milk |
| Calories | 110 | 150 |
| Calories from Fat | 0 | 0 |
| | % Ba | illy Value** |
| Total Fat Og* | 0% | 0% |
| Saturated Fat Og | 0% | 0% |
| Cholesterol Omg | 0% | 0% |
| Sedium 40mg | 2% | 4% |
| Potassium 35mg | 1% | 7% |
| Total Carbohydrate 25g | 8% | 10% |
| Dietary Fiber Og | 0% | 0% |
| Sugars 15g | | |
| Other Carbohydrate 10g | | |
| Protein 1g | | |

| Other Carbohydra | te 10g | |
|-------------------------|--------|-----|
| Protein 1g | | |
| Vitamin A | 15% | 20% |
| Vitamin G | 0% | 2% |
| Calcium | 0% | 15% |
| Iron | 10% | 10% |
| Vitamin D | 10% | 25% |
| Thiamin | 25% | 30% |
| Riboflavin | 25% | 35% |
| Niacin | 25% | 25% |
| Vitamin Bs | 25% | 25% |
| Folate | 25% | 25% |
| Vitamin B ₁₂ | 25% | 35% |
| Phosphorus | 4% | 15% |
| Magnesium | 4% | 8% |
| Zinc | 10% | 15% |
| | | |

*Amount in Careal. One half cup skim milk contributes an additional 40 catories, 55mg sodium, 200mg potassium, 6g total carbohydrafe (6g sugars), and 4g protein.

*Percent Daily Values are based on a 2,000 catorie diet. Your daily values may be higher or lower decending on your catorie needs:

| 65g 20g 300mg | 80g 25g 300mg |
|---------------------|----------------------------|
| | |
| 300ma | 300ma |
| | |
| 2,400mg | 2,400mg |
| 3,500mg | 3,500mg |
| 300g | 375g |
| 25g | 30g |
| | 2,400mg 3,500mg 300g |

Ingredients: Sugar, Wheat, Corn Syrup, Honey, Partially Hydrogenated Soybean OII, Salt, Caramel Coloring. Vitamins and Minerats: Nacinamide, Zinc Oxide (Source of Zinc), Reduced Iron, Vitamin Be, Vitamin A Palmitate, Riboflavin (Vitamin Be), Thiamin Monoritrate (Vitamin Be), Thiamin Monoritrate (Vitamin Bi), Folic Acid, Vitamin Biz, Vitamin D.

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Inside every specially-marked box of Cookie-Crisp brand
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500 Instant win prizes are available to be won as follows:

500 Instant win prizes are available to be won as follows:

Carach Prize.

Saga Gensels: 32X and Saga 6D System including Souls

contriver in Neurolated Schoritis, Saga Gensels: 32X and Saga 6D System including Souls

Somio & Knuckles, Charlis, Saga 6D Software, Retail value:

\$634,94,0dds or winning: In 8,500,000.

ID First Prizes:

Saga Gense Gensels: System, Retail value:
\$129,99.

Odds or winning: In 850,000.

Souls Gensels: System, Retail value:
\$100 Second Prizes:

Souls: The Hodgehog Beseloil Style latt. Made of cotton

will material: Subject to any sould size. Retail value:
\$6.99. Odds or winning: In 7,000.

Prize redemption information to printed along with every

Instant Win Collector's dard. The Instant vin gene ends

June 50, 1996. Claims portmarked after the date are

void.

OP DIPICILIZES NEGRESCARY TO PLAY DE CLAIM A

own 30, 1940. Claims permaned after that are are void.

NO PURCHASE NEGESSARY TO PLAY OR CLAIM A NO PURCHASE OF SECTION O

entrains will not be notified.

SECOND CHANCE SWEEPSTAKES: The Grand Prize and all tan First Prizes are guaranteed to be awarded. Any of these prizes not claimed by June 30, 1946 will be awarded in a random drawing to be held on or around 1941, 1946 by RMA, Inc., an independent judging organization. To enter this random drawing, hand print your complete name and address on a 3" x 5" piece to paper and seed if by June 30, 1940 to, Cookie-Oriop Sonis Sweepstakes, P.O. Box 1015, Sauk Centre, MN SO3T8-3015 No mechanically reproduced entries will be accepted. Only one entry per cavelopp. Odds or winning will depend upon the number of unclaimed Grand and First Prizes and the number of valid entries received.

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YOUMAY INSTANTLY

机的电路上发展的现在分词形式

Nutrition Facts

Serving Size 1 cup (29g) Servings Per Container about 11

| Amount Per Serving | Cereal | Cereal with 1/2 cup Skim Milk |
|-----------------------------|--------|-------------------------------------|
| Calories | 120 | 160 |
| Calories from Fat | 10 | 15 |
| | % Da | ily Valuo** |
| Total Fat 1.5g* | 2% | 3% |
| Saturated Fat 0g | 0% | 1% |
| Polyunsaturated Fat | 0g | |
| Monounsaturated Fat 0.5g | | |
| Cholesterol Omg | 0% | 1% |
| Sodium 110mg | 5% | 7% |
| Total Carbohydrate 25g | 8% | 10% |
| Dietary Fiber 0g | 0% | 0% |
| Sugars 12g | | |

| Sugars 129 | | |
|--------------------------|-----|-----|
| Other Carbohydrate 12 | g | |
| Protein 1g | | |
| | | |
| Vitamin A | 0% | 6% |
| Vitamin C | 0% | 2% |
| Calcium | 0% | 15% |
| Iron | 25% | 25% |
| Vitamin D | 25% | 40% |
| Thiamin | 25% | 25% |
| Riboflavin | 15% | 25% |
| Vitamin B ₆ | 25% | 25% |
| Folate | 25% | 25% |
| Vitamin B ₁₂ | 25% | 30% |
| Pantothenic Acid | 20% | 20% |
| Zinc | 15% | 15% |
| | | |

Amount in cereal. One half oup skim milk contributes an additional 40 calories, less than 5mg cholesterol, sodium, 5g total carbohydrate (5g sugars), and 4g protein.
"Percent Dally Values are based on a 2,000 calorie diet. Your dally values may be higher or lower de-pending on your calorie needs:

| Calories: | 2,000 | 2,500 |
|------------|-------------------------------------|---|
| Less than | 65g | 80g |
| Less than | 20g | 25q · |
| Less than | 300mg | 300ma |
| Less than | 2,400mg | 2.400mg |
| 1 | 300g | 375q |
| | 25g | 30g |
| | | |
| /drate 4 • | Protein 4 | |
| | Less than Less than Less than | Less than Less than Less than Less than Less than Less than Less than Less than 2,400mg 25g |

INGREDIENTS: CORN, RICE, WHEAT AND OAT FLOUR, SUGAR, PAR-THALLY MOPOCEMATED VEGETABLE OIL, CONTAINS ONE OR MORE OF THE FOLLOWING OLS: COTTONSEED, SO/BEAR, CANOLAR, BALT; CO-CA, ARTIFICAL FLAVOR, CORN SYMPP, COLCRA PROEP PROSE BLUE #1, FDAC RED #40, FDAC YELLOW #6 AND FDAC YELLOW #5; BHT (A PREFERFMATURE)

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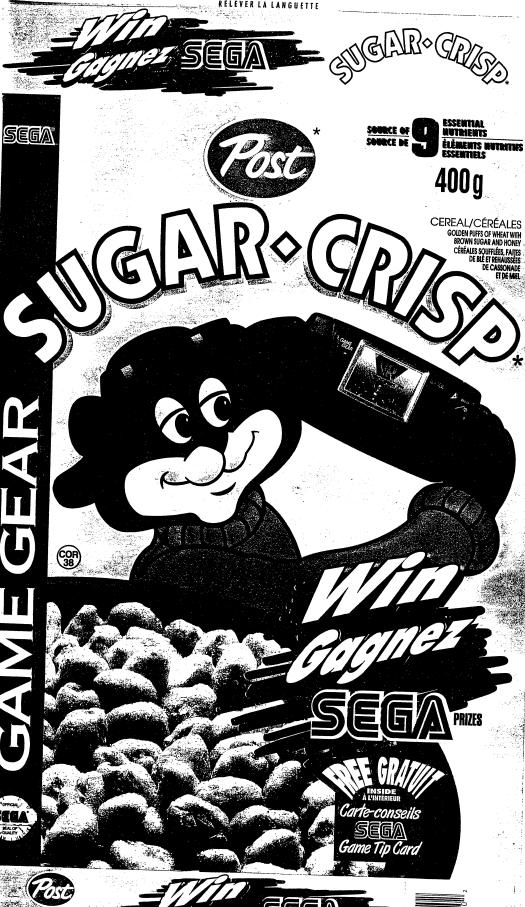
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| PER SERVING SO g (225 mL) WITH 125 mL P.S. LIE Portion de 30 g (225 mL) AVEC 125 mL DE LAT P | LKI E i |
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| FROTEIN 20 \$ 634 PROTEIN PROTEIN | |
| FAT 09 6 33 MATIÈRES GRAS POLYUNSATURATES 04 6 06 POLYINSATURE | |
| MONOUNSATURATES F 0.3 g 1.0 g | PS |
| SATURATES | |
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| SUGARS | N. |
| DIETARY FIBRE 0.8 g 0.8 g FIBRES ALIMENTAIRI SODIUM | |
| POTASSIUM 45 mg 244 mg | UM |

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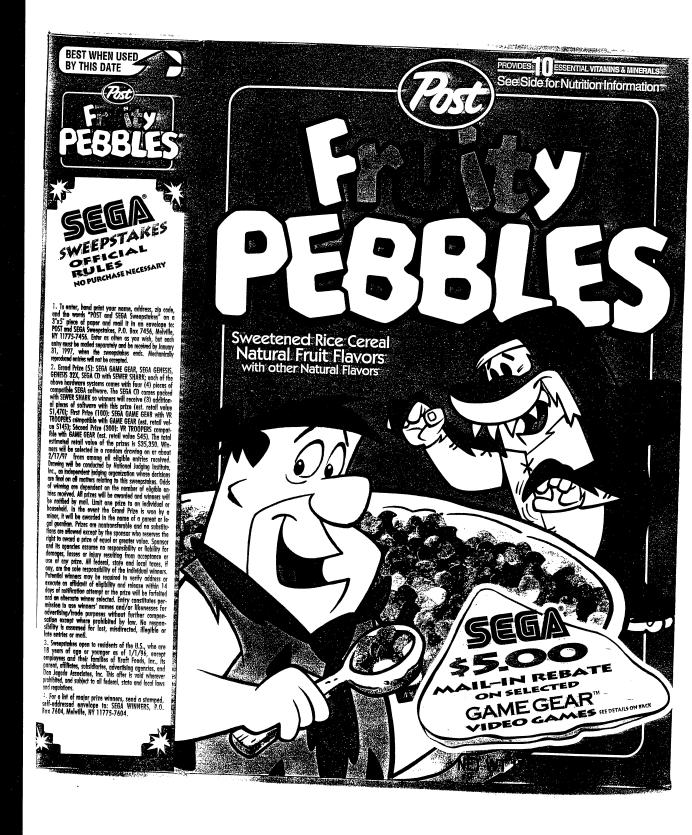
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MADE WITH OATS AND CORN

• FAITES AVEC DE L'AVOINE ET DU MAÏS

 FAIBLES EN GRAS PENUTRITION NEGRINATIONS INFORMATION WITH THE TOWN FLIES

94-067A





Nutrition Facts

Serving Size 3/4 cup (27g) Servings Per Container about 18

| Amount | | 1/2 cup |
|------------------------|--------|---------------|
| Per Serving | Cereal | Skim Milk |
| Calories | 110 | 150 |
| Calories from Fat | 10 | 10 |
| | % | Daily Value** |
| Total Fat 1g* | 2% | 2% |
| Saturated Fat 0.5g | 3% | 3% |
| Cholesterol Omg | 0% | 0% |
| Sodium 150mg | 6% | 9% |
| Potassium 20mg | 1% | 6% |
| Total Carbohydrate 24g | 8% | 10% |
| Dietary Fiber Og | 0% | 0% |
| Sugars 12g | | |
| Other Carhohydrate 12g | | |

| Outor Garbonyurat | o reg | |
|-------------------------|-------|-----|
| Protein 1g | | |
| Vitàmin A | 15% | 20% |
| Vitamin C | 0% | 2% |
| Calcium | 0% | 15% |
| Iron | 10% | 10% |
| Vitamin D | 10% | 25% |
| Thiamin | 25% | 30% |
| Riboflavin | 25% | 35% |
| Niacin | 25% | 25% |
| Vitamin Be | 25% | 25% |
| Folate | 25% | 25% |
| Vitamin B ₁₂ | 25% | 35% |
| Zinc | 10% | 15% |
| Соррег | 2% | 2% |
| | | |

*Amount in Cereal. One half cup skim milk contributes an additional 40 catories, 65mg sodium, 200mg potassium, 6g total carbohydrate (6g sugars), and 4g protein. *Percent Daily Values are based on a 2,000 calorie diet. Your daily values may be higher or lower depending on your calorie needs:

| | Calories: | 2,000 | 2,500 | |
|---------------|------------|---------|---------|--|
| Total Fat | l.ess than | 65g | 80g | |
| Sat Fat | Less than | 20g | 250 | |
| Cholesterol | Less than | 300mg | 300mg | |
| Sodium | Less than | 2,400mg | 2.400mg | |
| Potassium | | 3,500mg | 3,500mg | |
| Total Carb | | 300g | 375g | |
| Dietary Fiber | | 250 | 30a | |

ingredients: Rice, Sugar, Partially Hydrogenated Sunflower Oil, Com Syrup, Salt, Natural Flavors (with BHA added to preserve freshness), Red 40, Yellow 6, Blue 1, Turmeric (for color), Artificial Vanilla Flavor, Blue 2.

Vitamins and Minerals: Niacinamide, Reduced Iron, Zinc Oxide (Source of Zinc), Vitamin Bs, Vitamin A Palmitate, Riboflavin (Vitamin B2), Thiamin Mononi-trate (Vitamin B1), Folic Acid, Vitamin B12, Vitamin D.

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PRICE

PROVIDES ESSENTIAL VITAMINS & MINERALS See Side for Nutrition Information

Wholesome, Sweetened Rice Cereal with Real Cocoa





NET WT 13 OZ (368 g)

K

Nutrition Facts

| | | Cereal with |
|---------------------------|--------------|----------------------|
| Amount Per Serving | Cereal | 1/2 cup Skim Milk |
| Calories | 120 | 160 |
| Calories from Fat | 10 | 10 |
| | % Dal | ly Value** |
| Total Fat 1g* | 2% | 2% |
| Saturated Fat 1g | 5% | 5% |
| Cholesterol Omg | 0% | 0% |
| Sodium 160mg | 7% | 9% |
| Potassium 40mg | 1% | 7% |
| Total Carbohydrate 25g | 1 8% | 10% |
| Dietary Fiber less than 1 | g 2 % | 2% |
| Sugars 13g | | |
| Other Carbohydrate 12 | g | |

Pretein 1g √itamin A Vitamin C Calcium Vitamin D Thiamin Riboflavin

BRAND

20% 2% 15% 10% 25% 30% 35% 25% 25% 25% 35% 10% 6% Niacin Vitamin Be Folate Vitamin B12 Phosphorus

| your calorie nea | ids: | | |
|------------------|-----------|---------|---------|
| | Caloring: | 2,000 | 2,500 |
| Total Fat | Less than | 65g | 80g |
| Sat Fat | Less than | 20g | 25g |
| Cholesterol | Less than | 300ma | 300ma |
| Sodium | Loss than | 2,400ma | 2,400mg |
| Potassium | | 3,500mo | 3,500mg |
| Total Carb | | 3004 | 3750 |
| Dietary Fiber | | 25a | 30a |

Imprellents: Rica, Sugar, Hydrogenated Vegetable Oil (Occount and/or Pairr Yamel), Cocca (processed with alkali), Corn Syrun, Salt, Caramel Colorie, Natural end Artificial Havoring (with 8HA added to pressive resumes). Witamins and Mineralis: Niacinamide, Zinc Oxide (Source of Zinc), Reduced Iron, Viffarmin Bey, Thiamin Apalimitate, Ribindavin (Viffarmin Bey, Thiamin Apalimitate, Ribindavin 1), Folir Acid Viffarmin Bey, Thiamin Mannin Bey, Thiamin Mannin De, Thiamin De, Thiamin Bey, 



Saturn Interactive Overview

| Account | TOTAL | SATURN | SONY | ADDITIONAL |
|--|----------|--------------|--------------|----------------|
| · · | # STORES | INTERACTIVES | INTERACTIVES | SATURNS NEEDED |
| | | | | , |
| Best Buy | 259 | 150 | 259 | 109 |
| Blockbuster | 2,200 | NA | 0 | 0 |
| Caldor | 154 | NA | NO SONY | 0 |
| Circuit City | 400 | 350 | 100 | 0 |
| Electonic Boutique | 450 | NA | 0 | 0 |
| Good Guys | 62 | 10 | 62 | 52 |
| Hills | 156 | 0 | 40 | 150 |
| J. C. Penney | 0 | NA | 0 | 0 |
| K-Mart | 2,300 | 0 | 0 | 700 |
| Kay Bee | 1,060 | 0 | 700 | 0 |
| Kay Bee Toy Works | 72 | 0 | 72 | 0 |
| Media Play | 90 | 25 | 25 | 65 |
| Meijer | 100 | 0 | 100 | 100 |
| Military | 300 | 0 | 200 | 300 |
| Montgomery Ward Electric Ave. | 355 | | 50 | 230 |
| Neostar | 800 | NA | 0 | 0 |
| Nobody Beats the Wiz | 60 | 60 | 60 | 0 |
| Sears | 600 | 50 | 550 | 500 |
| Service Merchandise | 400 | 0 | 45 | 400 |
| Target | 675-750 | 150 | 675 | 750 |
| Toys R Us | 650 | 650 | 650 | 0 |
| Wal-Mart | 2,100 | | 2,100 | 2,100 |
| | | | | |
| New and refurbed in Marketplace | | 1,295 | 5,429 | |
| Incremental units needed to be in parity with Sony | | | | 5,456 |
| Less units in inventory | | | | 1,000 |
| Incremental needed | | | | 4,456 |

Col. 1

Col. 2

Col. 3

| | 800K Unit Saturn Business Plan | Plan assumes interactive parity with Sony | Plan assumes full merchandisng parity with Sony | |
|---------------------------------------|-----------------------------------|--|---|--|
| Merchandising - Saturn | | | | |
| Saturn Interactives | 3,500,000 | 9,000,000 | 9,000,000 | Col. 1 = 1750 units, Col. 2&3 4500 units |
| Fixture Updates/New Stores | 1,450,000 | 1,450,000 | 1,450,000 | |
| Freight/Whse Chgs/RTC Management Fees | 960,000 | 1,460,000 | 1,460,000 | |
| Vidpro | 205,000 | 205,000 | 215,000 | |
| Generic POP/Signage | 275,000 | 275,000 | · · | Col. 3 includes incremental in-store signage |
| Fulfillment/Retail POP Support | 260,000 | 260,000 | 475,000 | |
| Field Merchandising | 3,350,000 | 3,350,000 | 4,550,000 | • • |
| Sub-Total: | 10,000,000 | 16,000,000 | 18,000,000 | The second program |
| flerchandising - Other Platforms | | | | |
| Interactives (Pico - 1500 units) | 900,000 | 900,000 | 900,000 | |
| Fixture Updates/New Stores | 1,300,000 | 1,300,000 | 1,300,000 | |
| Freight/Whse Chgs/RTC Management Fees | 580,000 | 580,000 | 580,000 | |
| Vidpro | 95,000 | 95,000 | 95.000 | |
| Generic POP/Signage | 250,000 | 250,000 | 250,000 | |
| Fulfillment/Retail POP Support | 175,000 | 175,000 | 175,000 | |
| Field Merchandising | 1,700,000 | 1,700,000 | 1.700,000 | |
| Sub-Total: | 5,000,000 | 5,000,000 | 5,000,000 | |
| Grand Total: | 15,000,000 | 21,000,000 | 23,000,000 | |

Assumptions to Budget Planning:
Budget totals are net of Wal*Mart \$2.0M year 2 payments
Budget totals are net of \$2.0M FY96 interactive capitalization
Budgets do not include Sega personnel required for Dedicated Field Program
Inventory Carryover from FY96 and year-end FY97 projected = net impact at 3/31/97 of \$0

37 SATURN SOFTWARE CALENDAR

| Cotomoni | 4.00 | BAA.V | | | | | 1ST H |
|-------------|-----------------------|-----------------|---------------------------------------|-----------------|--------|-------------------|-----------------|
| Category | APR PANZER DRAGOON II | MAY | JUN | JULY | AUG | SEPT | TOTAL |
| | ZWEI | | GunGriffon | * | | | |
| SHOOTING | | | | | | | |
| | | | | | | | 2 |
| ACTION/ | | | | | NIGHTS | mr. Bones | |
| ADVENTURE | | | · | | | ı. | |
| | | | | | | | 2 |
| | | | | Golden Axe | | | |
| FIGHTING | | | | | | | |
| | | Wipeout | Destruction Derby | | | | 1 1 |
| DRIVING | | vvipeout | Destruction Derby | | | | |
| | | | | | | | 2 |
| | | Guardian Heroes | | Legend of Oasis | | Heart of Darkness | |
| RPG/ | | | | | | , | |
| ADVENTURE | · | | | | | | |
| | | | | | | | 3 |
| SIMULATION/ | ' | | | | | | |
| STRATEGY | | | | | | | |
| | | | | | | | 0 |
| SPORTS | | | NBA Action | | | | |
| 31 01(13 | | | | | | | 1 |
| | | | Baku Baku | | | | '- |
| PUZZLE | | | | | | | |
| | | | | | | | 11 |
| | | | | | | | |
| OTHERS | | | | | | | |
| TOTAL | 1 | 2 | 4 | 2 | 1 - | | 0 |
| IOIAL | <u> </u> | | · · · · · · · · · · · · · · · · · · · | 4 | l = | 3 | 12 |

| | | | | | • |
|--------------|---|---|-------------------------|-------------|---------|
| DECEDVE | | | | | T |
| I RESERVE II | ` | i | I Microprose Football I | Dark Savior | 1 1 2 1 |
| | | | Miller Product Cotto | | |

97 SATURN SOFTWARE CALENDAR

| | | | | | | | 2ND H | FY97 |
|-------------------------|-------------------------------|----------------|--------------|------------|---------------|----------------|---------|---------|
| Category | ОСТ | NOV | DEC | JAN | FEB | MAR | TOTAL | TOTAL |
| SHOOTING | | | VIRTUA COP 2 | Alien Hive | | | | |
| ACTION/ ADVENTURE | | SONIC BUG Too! | | | | | 2 | 2 |
| | | | | | | | 2 | 2 |
| FIGHTING | FIGHTING VIPERS | | VIRTUAL ON | | | | | <u></u> |
| | | | | | | | 2 | 2 |
| DRIVING | | | | | | | 0 | |
| RPG/ ADVENTURE | | | | | | Riglord Saga 2 | | 0 |
| | | | | | | | 1 | 1 |
| SIMULATION/ STRATEGY | | | | | | | | |
| SPORTS | NFL 97 Worldwide Soccer II | | Manx TT | | Daytona Remix | | 0 | 0 |
| | WORLD SERIES BASEBALL II | | | | | | 5 | 3 |
| PUZZLE | | | | | | | | |
| OTHERS | | | | | | | 0 | 0 |
| TOTAL | 4 | 2 | 3 | | | | 0 12 | 0 10 |
| - | | | | | | | | |
| RESERVE | VF2 Remix | | | | T | | 1 | 3 |

FY97 Psygnosis titles under consideration:

• Krazy Ivan

Assault RigsA. Soccer (as sub for SOJ JLeague)

• Tenka

Discworld

• 3D Lemmings

FY97 CRITICAL JOFTWARE ISSUES SEGA SATURN

| TITLE / TOPIC | QUOTA | <u>ISSUES</u> | ACTION REQUIRED |
|--|----------|---|--|
| Psygnosis Titles Destruction Derby Wipeout | 85 85 | graphics inferior to PSX versions . | move away from "straight PSX port" process - tune to exploit Saturn strengths |
| | | must resolve total Psygnosis title count . | review titles, understand timing, select titles |
| Heart of Darkness | 75 | | obtain MORE INFO., develop sales materials determine launch timing |
| | | | must have playable @ E3 |
| Nights | 275 | game targets very young audience • | Need to confirm final name ASAP Game modifications needed for US market Need "looks-like", FOB, delivery timing ASAP |
| Fighting Vipers | 175 | MUST ship ON TIME (Early Oct. ship) E3 material availability a concern | manage timeline aggressively or reduce quota |
| Sonic | 350 | | manage timeline aggressively or reduce quota complete legal searches |
| Virtua Cop 2 | 150 | must ship in NovemberE3 material availability a concern | accelerate timeline or reduce quota |
| Virtual On | 125 | must ship in NovemberE3 material availability a concern | accelerate timeline or reduce quota |

FY97 CRITICAL SOFTWARE ISSUES SEGA SATURN

TITLE / TOPIC

QUOTA

ISSUES

Internet Connector

· Minimal info available

S/W Internet Connectivity

need internet-compatible gameplay in FY97

- 1P candidates: Gun Griffon, Baku Baku

- 3P candidates: Descent, Command & Conquer, Duke Newcomb 3D

ACTION REQUIRED

- obtain key vital information immediately:
 - Final spec's
 - "looks-like" model
 - software compatibility
 - timing / availability
 - cost
- technical spec.s must be communicated to 1P and 3P developers ASAP
- · evaluate feasibility and timing impacts per title

FY'97 KEY ISSUES Sega Saturn

<u>Psygnosis Titles</u> Wipeout, Destruction Derby, etc.

Issues

- Two titles officially selected, need playables / info. / code release timing on remaining six titles to make final selections.
- Concern regarding game quality vis-a-vis PSX counterparts.
- Saturn versions are straight ports, not enhanced versions.

- SOJ to secure playables / code release timing on remaining title list.
- SOA to confirm title line-up.
- SOJ / STI to work with Psygnosis to improve game quality and incorporate enhancements vs. PSX.

FY'97 KEY ISSUES, cont. Sega Saturn

Nights / 3D Controller

Issues

- Game is targeted to much younger audience than current/ FY97 Saturn owners.
- Timetable for concurrent launch of 3D controller is very tight.

- SOA / STI to recommend U.S.-specific game changes to broaden target audience.
- SOJ to deliver "looks-like" controller, and inform SOA of F.O.B./ availability timing ASAP.

FY'97 KEY ISSUES, cont. Sega Saturn

Internet Peripheral/Software Connectivity

Issues

- Internet peripheral specifications, FOB and availability are not yet finalized.
- SOA has not received working prototype of peripheral or "looks-like" model to date.
- No software is specially designed for internet compatibility in FY97.
 - 1P candidates: Gun Griffon, Baku Baku
 - 3P candidates: Descent (Interplay), Command & Conquer (Westwood), Duke Newcomb 3D (GTI Interactive)

- SOJ to confirm spec.s, FOB and availability dates ASAP.
- SOJ to send SOA "looks-like" model ASAP to start package design.
- SOJ to send SOA working prototypes for E3.
- SOJ/STI to explore incorporating internet gameplay in above games.

• FY'97 KEY ISSUES, cont. Sega Saturn

Sonic 3D

Issues

- Game cannot slip from current timetable to make Nov. 8 street date.
- Consumers have strong anticipation for this game, and expect it to be A++ quality.

Needed Action

• STI to ensure game meets deadlines without compromising quality.

FY'97 KEY ISSUES, cont. Sega Saturn

Fighting Vipers / Virtual On / Virtua Cop 2

Issues

- Timing
 - need playables by E3
 - Fighting Vipers anticipated ship date of late October is too late (too close to Sonic ship.)
 - V. On / V.Cop 2 ship dates of 12/15 are too late (miss holiday period.)

- SOJ must expedite development process to meet <u>early Oct.</u> ship date for Fighting Vipers.
- SOJ must expedite development process to meet <u>mid. Nov.</u> ship date for V.On and V.Cop 2.

FY98 SATURN SOFTWARE STRATEGIES

- Introduce the most popular and technically advanced Sega arcade games to Saturn. (Target: 4-6 titles)
- Establish a commanding line-up of Sega Sports titles delivered in the season's "sweet spot". Include all major sports genres, and fill consumer's library needs with secondary genres. (Target: at least 8 titles)
- Launch at least one "hardware driver" action/adventure title per quarter, with 2-3 in the key holiday Q3 period. (Target: 1-2 licensed titles; 4-5 Sega titles)
- Utilize polygons instead of sprites, to deliver 3-D environments for virtually all titles, (unless technically inappropriate).
- Develop at least 1-2 "breakthrough" games that leaverage Saturn not duplicate.
- Target the primary audience as 12 years old and up, but develop at least 6-8 games that would be enjoyed by younger kids as well.
- Develop at least 6-8 games that have internet compatibility.

. . 98 PRELIMINARY SATURN SOFTWARE CALENDAR

| Category | APR | MAY | JUN | JULY | AUG | SEPT | TOTAL |
|-------------------------|--------------------------|------------|---------------------|-----------------|-------------------|-------------------|-------|
| SHOOTING | | UFO (STI) | | | | | |
| ACTION/ ADVENTURE | SCUD | | JURASSIC PARK (STI) | | | VectorMan | 1 |
| FIGHTING | | | | | Eternal Champions | | 3 |
| DRIVING | | | | ARCADE RACING 1 | | | 1 |
| RPG/ ADVENTURE | | VF RPG | | | | | 1 |
| SIMULATION/ STRATEGY | | | | | | Sim/Strat TBD | 1 |
| SPORTS | BASEBALL Soccer (SOJ) | Golf (SOJ) | | | | NFL '98 | 1 |
| PUZZLE | Puzzle 1 | | | | | | 4 |
| OTHERS | | | | · | | TBD (Like 'D') | 1 |
| TOTAL | 4 | 3 | 2 | 1 | 2 | 2 | 14 |

| RESERVE | People Paging | NCAA Football | |
|---------|---------------|---------------|-----|
| KEOLKVE | Roach Racing | NCAA Football | 2 1 |
| | | | |

. . 98 PRELIMINARY SATURN SOFTWARE CALENDAR

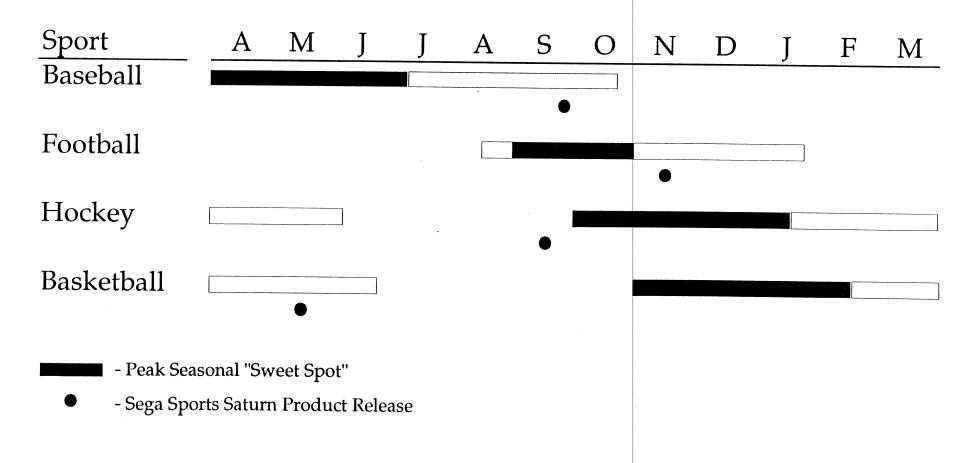
| SHOOTING ACTION/ ADVENTURE | OCT ED TITLE TBD | NOV Virtua Cop 3 SONIC (STI) | DEC | JAN ARCADE RACING 2 | FEB VIRTUAL ON 2 | MAR | 1 - 2 | 2 |
|--|------------------|------------------------------|-----|----------------------|-------------------|-----|-------|----------------|
| ACTION/ ADVENTURE VIRTUA FIGHTING DRIVING RPG/ | | SONIC (STI) | | ARCADE RACING 2 | VIRTUAL ON 2 | | | |
| FIGHTING DRIVING RPG/ | A FIGHTER 3 | | | ARCADE RACING 2 | VIRTUAL ON 2 | | 2 | 5 |
| RPG/ | | | | ARCADE RACING 2 | | | | i |
| | | | | AMONDE MACING 2 | | | 2 | 3 |
| | | RPG TBD | | | | | 1 | 2 |
| SIMULATION/ STRATEGY | | | | | | | 0 | |
| SPORTS | ockey | NBA Action NFL JAM | | NCAA Hoops | Boxing | | 5 | 1 |
| PUZZLE Pu | ızzle 2 | | | | | | | 9 |
| OTHERS | | | | | | | 1 | 2 |
| TOTAL | 3 | 4 | 1 | 1 | 4 | 1 | 13 | <u>1</u> 27 |

Fiscal rear 1997 Sega Sports Title Line-Up

| 0-4 | 4 DD | | | | | | 1st Hal |
|------------|------|-----|------------|------|---------------------|-------------|-------------|
| Category | APR | MAY | JUN | JULY | AUG | SEPT | Total |
| FOOTBALL | | | | | | | |
| | | | | | | | 0 |
| | | | | | WORLD SERIES | | |
| BASEBALL | | | | | BASEBALL '96 | | 1 |
| | | | | | (Genesis) | | 1 |
| BASKETBALL | | | NBA Action | | | | |
| | | | (Saturn) | | | | 1 1 |
| HOCKEY | | | | | · | | |
| | | | · · | | | | 0 |
| DRIVING | | | | | | | |
| | | | | | | | 0 |
| SOCCER | | | | | | | |
| | | | | * | | | 0 |
| OTHER | | | | | | | |
| | | | | | | | 1 . |
| RESERVE | | | | | Microprose Football | | 0 |
| TOTAL | | | 1 | | | | |
| TOTAL | | | <u> </u> | | 2 | | 3 |

| | | | | | | | 2nd Half | |
|------------|---------------------|-----------------|----------|-----|----------|--|--------------|--------------|
| Category | ОСТ | NOV | DEC | JAN | FEB | MAR | Total | Tota |
| FOOTBALL | | NFL '97 | | | | | | 1 |
| | | (Saturn) | | | | I | 1 1 | 1 |
| | WORLD SERIES | | | | | | | † |
| BASEBALL | BASEBALL II | | | | | | | |
| | (Saturn) | | | | | | 1 | 2 |
| BASKETBALL | | | | | | | 1 | T - |
| | | | | | | | 1 0 | 1 |
| HOCKEY | | | | | | | T | † |
| | | | | | | | 0 | 0 |
| DRIVING | | Daytona "Remix" | Manx TT | | | | 1 | † <u>-</u> - |
| | | (Saturn) | (Saturn) | | | | 2 | 2 |
| SOCCER | Worldwide Soccer II | | | | | | | 1 |
| | (Saturn) | | | | | | 1 | 1 |
| OTHER | | | | | | | | ╁┷ |
| | | · | | | | İ | 0 | 0 |
| RESERVE | | | | | | | 1 0 | 1 1 |
| TOTAL | 2 | 2 | 1 | | <u> </u> | | 5 | 8 |

Professional Sports Calendar



FY97 CRITICAL SOFTWARE ISSUES SEGA SPORTS

| TITLE NBA Action | QUOTA 50 | ISSUESGame qualityShipping out of season (5/15 code) | ACTION REQUIRED • Hold to improve game graphics and mechanics - release with new rosters/ schedules in Oct/Nov • Deliver tech support team to Gray Matter now • Explore network compatibility |
|---------------------------------|-------------|--|--|
| World Series Baseball II (Sat) | 200 | Shipping too late (9/6 code) | •Must ship first week in July |
| "Microprose" NFL | 0 | Extremely low qualitySix mos. late - not finished | Kill title or sell to Third Party |
| NFL '97 | 300 | Shipping late (Nov)Lead programmer quit | Must immediately find lead programmer Title must ship in October Pursue insurance strategy through acquisition |
| Worldwide Soccer II | 50 | • None! | • None! |
| Manx TT | 75 | Still no developer identified Christmas ship in question No legal info from SOJ 2 Player mode in question | Assign developer immediately Quota at risk if post X-mas Explore network compatibility 2 player mode mandatory |
| Daytona "Remix" | <u>75</u> | No information received Final name in SOA legal | Need info immediately for E3Must ship by mid-FebruaryExplore network compatibility |
| Total Saturn Quota | 750 | | |
| World Series Baseball '96 (Gen) | 150 | • Shipping too late (Aug) | Needs to ship with Saturn 1st week of July |
| Total Quota | 900 | | |

De femin

NBA Action

Issues

- Based on NHL engine, which was poorly designed
- Does not meet Sega Sports quality standards
- Sony Sports NBA game extremely high quality and creating buzz in industry
- Current ship date mid May (90% of the way through the season)

Needed Action

- Hold title for November release (with season start)
- Significantly improve look and feel of game
- Deliver technical support team to Gray Matter immediately
- Must explore network compatibility

World Series Baseball II

Issues

- Current ship date October (at end of the season)
- Poor release timing compromises title success

Needed Action

- Title must ship by first week of July
- Will refuse game if codes late in season

"Microprose" NFL

Issues

- Six months late and still not finished
- Very low quality
- Will damage Sega and Sega Sports brand if released

Needed Action

Kill title or sell to Third Party

NFL '97

Issues

- Current ship date early November (3/5s of the way through the season)
- Lead programmer quit project still no TDR on title
- No programming replacement hired yet
- Low quotas create difficult licensor relationship (NFL demanding 12.5%)

Needed Action

- Must find developer with Saturn programming experience
- Title must ship no later than 31 October
- Pursue parallel "insurance" strategy through acquisition

Worldwide Soccer II

Issues

Working with SOE to determine represented countries

Needed Action

• None!

Manx TT

Issues

- Christmas ship in question
- No legal information (Isle of Mann) received from SOJ
- 2 Player mode in question

Needed Action

- Assign developer immediately
- Quota reduction necessary if title misses X-mas
- Explore network compatibility
- Must feature 2 player mode

Daytona "Remix"

Issues

- No information received on title yet
- Name of game awaiting SOA legal clearance

Needed Action

- Must understand what game will consist of as soon as possible
- Explore network compatibility
- Title must ship by mid-February (with race timing)

FY'98 SEGA SPORTS SOFTWARE STRATEGIES

- Establish a commanding presence in the Sports category via a strong library of high-quality product launches in season, and extensive marketing programs.
- Develop at least one product for all major sports; fill in with popular secondary sports.
- Initiate development with sufficient lead time to ensure timely introduction during seasonal "sweet spot".
- Launch sports drive titles every 2-3 months to allow for year-round sports advertising/marketing emphasis.

PRELIMINARY FY 98 Sega Sports Title Line-Up

| Category | APR | MAY | JUN | JULY | | | 1ST HALF | 1 |
|------------------|---------------------------|------------|------|----------------|---------------|----------|----------|----------|
| FOOTBALL | | mai | 3014 | JULY | AUG | SEPT | TOTAL | J |
| · COIDALL | | | | 1 | | NFL '98 | | 7 |
| | WOD! D SERVES | | | | | (Saturn) | 1 | |
| BASEBALL | WORLD SERIES BASEBALL '97 | | | | | | | 1 |
| DASEDALL | 1 1 | | | | | | | 1 |
| | (Saturn) | | | | | | 1 1 | 1 |
| BASKETBALL | | | | | | | | 1 |
| HOCKEY | | | | | | | | + |
| DRIVING | | | | RACING TITLE I | | | | |
| | · | | | (Saturn) | | | | 1 |
| SOCCER | Worldwide Soccer III | | | (Catarri) | | | 11 | 1 |
| | (Saturn) | | | | | | | 1 |
| OTHER | | Golf | | | | | 1 | 1 |
| | | (Saturn) | | | | | | 1 |
| RESERVE | | (Oaturi) | | | | | 11 | |
| 712027172 | | | | | NCAA Football | | | |
| TOTALS | | | | | (Saturn) | | 1 | |
| IOTALS | 2 | 1 | 1 | | 1 | 1 | 6 | 1 |
| | | | | | | | | , |
| | 1 | | | | | | 2ND HALF | T |
| Category | ОСТ | NOV | DEC | JAN | FEB | MAR | TOTAL | TO |
| FOOTBALL | | NFL JAM | | | | MAIX | TOTAL | 1.0 |
| | 1 | (Saturn) | | | | | . | |
| BASEBALL | | 15 = 1 = 1 | | | | | 11 | 1 2 |
| | 1 | | | | 1 | | | |
| BASKETBALL | | NBA Action | | NOAAII | | | | |
| | 1 | (Saturn) | | NCAA Hoops | | | İ | 1 |
| HOCKEY | NHL All-Star Hockey '98 | (Saturn) | | (Saturn) | | | 2 | 1 2 |
| HOOKET | | | | | | | | |
| DDUMIO | (Saturn) | | | | | | 1 1 | ١ ٠ |
| DRIVING | | I | | RACING TITLE 2 | | | | 1 |
| | | | | (Saturn) | | | 1 1 | 2 |
| SOCCER | | | | | | | | <u> </u> |
| OTHER | | | | | Boxing Title | | | |
| | | | | | (Saturn) | | 1 | : |
| | | | | · | 1 | | | 1 4 |
| RESERVE TOTAL | | | | 1 1 | | | | 1 |

. . . 97
GENESIS AND GAME GEAR SOFTWARE CALENDAR

| | | | | | | | | 1st Half |
|-------------------------|-----|--|-----|--|--------------------------|------------------|--------------|----------|
| Category | APR | MAY | JUN | JULY | | AUG | SEPT | TOTAL |
| SHOOTING | | | | | | | | 0 |
| ACTION/ ADVENTURE | | X-PERTS (GEN) Marsupilami (GEN) Arena (GG) | | Arcade Classics (GEN) Bugs Bunny (Gen) Bugs Bunny (GG) | | | X-Men 3 (GG) | 7 |
| FIGHTING | | | | | | | | 0 |
| DRIVING | | | | | | | | 0 |
| RPG/ ADVENTURE | | | | | | | | 0 |
| SIMULATION/ STRATEGY | | | | | | | | 0 |
| SPORTS | | | | | WORLD BASEBA (GEN) | SERIES ALL'96 | | 1 |
| PUZZLE | | Baku Baku (GG) | | | | | | 1 |
| OTHERS | | | | | | | | 0 |
| TOTAL GEN | 0 | 2 | 0 | 2 | | 1 | 0 | 5 |
| TOTAL GG | 0 | 2 | 0 | 1 | | 1 | 0 | 4 |

4

GENESIS AND GAME GEAR SOFTWARE CALENDAR

| | · | | | | | | | |
|-------------------------|---------------|--|-----|-----|-----|-----|-------------------|---------------|
| Category | ост | NOV | DEC | JAN | FEB | MAR | 2nd Half TOTAL | FY97 TOTAL |
| SHOOTING | | | | · | | | _ | _ |
| ACTION/ ADVENTURE | X-Women (GEN) | SONIC (GEN) SONIC (GG) VectorMan 2 (GEN) | | | | | 4 | 11 |
| FIGHTING | VF (GG) | VF (GEN) | | | | | 2 | 2 |
| DRIVING | | | | | | | 0 | 0 |
| RPG/ ADVENTURE | | | | | | | 0 | 0 |
| SIMULATION/ STRATEGY | | | | | | | 0 | 0 |
| SPORTS | | | | | | | 0 | 1 |
| PUZZLE | | | | | | | 0 | 1 |
| OTHERS | | | | | | | 0 | 0 |
| TOTAL GEN | 1 | 3 | . 0 | 0 | 0 | 0 | 4 | 9 |
| TOTAL GG | 1 . | 1 | 0 | 0 | 0 | 0 | 2 | 6 |

FY97 CRITICAL OFTWARE ISSUES GENESIS AND GAME GEAR

| TITLE | <u>PLATFORM</u> | QUOTA | <u>ISSUES</u> | ACTION REQUIRED |
|--|-------------------------------|----------------------------------|---|--|
| Virtua Fighter Animation | Genesis | 300 | • Early October Ship Date is Essential | • Expedite development to ensure code release date that enables early October ship date |
| Sonic | Genesis Game Gear | 500 100 | Must release for 11/8 Street Date | • Expedite ROM delivery to make 11/8 ship possible given 9/15 code release date, or expedite development schedule (or both) |
| | | | • Game Content/ Quality | SOA/STI to recommend content changes to make titles more desirable for US Market SOJ to ensure A++ quality game Harmonize Genesis and Game Gear game concepts to make co-marketing of titles possible. |
| Sonic Virtua Fighter VectorMan 2 | Genesis Genesis Genesis | 500 300 <u>200</u> 1000 | • Release Timing/ Quota Expectations | Quotas need to be adjusted downward given timing issues |

FY97 CRITICAL JFTWARE ISSUES GENESIS AND GAME GEAR

CURRENT GENESIS SW CALENDAR

| Title | October | November | | December |
|--------------------------|---------|------------------|--------|----------|
| Sonic | | 9/15 Code* 11/22 | 2 Ship | |
| Virtua Fighter Animation | | 9/15 Code* 11/22 | 2 Ship | |
| VectorMan 2 | | 9/15 Code* 11/22 | 2 Ship | |

^{*} Code release based on latest information from SOJ

DESIRED GENESIS SW CALENDAR

| Title | October | November | | December |
|--------------------------|-----------|---------------|------|----------|
| Sonic | | 9/8 Code 11/8 | Ship | |
| VectorMan 2 | 8/15 Code | 10/15 Ship | | |
| Virtua Fighter Animation | 10/1 Ship | | | |

ISSUE

- It is not possible to sell 1 million units of software if all titles ship in November
- Current plans call for October to have a "Fighting Month" theme and VF Genesis is shipping in November

ACTION REQUIRED

• Code release and ship dates of these 3 key titles must be expedited

^{*} Ship dates based on normal manufacturing time

FY98 SOFTWARE STR JEGIC REQUIREMENTS GENESIS AND GAME GEAR

• PRICING

\$49.99 SRP Maximum Genesis SRP \$29.99 SRP Maximum Game Gear SRP

• GAME QUALITY

Emulate look of 32-bit games to the extent that is technically feasible

• RELEASE TIMING

Code release date must allow shipping on SOA target ship date

• TARGET MARKET

Games must be playable by and appeal to younger skewing target markets Genesis 8-14 Game Gear 6-12

• MARKETING

Synergize marketing on cross-platform titles

PRELIN ARY FY98 GENESIS AND GAME GEAR SOFTWARE CALENDAR

| <u> </u> | 1 | | IO AND GAME GE | | ONLENDAN | | |
|-------------------------|----------------------|-------------|----------------------------------|------|----------|------------------------------------|-------------------|
| Category | APR | MAY | JUN | JULY | AUG | SEPT | 1st Half TOTAL |
| SHOOTING | | | | | | OLI I | TOTAL |
| ACTION/ ADVENTURE | | | JURASSIC 2 (GEN) JURASSIC 2 (GG) | | | VectorMan 3 (GEN) VectorMan 3 (GG) | 0 |
| FIGHTING | | | | | | | 4 |
| DRIVING | | | | | | | 0 |
| RPG/ ADVENTURE | | | | | | | 0 |
| SIMULATION/ STRATEGY | | | | | | | 0 |
| SPORTS | · | | | | | | 0 |
| PUZZLE | | | | | | | 0 |
| OTHERS | | | | | | | 0 |
| TOTAL GEN | 0 | | | | <u> </u> | | 0 |
| TOTAL GEN | 0 | 0 | 1 | 0 | 0 | 11 | 2 |
| RESERVE | Plug (Acquire) (GEN) | 0 | 1 Hercules (GEN/GG) | 0 | 0 | 1 | 2 |

PRELIN JARY FY98 GENESIS AND GAME GEAR SOFTWARE CALENDAR

| | 1 | | AND GAINE GEA | TOOLIVALL | JALLIDAII | | | |
|-------------------------|-------------------|-------------|---------------|-----------|--------------|---------------------------------------|----------|-------|
| Cotogony | 700 | Nov | | | | | 2nd Half | FY98 |
| Category | ОСТ | NOV | DEC | JAN | FEB | MAR | TOTAL | TOTAL |
| SHOOTING | | | | | | | | |
| Gilootiiio | | | | | | | 1 | · |
| | ARCADE PORT (GEN) | SONIC (GEN) | | | | | 0 | 0 |
| ACTION/ | WINDE TOKY (OEIV) | 1 | | | | · · · · · · · · · · · · · · · · · · · | | |
| ADVENTURE | | SONIC (GG) | | | | | | |
| | | | | | | | 3 | 7 |
| | 1 | | | | | | | |
| FIGHTING | | | | | | | | |
| | | | | 2.2 | | | 0 | 0 |
| DRIVING | | | | | | | | |
| DIVING | | | | | | | į | |
| | | | | | | | 0 | 0 |
| RPG/ | | | | | | | | |
| ADVENTURE | | | | | | | | |
| | | | | | | | 0 | 0 |
| | | | | | | | | |
| SIMULATION/ STRATEGY | | | | | | | | |
| SIKAIEGI | | | | | | | | |
| | | | | | | | 0 | 0 |
| SPORTS | | | | | | | | |
| 3. 3 | | | , | | | | | |
| | | | | | · · | | 0 | 0 |
| PUZZLE | | | | | | | | |
| | | | | | | | 0 | o |
| | | | | | | · | | |
| OTHERS | | | | | | | | |
| TOTAL COL | | | | | | | 0 | 0 |
| TOTAL GEN | 1 | 1 | 0 | 0 | 0 | | 2 | 4 |
| TOTAL GG | 0 | 11 | 0 | 0 | 0 | | 1 | 3 |
| RESERVE | Arcade Port (GG) | <u> </u> | | | | | | |

PICO SOFTWARE CALENDAR

| Category | APR | MAY | JUN | JULY | AUG | SEPT | 1st Half TOTAL |
|-----------------------------------|--------------|-----|-----|---------|-----|------|-------------------|
| Entertainment/ Problem Solving | · | | | | | | |
| | | | | | | | 0 |
| Letters/Words | Alex & Alice | | | | | · | |
| | | | | | | | 1 |
| Construction | | | | | | | |
| | | | | | | | 0 |
| Counting/Matching | | | | Muppets | | | |
| TOTAL | 1 | 0 | | | | **** | 1 |
| | <u>-</u> | V | 0 | 11 | 0 | 0 | 2 |

| Category | ост | NOV | DEC | JAN | FEB | MAR | 2nd Half TOTAL | TOTAL |
|-----------------------------------|-----|----------------|-----|-----|-----|-----|-------------------|-------|
| Entertainment/ Problem Solving | | SONIC | ~ | | | | | IOIAL |
| Letters/Words | | | | | | | 1 | 1 |
| Construction | | | | | | | 0 | 1 |
| Counting/Matching | | 101 DALMATIONS | | | | | 0 | 0 |
| TOTAL | 0 | 2 | 0 | 0 | 0 | 0 | 2 | 2 |

FY '97 CRITICAL SOFTWARE ISSUES PICO

| <u>GAME</u> | <u>QUOTA</u> | ISSUES | ACTION REQUIRED |
|--------------------|--------------|--|--|
| 101 Dalmations | 90 | Current 9/15 code release date is too late for holiday sales. | SOJ to expedite development and ROM availability SOA/Disney to expedite approvals |
| Sonic's Game World | 65 | Need title in October; development dates not yet confirmed | SOJ to assure translation/modifications allow for August code release. |

FY98 KEY Strategies PICO

• Hercules: Disney's 1997 movie feature

Timing:

Ship June 1997 (Launch with the movie release)

Target age:

3-7

Category:

Entertainment/Problem Solving

Issue:

Obtaining materials and approval from Disney

Sesame Street:

Timing:

Ship September 1997

Target Age:

3-6

Category:

Letters/words
Obtain License

Issue:

Possibly co-develop with SOJ

Construction TBD

Timing:

September 1997

Target Age:

4-7

Category:

Construction

Issue:

License vs. Generic title

Licensed Title TBD

Timing:

Summer/Fall 1997

Target Age:

TBD

Category:

TBD

Issue:

Secure a strong kids entertainment property or book license

PRELI. ARY FY98 PICO SOFTWARE CALENDAR

| Category | APR | MAY | JUN | JULY | AUG | SEPT | 1st Half TOTAL |
|-----------------------------------|-----|-----|----------|------|-----|------------------|-------------------|
| Entertainment/ Problem Solving | | | HERCULES | | | | |
| Letters/Words | | | | | | Sesame Street | 1 1 |
| Construction | | | | | | Construction TBD | 1 |
| TBD | | | | | | | 0 |
| TOTAL | | 41 | 1 | | | 2 | 3 |

| Category | ост | NOV | DEC | JAN | FEB | MAR | 2nd Half | TOTAL |
|-----------------------------------|-------------|-----|-----|-----|-----|-----|----------|-------|
| Entertainment/ Problem Solving | | | | | | man | | TOTAL |
| Letters/Words | | | | | | | 0 | 1 |
| Construction | | | | | | | 0 | 1 |
| TBD | LICENSE TBD | | | | | | 1 | 1 |
| TOTAL | 1 | | | | | | 1 | 4 |

| | | BRAND | Saturn | Genesis | Game Gear | Nomad | 32X |
|----------------------|------------------------|----------------------------|---------------------------|---------------------------|-----------------------|-------------|--------|
| | | MARKETING MANAGER | Dunley | Garner | Onderdonk | Malit | Malit |
| · ; | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | - | | | | | | |
| <u>G/L #</u> | DESCRIPTION | | | | | | |
| 6100 | TOTAL MEDIA | | 7,170,000 | 3,850,000 | 225,000 | o | 0 |
| 6100.100 | | : UPFRONT TEENS | 5,000,000 | 0 | 0 | 0 | 0 |
| 6100.101 6100.102 | | SCATTER TEENS UPFRONT KIDS | 0 | 0 | 0 | 0 | . 0 |
| 6100.103 | | SCATTER KIDS | O Ó | 0 | 0 | 0 | 0 |
| 6100,104 | | DIRECT MARKETING | 0 | 0 | 0 | 0 | . 0 |
| 6100.200 | SPOT TV: | | 1,500,000 | Ö | Ö | 0 | 0 |
| 6100.201 | | KIDS | 0 | 3,500,000 | 0 | O | ō |
| 6100.202 | | MOMS | 0 | 0 | 0 | 0 | 0 |
| 6100.300 6100.301 | RADIO: | NATIONAL SPOT | 0 | . 0 | 0 | 0 | , O |
| 6100.051 | PRINT: | CONSUMER | 150,000 | 75,000 | О 50,000 | 0 | 0 |
| 6100.052 | | ENTHUSIAST | 520,000 | 275,000 | 175,000 | 0 | 0 |
| 6100.053 | | TRADE | 0 | 0 | 0 | Ö | 0 |
| 6100.054 | | DIRECT MARKETING | 0 | 0 | 0 | 0 | 0 |
| 6100.005 | OTHER: | In-Stadium/Arena/School | 0 | 0 | 0 | 0 | 0 |
| 6110 | TOTAL AGENC | Y FFEC | 20E 22E | 450 500 | | _ | |
| 6110.005 | | al Media * 3.50%) | 295,235 295,235 | 158,529 158,529 | 9,265 9,265 | 0 | 0 |
| 6110.006 | | keting Agencies | 0 | 0 | 9,208 | , O O | 0 |
| 6110.002 | GBS - Crea | | 0 | 0 | 0 | 0 | 0 |
| 120 | TOTAL PRODUC | CTION EXP | 750,000 | 225,000 | 75,000 | 0 | |
| 6120.000 | TV | | 500,000 | 125,000 | 73,000 | 0 | 0 |
| 6120.001 | RADIO | | 0 | 0 | Ō | Ö | o |
| 6120.003 | PRINT - | | 250,000 | 100,000 | 75,000 | 0 | |
| 6120.004 6120.005 | PRINT - | Other | 0 | 0 | 0 | 0 | 0 |
| 6120.006 | TALENT/RE DUBS/SHIP | | 0 | 0 | 0 | 0 | 0 |
| 6120.007 | MISCELLA | | 0 | 0 | 0 | 0 | 0 |
| 6130 | PUBLIC RELATION | | | | | O | 0 |
| 6130.100 | SKU PROJE | | 0 | 0 | 0 | 0 | 0 |
| 6130.006 | EPROMS | | 0 | 0 | 0 | 0 | 0 |
| 6150 | TRADE SHOWS | | 50,000 | | | | |
| | | | | 30,000 | 30,000 | 30,000 | 0 |
| 6160.000 | PACKAGING PACKAGIN | G | 594,000 | 251,000 | 154,000 | 40,000 | 40,000 |
| 6160.120 | MANUALS | • | 540,000 54,000 | 228,500 22,500 | 139,000 15,000 | 40,000 | 40,000 |
| 6170 | POS MATERIALS | • | | , | | . 0 | 0 |
| 6170.000 | | AL MATERIALS | 670,000 650,000 | 425,000 350,000 | 0 | 100,000 | 40,000 |
| 6170.000 | INTERACTI | | 20,000 | 75,000 | 0 | 100,000 | 40,000 |
| 6190 | PRODUCT PROM | | | | | | 0 |
| 6180.200 | CORPORAT | | 0 0 | 0 | 0 | 50,000 | 0 |
| 6190.var | CONSUMER | | . 0 | 0 | 0 0 | 0 50,000 | 0 |
| 6190.011 | FREE SOFT | | 0 | Ō | Ö | 00,000 | 0 |
| 6192.000 | DIRECT MA | RKETING | 0 | 0 | 0 | Ō | Ō |
| 6195.000 | TRADE | | 0 | 0 | 0 | 0 | 0 |
| | SALES MATERIA | ALS | 240,000 | 101,000 | 9,000 | 25,000 | o |
| 6200.000 | POSTERS | FO/O4741 C C C | 55,000 | 0 | 0 | 0 | 0 |
| 5200.001 6200.002 | | S/CATALOGS | 10,000 | 15,000 | 9,000 | 10,000 | 0 |
| 6200.002 | VIDEOS/SA MISCELLAN | | 175,000 | 70,000 | 0 | 0 | 0 |
| | | | 0 | 16,000 | 0 | 15,000 | 0 |
| | TOTAL | | 9,769,235 | 5,040,529 | 502,265 | 245,000 | 80,000 |

| | | | | | GRAND |
|----------------------|--------------------|--------------------------|---------------------------|-----------|--------------------|
| | | BRAND | Pico | Sports | TOTAL |
| | • | MARKETING MANAGER | Gable | Gillin | |
| | | MARKETING MARAGER | Gable | Giiiii | 1 |
| <u> </u> | | | | | 0 |
| | | | | | |
| | | | | | |
| | | | | | |
| G/L # | DESCRIPTION | | | | |
| <u> </u> | <u>DESCRIPTION</u> | | | | |
| 6100 | TOTAL MEDIA | | 3,780,000 | 6,750,000 | 21,775,000 |
| 6100.100 | NAT'L TV: | UPFRONT TEENS | 0 | 0 | 5,000,000 |
| 6100.101 | | SCATTER TEENS | 0 | 4,000,000 | 4,000,000 |
| 6100.102 | | UPFRONT KIDS | 2,730,000 | 0 | 2,730,000 |
| 6100.103 | | SCATTER KIDS | 0 | 0 | 0 |
| 6100.104 | | DIRECT MARKETING | 300,000 | 0 | 300,000 |
| 6100.200 | SPOT TV: | · | 0 | 2,000,000 | 3,500,000 |
| 6100.201 | | KIDS | 0 | 0 | 3,500,000 |
| 6100.202 | | MOMS | 0 | О | 0 |
| 6100.300 | RADIO: | NATIONAL | 0 | 0 | 이 |
| 6100.301 | DDINIT. | SPOT | 0 | 0 | 0 |
| 6100.051 | PRINT: | CONSUMER | 750,000 | 450,000 | 1 |
| 6100.052 6100.053 | | ENTHUSIAST TRADE | 0 | 300,000 | |
| 6100.054 | | DIRECT MARKETING | 0 | 0 | 0 |
| 6100.005 | OTHER: | In-Stadium/Arena/School | 0 | 0 | 0 |
| 3,33,535 | O ITILIT. | m otadidin/Arena/oc/100/ | · · | O. | 1 |
| 6110 | TOTAL AGENCY | / FEES | 155,647 | 277,941 | 896,618 |
| 6110.005 | | al Media * 3.50%) | 155,647 | 277,941 | 896,618 |
| 6110.006 | | eting Agencies | 0 | 2,7,611 | 0 |
| 6110.002 | GBS - Crea | | 0 | 9 | o |
| 6120 | TOTAL PRODUC | TION EVP | 150 000 | 800 000 | 4 000 000 |
| 3120.000 | TV | TION EXP | 150,000 100,000 | 600,000 | 1,800,000 |
| 6120.001 | RADIO | | 000,000 | 500,000 | 1,225,000 |
| 6120.003 | PRINT - | | 50,000 | 100,000 | 575,000 |
| 6120.004 | | Other | 0 | 0 | 0,0,000 |
| 6120.005 | TALENT/RE | SIDUALS | Ō | o | o |
| 6120.006 | DUBS/SHIP | PING | 0 | o | o |
| 6120.007 | MISCELLAN | NEOUS | 0 | o | o |
| 6130 F | PUBLIC RELATIO | ONS | 0 | م | |
| 6130.100 | SKU PROJE | | o | o | 0 |
| 6130.006 | EPROMS | | 0 | o | 0 |
| | EDADE CUOMO | | • | _ | · |
| 6150 | TRADE SHOWS | | 15,000 | 36,000 | 191,000 |
| | PACKAGING | | 0 | 129,500 | 1,208,500 |
| 6160.000 | PACKAGIN | G | 0 | 115,500 | 1,103,000 |
| 6160.120 | MANUALS | | 0 | 14,000 | 105,500 |
| 6170 F | OS MATERIALS | 5 | 300,000 | 760,000 | 2,295,000 |
| 6170.000 | COLLATERA | AL MATERIALS | 300,000 | 610,000 | 2,050,000 |
| 6170.000 | INTERACTIV | VE UNIT | 0 | 150,000 | 245,000 |
| 61 90 P | RODUCT PROM | IOTIONS | 0 | | · · |
| 6180.200 | CORPORAT | | 0 | | 50,000 |
| 6190.var | CONSUMER | | ő | | 50,000 |
| 6190.011 | FREE SOFT | WARE | Ö | ŏ | 00,000 |
| 6192.000 | DIRECT MA | | ō | ŏ | 0 |
| 6195.000 | TRADE | | Ō | o | o |
| 6200 S | ALES MATERIA | us | 130,000 | 470 500 | 275 525 |
| 6200.000 | POSTERS | | | 470,500 | 975,500 |
| 5200.001 | | S/CATALOGS | 0 30,000 | 70,500 | 55,000 144 500 |
| 200.002 | VIDEOS/SAI | | 30,000 | 70,800 | 144,500 245,000 |
| 6200.003 | MISCELLAN | | 100,000 | 400,000 | 531,000 |
| | | | . 55,555 | | 331,000 |
| | TOTAL | | 4,530,647 | 9,023,941 | 29,191,618 |

SEGA OF AMERICA, INC. MARKETING BUDGET SUMMARY PLAN "B" FY 1997

MEDIA
AGENCY FEES
PRODUCTION
PUBLIC RELATIONS
TRADE SHOWS
PACKAGING
POS MATERIALS
CONS/TRADE PROMOS
DIRECT MARKETING
CORP./BRAND PROMOS
CORP. PROMOTIONS
SALES MATERIALS
LICENSING
MARKET RESEARCH
ON - LINE SERVICES

MERCHANDISING PREMIUMS, ETC FRONT LINE GRAND TOTAL

TOTAL MKTG

| | GAME | | | GENESIS | | | | 3RD | FY97 |
|---------|------|--------|-------|---------|--------|-------|--------|-------|--------|
| GENESIS | GEAR | SPORTS | NOMAD | 32X | SATURN | PICO | CORP | PARTY | TOTAL |
| | | | | | | | | | |
| 3,850 | 225 | 6,750 | | | 7,170 | 3,780 | | | 21,775 |
| 158 | 9 | 287 | | | 295 | 167 | 1,000 | | 1,916 |
| 225 | 75 | 600 | | | 690 | 150 | 600 | | 2,340 |
| | | | | | | | 2,500 | | 2,500 |
| 30 | 30 | 36 | 30 | | 50 | 15 | 3,000 | | 3,191 |
| 251 | 154 | 130 | 40 | 40 | 594 | | 58 | | 1,267 |
| 425 | | 750 | 100 | 40 | 820 | 300 | | | 2,435 |
| | | | 50 | | | | | | 50 |
| | | | | | | | | | 0 |
| | | | | | , | | | | 0 |
| | | | | | | | 2,000 | | 2,000 |
| 101 | 9 | 221 | 25 | | 150 | 130 | 140 | | 776 |
| | | 250 | | | | | | | 250 |
| | | | | | | | 750 | | 750 |
| | | | | | | | 750 | | 750 |
| | | | | | | | | | |
| 5,040 | 502 | 9,023 | 245 | 80 | 9,769 | 4,542 | 10,798 | 0 | 40,000 |

| | | | | | | | 10,000 | | 10,000 |
|-------|-----|-------|-----|----|-------|-------|--------|---|--------|
| | | | | | | | | | 0 |
| | | | | | | | 2,500 | | 2,500 |
| 5,040 | 502 | 9,023 | 245 | 80 | 9,769 | 4,542 | 23,298 | 0 | 52,500 |

C:\F97\MKTSUM40.XLS

PN#

X-Perts

Onderdonk

Release Date

PN#

Bugs Bunny

Onderdonk

Release Date

PN#

Arcade Classics

Onderdonk

Release Date

TITLE

MARKETING MANAGER

RELEASE DATE

2/6/96

PN#

VectorMan 2

Garner

Release Date

PN#

<u>Marsupilami</u>

Garner

Release Date

| <u>G/L #</u> | DESCRIPTION | | | | | |
|----------------------|---------------------------------------|-----------------|---------|--------|--------|-----------------------|
| 6100 | TOTAL MEDIA | 0 | 75,000 | o | 0 | 75,000 |
| 6100.100 | | • | , 0,000 | J | J | 75,000 |
| 6100.101 | SCATTER TEENS | | | | | |
| 6100.102 | UPFRONT KIDS | | | | | |
| 6100.103 | SCATTER KIDS | | | | | |
| 6100.104 | DIRECT MARKETING | | | | | |
| 6100.200 | SPOT TV: TEENS | | | | | |
| 6100.201 | KIDS | | | | | |
| 6100.202 | MOMS | | | | | |
| 6100.300 6100.301 | RADIO: NATIONAL SPOT | | | | | |
| 6100.351 | PRINT: CONSUMER | | | | | |
| 6100.052 | ENTHUSIAST | | 75,000 | | | 77 000 |
| 6100.053 | TRADE | | 78,000 | | | 75,000 |
| 6100.054 | DIRECT MARKETING | | | | | |
| 6100.005 | OTHER: In-Stadium/Arena/School | | | | | |
| 6110 | TOTAL AGENCY FEES | 0 | 3,088 | 0 | 0 | 2 000 |
| 6110.005 | Media (Total Media * 3.50%) | o | 3,088 | 0 | 0 | 3,088 3,088 |
| 6110.006 | Direct Marketing Agencies | _ | 3,333 | ŭ | Ū | 3,088 |
| 6110.002 | GBS - Creative | | | | | |
| 6120 | TOTAL PRODUCTION EXP | 0 | 25,000 | 0 | 0 | 25,000 |
| 6120.000 | TV | | - | - | • | 20,000 |
| 6120.001 | RADIO | | | | | |
| 6120.003 | PRINT - | | 25,000 | | | 25,000 |
| 6120.004 | PRINT - Other | | | | | |
| 6120.005 6120.006 | TALENT/RESIDUALS DUBS/SHIPPING | | | | | |
| 6120.007 | MISCELLANEOUS | | | | | |
| | | | | | | |
| 6130.100 | PUBLIC RELATIONS SKU PROJECTS | 0 | 0 | 0 | 0 | 0 |
| 6130.006 | EPROMS | | | | | |
| | TRADE SHOWS | | | | | |
| | PACKAGING | 40.000 | | 0 | 0 | 0 |
| 6160.000 | PACKAGING | 19,000 | 19,000 | 19,000 | 19,000 | 19,000 |
| 6160.120 | MANUALS | 16,500 2,500 | 16,500 | 16,500 | 16,500 | 16,500 |
| | | 2,800 | 2,500 | 2,500 | 2,500 | 2,500 |
| | POS MATERIALS | 0 | 0 | 0 | 0 | 0 |
| 6170.000 6170.000 | COLLATERAL MATERIALS INTERACTIVE UNIT | | | | | |
| | | | | | | |
| | PRODUCT PROMOTIONS | 0 | 0 | 0 | 0 | 0 |
| 6180.200 6190.var | CONFORATE | | | | | |
| 6190.011 | CONSUMER FREE SOFTWARE | | | | | |
| 6192.000 | DIRECT MARKETING | | | | • | |
| 6195.000 | TRADE | | | | | |
| 6200 | SALES MATERIALS | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 6200.000 | POSTERS | •• | -, | .,500 | 1,500 | 1,500 |
| 6200.001 | SELL SHEETS/CATALOGS | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 200.002 | VIDEOS/SALES KITS | | | | • | ., |
| 6200.003 | MISCELLANEOUS | | | | | |
| | TOTAL | 20,500 | 123,588 | 20,500 | 20,500 | 123,588 |
| | | | | | | |

PN#

Sonic 3D

Garner

Release Date

PN#

FY98 Title

Onderdonk

Release Date

PN#

X-Women

Onderdonk

Release Date

TITLE

MARKETING MANAGER

RELEASE DATE

2/6/96

Gen#

GEN BRAND

PN#

FY98 Title

Onderdonk

Release Date

| <u>G/L #</u> | DESCRIPTION | | | | | | |
|----------------------|-----------------|--|-------------------------|-------------------------|-------------------------|-------------------------|---------------|
| 6100 | TOTAL MEDIA | | 125,000 | 3,575,000 | o | 0 | 0 |
| 6100.100 | NAT'L TV: | UPFRONT TEENS | | | | | |
| 6100.101 | | SCATTER TEENS | | | | | |
| 6100.102 | | UPFRONT KIDS | | | | | |
| 6100.103 | | SCATTER KIDS | | | | | |
| 6100.104 | | DIRECT MARKETING | | | | | |
| 6100.200 | SPOT TV: | TEENS | | | | | |
| 6100.201 | | KIDS | | 3,500,000 | | | 0 |
| 6100.202 | | MOMS | | | | | |
| 6100.300 | RADIO: | NATIONAL | | | | | |
| 6100.301 | | SPOT | | | | | |
| 6100.051 | PRINT: | CONSUMER | 75,000 | | | | |
| 6100.052 | | ENTHUSIAST | 50,000 | 75,000 | | | |
| 6100.053 | | TRADE | | | | | |
| 6100.054 6100.005 | OTHER: | DIRECT MARKETING In-Stadium/Arena/School | | | | | |
| 0100.000 | OTHER. | III-Stadium/Arena/School | | | | | |
| 6110 | TOTAL AGENC | V FFFC | 5,147 | 147,206 | 0 | • | • |
| 6110.005 | | al Media * 3.50%) | 5,147 5,147 | 147,206 | 0 | 0 0 | 0 0 |
| 6110.006 | | keting Agencies | 0,147 | 147,200 | · · | U | U |
| 6110.002 | GBS - Crea | | | | | | |
| គ120 | TOTAL PROPER | STICK EVE | 05.000 | 450.000 | | _ | |
| 3120.000 | TOTAL PRODUC | CHON EXP | 25,000 | 150,000 | 0 | 0 | 0 |
| 6120.001 | RADIO | | | 125,000 | | | |
| 6120.003 | PRINT - | | 25,000 | 25,000 | | | |
| 6120.004 | PRINT - | Other | 28,000 | 28,000 | | | |
| 6120.005 | TALENT/RE | | | | | | |
| 6120.006 | DUBS/SHIP | | | | | | |
| 6120.007 | MISCELLAI | | | | | | |
| 61 30 | PUBLIC RELATION | ONE | 0 | • | • | _ | _ |
| 6130.100 | SKU PROJI | | U | 0 | 0 | 0 | 0 |
| 6130.006 | EPROMS | | | | | | |
| | TRADE SHOWS | | . 0 | 0 | 0 | 0 | 30,000 |
| 6160 | PACKAGING | | 19 000 | 19 000 | 19 000 | 10.000 | 20.000 |
| 6160.000 | PACKAGIN | G | 19,000 16,500 | 19,000 16,500 | 19,000 16,500 | 19,000 16,500 | 80,000 |
| 6160.120 | MANUALS | | 2,500 | 2,500 | 2,500 | 2,500 | 80,000 |
| | | _ | | | 2,500 | 2,800 | |
| | POS MATERIAL | | 0 | 425,000 | 0 | 0 | 0 |
| 6170.000 | | AL MATERIALS | | 350,000 | | | |
| 6170.000 | INTERACTI | VE UNIT | | 75,000 | | | |
| | PRODUCT PROM | | 0 | 0 | 0 | 0 | 0 |
| 6180.200 | CORPORAT | | | | | | |
| 6190.var | CONSUME | | | | | | |
| 6190.011 | FREE SOFT | | | | | | |
| 6192.000 6195.000 | DIRECT MA | ARKETING | | | | | |
| 6195.000 | TRADE | | | | | | |
| | SALES MATERIA | ALS | 1,500 | 36,500 | 1,500 | 1,500 | 52,500 |
| 6200.000 | POSTERS | | | | | | |
| 5200.001 | | TS/CATALOGS | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 200.002 | VIDEOS/SA | | | 35,000 | | | 35,000 |
| 6200.003 | MISCELLAN | NEOUS | | | | | 16,000 |
| | TOTAL | | 175,647 | 4,352,706 | 20,500 | 20,500 | 162,500 |
| | <u> </u> | | | | | , | |

| | GENESIS I I | 37 WARKET |
|----------------------|--|------------------|
| | TITLE | GRAND |
| | | TOTAL |
| | MARKETING MANAGER RELEASE DATE | |
| may. | THE PART OF THE PA | 0 |
| | | |
| | | |
| | | |
| <u>G/L #</u> | DESCRIPTION | |
| 6100 | TOTAL MEDIA | 3,850,000 |
| 6100.100 | | 0 |
| 6100.101 | | 0 |
| 6100.102 | | |
| 6100.103 6100.104 | | 0 |
| 6100.104 | | 0 |
| 6100.201 | KIDS | 3,500,000 |
| 6100.202 | MOMS | 0 |
| 6100.300 | RADIO: NATIONAL | 0 |
| 6100.301 | SPOT | 0 |
| 6100.051 6100.052 | PRINT: CONSUMER | 75,000 |
| 6100.052 | ENTHUSIAST TRADE | 275,0 <u>0</u> 0 |
| 6100.054 | DIRECT MARKETING | 0 |
| 6100.005 | | o |
| | | |
| 6110 | TOTAL AGENCY FEES | 158,529 |
| 6110.005 6110.006 | | 158,529 0 |
| 6110.002 | GBS - Creative | 0 |
| £120 | TOTAL PRODUCTION EXP | 225,000 |
| 120.000 | TV | 125,000 |
| 6120.001 | RADIO | 0 |
| 6120.003 | PRINT - | 100,000 |
| 6120.004 | | 0 |
| 6120.005 6120.006 | | 0 |
| 6120.007 | MISCELLANEOUS | 0 |
| | | |
| 6130 6130.100 | SKU PROJECTS | 0 |
| 6130.006 | EPROMS | o |
| 6150 | TRADE SHOWS | 30,000 |
| 6160 | PACKAGING | 251,000 |
| 6160.000 | i | 228,500 |
| 6160.120 | MANUALS | 22,500 |
| 6170 | POS MATERIALS | 425,000 |
| 6170.000 | | 350,000 |
| 6170.000 | INTERACTIVE UNIT | 75,000 |
| | PRODUCT PROMOTIONS | 0 |
| | CONSUMER | o |
| 6190.011 | CONSUMER FREE SOFTWARE | 0 |
| 6192.000 | | ő |
| 6195.000 | TRADE | o |
| 6200 | SALES MATERIALS | 101,000 |
| 6200.000 | | 0 |
| 3200.001 | | 15,000 |
| " a gard" | VIDEOS/SALES KITS | 70,000 |
| 6200.003 | MISCELLANEOUS | 16,000 |
| | TOTAL | 5,040,529 |
| | | |

2451

2569

PN#

2570

2565

| | | TITLE MARKETING MANAGER RELEASE DATE | Arena Garner Release Date | Zany Zoo Dunstan Release Date | Bugs Bunny Onderdonk Release Date | X-Men 3 Onderdonk Release Date | Virtua Fighter Onderdonk Release Date |
|--------------------------|---------------------|--|---------------------------------|-------------------------------------|---|--------------------------------|---------------------------------------|
| | | | | | | | |
| <u>G/L #</u> | DESCRIPTION | | | | | | |
| 6100 6100.100 | TOTAL MEDIA | UPFRONT TEENS | 0 | 0 | 0 | 75,000 | 75,000 |
| 6100.101 | WAI E IV | SCATTER TEENS | | | | | |
| 6100.102 | | UPFRONT KIDS | | | | | |
| 6100.103 6100.104 | | SCATTER KIDS DIRECT MARKETING | | | | | |
| 6100.200 | SPOT TV: | | | | | | |
| 6100.201 | | KIDS | | | | | |
| 6100.202 6100.300 | RADIO: | MOMS NATIONAL | | | | | |
| 6100.301 | rodoro. | SPOT | | | | | |
| 6100.051 | PRINT: | CONSUMER | | | | 50,000 | |
| 6100.052 6100.053 | | ENTHUSIAST TRADE | | | | 25,000 | 75,000 |
| 6100.054 | | DIRECT MARKETING | | | | | |
| 6100.005 | OTHER: | In-Stadium/Arena/School | | | | | |
| 6110 | TOTAL AGENC | Y FEES | 0 | 0 | 0 | 3,088 | 3,088 |
| 6110.005 6110.006 | | al Media * 3.50%) | 0 | 0 | 0 | 3,088 | 3,088 |
| 6110.002 | GBS - Crea | keting Agencies rtive | | | | | |
| 6120 | TOTAL PRODUC | CTION FXP | 0 | 0 | 0 | 25,000 | 25,000 |
| 6120.000 | TV | | Ū | Ū | Ū | 20,000 | 28,000 |
| 6120.001 | RADIO | | | | | | |
| 6120.003 6120.004 | PRINT - PRINT - | Other | | | | 25,000 | 25,000 |
| 6120.005 | TALENT/RE | | | | | | |
| 6120.006 | DUBS/SHIF | | | | | | |
| 6120.007 | MISCELLAI | NEOUS | | | | | |
| | PUBLIC RELATION | | 0 | 0 | 0 | 0 | 0 |
| 6130.100 6130.006 | SKU PROJI EPROMS | ECIS | | | | | |
| | | • | | | | | |
| 6150 | TRADE SHOWS | | 0 | 0 | 0 | 0 | 0 |
| | PACKAGING | • | 19,000 | 19,000 | 19,000 | 19,000 | 19,000 |
| 6160.000 6160.120 | PACKAGIN MANUALS | G | 16,500 2,500 | 16,500 2,500 | 16,500 2,500 | 16,500 2,500 | 16,500 2,500 |
| | | | _, | 2,555 | 2,000 | 2,000 | 2,000 |
| 61 70 6170.000 | POS MATERIALS | S AL MATERIALS | 0 | 0 | 0 | 0 | 0 |
| 6170.050 | | DEOS / SALES KITS | 0 | | | | |
| 6190 | PRODUCT PRO | MOTIONS | 0 | 0 | 0 | 0 | 0 |
| 6180.200 | CORPORAT | | ŭ | ŭ | · · | Ū | Ū |
| 6190.var | CONSUME | | | | | | |
| 6190.011 6192.000 | FREE SOFT | | | | | | |
| 6195.000 | TRADE | | | | | | |
| 6200 | SALES MATERIA | u s | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 6200.000 | POSTERS | T0/0.T1/0.05 | | | | | |
| 6200.001 6200.002 | VIDEOS/SA | TS/CATALOGS LES KITS | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 6200.003 | MISCELLAN | | | | | | |
| | TOTAL | | 20,500 | 20,500 | 20,500 | 123,588 | 123,588 |
| | <u> </u> | | | | | , | . 25,500 |

| | | TITLE | PN# Sonic | Gen # BRAND EXP | GRAND TOTAL |
|----------------------|--------------------------|--|-----------------------------------|--------------------|---------------------|
| | | MARKETING MANAGER RELEASE DATE | Garner Release Date (Cross-Brand) | | 0 |
| | | | (Cross-brand) | | U |
| G/L# | DESCRIPTION | | | | |
| - | | | | | |
| 6100 6100.100 | TOTAL MEDIA NAT'L TV: | UPFRONT TEENS | 0 | 75,000 | 225,000 0 |
| 6100.101 | | SCATTER TEENS | | | o |
| 6100.102 6100.103 | | UPFRONT KIDS | | | 0 |
| 6100.103 | | SCATTER KIDS DIRECT MARKETING | | | 0 0 |
| 6100.200 | | | | | ő |
| 6100.201 | | KIDS | | | 0 |
| 6100.202 | | MOMS | | | 0 |
| 6100.300 6100.301 | RADIO: | NATIONAL SPOT | | | 0 |
| 6100.051 | PRINT: | CONSUMER | | | 50,000 |
| 6100.052 | | ENTHUSIAST | | 75,000 | 175,000 |
| 6100.053 | | TRADE | | | o |
| 6100.054 6100.005 | | DIRECT MARKETING In-Stadium/Arena/School | | | 0 |
| 0100.005 | OTHER: | in-Stadium/Arena/School | | | 0 |
| 6110 | TOTAL AGENCY | | 0 | 3,088 | 9,265 |
| 6110.005 6110.006 | | al Media * 3.50%) ceting Agencies | 0 | 3,088 | 9,265 |
| 6110.002 | GBS - Crea | | | | 0 |
| 6120 | TOTAL PRODUC | CTION EXP | 0 | 25,000 | 75,000 |
| 6120.000 | TV | | | | 0 |
| 6120.001 | RADIO | | | | 0 |
| 6120.003 6120.004 | PRINT - PRINT - | Other | | 25,000 | 75,000 |
| 6120.004 | TALENT/RE | | | | 0 |
| 6120.006 | DUBS/SHIP | | | | 0 |
| 6120.007 | MISCELLAN | IEOUS | | | o |
| 6130 | PUBLIC RELATION | | 0 | o | 0 |
| 6130.100 6130.006 | SKU PROJE EPROMS | CTS | | ı | o |
| | EPRUMS | | | | 0 |
| 6150 | TRADE SHOWS | | 0 | 30,000 | 30,000 |
| 6160 | PACKAGING | | 19,000 | 40,000 | 154,000 |
| 6160.000 | PACKAGING | G | 16,500 | 40,000 | 139,000 |
| 6160.120 | MANUALS | , | 2,500 | | 15,000 |
| | POS MATERIALS | \$ | 0 | o | o |
| 6170.000 | | AL MATERIALS | | | o |
| 6170.050 | MERCH VID | EOS / SALES KITS | | | 0 |
| | PRODUCT PROM | | 0 | o | o |
| 6180.200 | CORPORAT | | | | o |
| 6190.var 6190.011 | CONSUMER FREE SOFT\ | i i | | 1 | 0 |
| 6192.000 | DIRECT MA | | | I | 0 |
| 6195.000 | TRADE | | | | o |
| | SALES MATERIA | LS | 1,500 | o | 9,000 |
| 6200.000 | POSTERS | ************************************** | | 1 | 0 |
| 6200.001 6200.002 | SELL SHEET VIDEOS/SAI | S/CATALOGS | 1,500 | i | 9,000 |
| 6200.003 | MISCELLAN | | | | 0 |
| | TOTAL | | 20 E00 | 172.000 | |
| | LOTAL | | 20,500 | 173,088 | 502,265 |

TOTAL

PN#

81103

TITLE

PN#

PN#

W. Series II (SS) NBA Action (SS) W. Series '96 (Gen.) Manx TT MARKETING MANAGER Brad Hogan Anne Moellering Anne Moellering Anne Moellering **RELEASE DATE** Jul-96 Jul-96 Sep-96 Apr-96 G/L # DESCRIPTION 6100 TOTAL MEDIA 75,000 1,725,000 1,500,000 0 6100,100 NAT'L TV: UPFRONT TEENS 6100.101 **SCATTER TEENS** 1,000,000 1,000,000 6100.102 **UPFRONT KIDS** 6100.103 **SCATTER KIDS** 6100.104 **DIRECT MARKETING** SPOT TV: TEENS 6100.200 500,000 500,000 6100.201 **KIDS** 6100.202 MOMS NATIONAL 6100.300 RADIO: 6100.301 SPOT CONSUMER 6100.051 PRINT: 150,000 6100.052 **ENTHUSIAST** 75,000 75,000 6100.053 TRADE 6100.054 DIRECT MARKETING 6100.005 OTHER: In-Stadium/Arena/School 6110 **TOTAL AGENCY FEES** 3,088 71,029 61,765 0 6110.005 Media (Total Media * 3.50%) 3,088 71,029 61,765 0 6110.006 **Direct Marketing Agencies** 6110.002 **GBS** - Creative **TOTAL PRODUCTION EXP** 6120 25,000 150,000 125,000 0 6120,000 TV 125,000 125,000 6120.001 **RADIO** 6120.003 PRINT -25,000 25,000 6120.004 PRINT -Other 6120.005 TALENT/RESIDUALS 6120.006 **DUBS/SHIPPING** 6120.007 **MISCELLANEOUS PUBLIC RELATIONS** 6130 0 0 0 0 6130.100 SKU PROJECTS 6130.006 **EPROMS** 6150 TRADE SHOWS 0 0 0 0 6160 **PACKAGING** 18,500 18,500 18,500 18,500 6160.000 **PACKAGING** 16,500 16,500 16,500 16,500 6160.120 **MANUALS** 2,000 2,000 2,000 2,000 POS MATERIALS 6170 0 212,500 212.500 O 6170.000 COLLATERAL MATERIALS 175,000 175,000 6170.050 MERCH VIDEOS / SALES KITS 37,500 37,500 6190 PRODUCT PROMOTIONS 0 0 0 O 6180.200 CORPORATE 6190.var CONSUMER 6190.011 FREE SOFTWARE 6192.000 **DIRECT MARKETING TRADE** 6195.000 6200 SALES MATERIALS 1,500 1,500 1,500 1,500 6200.000 **POSTERS** 6200.001 SELL SHEETS/CATALOGS 1,500 1,500 1,500 1,500 3200,002 VIDEOS/SALES KITS 6200.003 **MISCELLANEOUS**

123,088

2.178.529

1,919,265

20,000

PN#

Soccer

Anne Moellering

PN#

NFL Football

Anne Moellering

PN#

Indy 500

Anne Moellering

TITLE

MARKETING MANAGER

2/6/96

Gen #

GEN EXP

PN#

Sports branding

brand group

| u _n | | MARKETING MANAGER RELEASE DATE | Anne Moellering Sep-96 | Anne Moellering Sep-96 | Anne Moellering Oct-96 | brand group n/a | |
|--|---|--|----------------------------------|----------------------------------|-------------------------------------|--------------------|---------|
| | | | | | | | |
| <u>G/L #</u> | DESCRIPTION | | | | | | |
| 6 100 6100,100 | TOTAL MEDIA | UPFRONT TEENS | 0 | 0 | 3,225,000 | 225,000 | o |
| 6100.101 6100.102 | 1 | SCATTER TEENS UPFRONT KIDS | | | 2,000,000 | | |
| 6100.103 6100.104 | | SCATTER KIDS DIRECT MARKETING | | | | | |
| 6100.200 6100.201 | | | | | 1,000,000 | | |
| 6100.202 6100.300 | RADIO: | MOMS NATIONAL | | | | | |
| 6100.301 6100.051 6100.052 | PRINT: | SPOT CONSUMER | | | 150,000 | 150,000 | |
| 6100.052 6100.054 | 1 | ENTHUSIAST TRADE DIRECT MARKETING | | | 75,000 | 75,000 | |
| 6100.005 | | In-Stadium/Arena/School | | | | | |
| 6110 | TOTAL AGENCY | | 0 | 0 | 132,794 | 9,265 | 0 |
| 6110.005 6110.006 6110.002 | Direct Mark | al Media * 3.50%) keting Agencies tive | 0 | 0 | 132,794 | 9,265 | 0 |
| 61 20 31 2 0.000 | TOTAL PRODUC | CTION EXP | o | 0 | 275,000 | 25,000 | 0 |
| 6120.001 6120.003 | RADIO | | | | 250,000 25,000 | 25,000 | |
| 6120.004 6120.005 6120.006 6120.007 | TALENT/RE | PING | | | 20,000 | 25,555 | |
| 6130 | PUBLIC RELATION | | 0 | 0 | 0 | • 0 | 0 |
| 6130.100 6130.006 | SKU PROJE EPROMS | ECTS | | | | | |
| 6150 | TRADE SHOWS | | 0 | 0 | o | 36,000 | 0 |
| 61 60 61 6 0.000 61 6 0.120 | | G | 18,500 16,500 2,000 | 18,500 16,500 2,000 | 18,500 16,500 2,000 | o | 0 |
| 6170 6170.000 6170.050 | POS MATERIALS | S AL MATERIALS DEOS / SALES KITS | 0 | 0 | 335,000 260,000 75,000 | o | 0 |
| 6190 6180.200 6190.var 6190.011 | PRODUCT PROM CORPORAT CONSUMER FREE SOFT | OTIONS E | 0 | o | 0 | o | o |
| 6192.000 6195.000 | DIRECT MA | | | | | | |
| 62 00 6200.000 | SALES MATERIA POSTERS | ıls | 1,500 | 1,500 | 1,500 | 60,000 | 150,000 |
| 6200.001 200.002 | | TS/CATALOGS LES KITS | 1,500 | 1,500 | 1,500 | 60,000 | |
| 6200.003 | MISCELLAN | EOUS | | | | | 150,000 |
| | TOTAL | | 20,000 | 20,000 | 3,987,794 | 355,265 | 150,000 |

| | TITLE MARKETING MANAGER RELEASE DATE | Gen # <u>Licensing</u> D e ien | GRAND TOTAL | |
|--|--|---|----------------|-----------------------|
| G/L # DESCRIPTION | | | | |
| 6100 TOTAL MEDIA | | o | 6,750,000 | |
| | : UPFRONT TEENS | Ĭ | 0,750,000 | |
| 6100.101 | SCATTER TEENS | | 4,000,000 | |
| 6100.102 | UPFRONT KIDS | | 0 | |
| 6100.103 | SCATTER KIDS | | 0 | |
| 6100.104 | DIRECT MARKETING | | 0 | |
| 6100.200 SPOT TV: 6100.201 | KIDS | | 2,000,000 | |
| 6100.202 | MOMS | | 0 | |
| 6100.300 RADIO: | NATIONAL | | o | |
| 6100.301 | SPOT | | o | |
| 6100.051 PRINT: | CONSUMER | | 450,000 | |
| 6100.052 6100.053 | ENTHUSIAST | | 300,000 | |
| 6100.053 | TRADE DIRECT MARKETING | | 0 | |
| 6100.005 OTHER: | In-Stadium/Arena/School | | 0 | |
| | | | | |
| 6110 TOTAL AGENC | | 0 | 277,941 | |
| | tal Media * 3.50%) | o | 277,941 | |
| 6110.006 Direct Mar 6110.002 GBS - Crea | keting Agencies | | 0 | |
| | | | ٩ | |
| 6120 TOTAL PRODU | CTION EXP | o | 600,000 | |
| 6120.000 TV 6120.001 RADIO | | | 500,000 | |
| 6120.003 PRINT - | | | 100,000 | |
| 6120.004 PRINT - | Other | | 0 | |
| 6120.005 TALENT/R | ESIDUALS | | o | |
| 6120.006 DUBS/SHIF | | ı | o | |
| 6120.007 MISCELLA | NEOUS | | 이 | |
| 6130 PUBLIC RELATI | ONS | o | o | |
| 6130.100 SKU PROJ | ECTS | | o | |
| 6130.006 EPROMS | | | 0 | |
| 6150 TRADE SHOWS | ; | 0 | 36,000 | |
| 6160 PACKAGING | | 0 | 129,500 | • |
| 6160.000 PACKAGIN 6160.120 MANUALS | | | 115,500 | |
| | | | 14,000 | |
| 6170 POS MATERIAL | | 0 | 760,000 | |
| | AL MATERIALS DEOS / SALES KITS | | 610,000 | |
| | | _ | 150,000 | |
| 6190 PRODUCT PROF | | o | 0 | |
| 6190.var CONSUME | · - | | 0 | |
| 6190.011 FREE SOFT | | | o | |
| 6192.000 DIRECT MA | ARKETING | | o | Current Budget |
| 6195.000 TRADE | | ı | o | Base Line |
| 6200 SALES MATERIA | ALS | 250,000 | 470,500 | Over/Savings |
| 6200.000 POSTERS | | ii ii | 0 | • |
| | TS/CATALOGS | | 70,500 | |
| 3200.002 VIDEOS/SA 6200.003 MISCELLAR | | 250 225 | 100 000 | 9,023,941 |
| | 1.000 | 250,000 | 400,000 | 7,460,220 |
| TOTAL | | 250,000 | 9,023,941 | -1,563,721 |

TOTAL

PN#

W. Series '96 (Gen.)

81103

NBA Action (SS)

TITI F

PN#

Manx TT

PN#

W. Series II (SS)

Anne Moellering MARKETING MANAGER Brad Hogan Anne Moellering Anne Moellering RELEASE DATE Apr-96 Jul-96 Jul-96 Sep-96 G/L # DESCRIPTION 6100 **TOTAL MEDIA** 75,000 1,725,000 1,725,000 0 6100.100 NAT'L TV: UPFRONT TEENS 6100.101 SCATTER TEENS 1,000,000 1,000,000 6100.102 **UPFRONT KIDS** 6100.103 SCATTER KIDS 6100.104 DIRECT MARKETING 6100.200 SPOT TV: TEENS 500,000 500,000 6100,201 **KIDS** 6100.202 MOMS 6100.300 RADIO: **NATIONAL** 6100.301 SPOT 6100.051 PRINT: CONSUMER 150,000 150,000 6100.052 **ENTHUSIAST** 75,000 75,000 75,000 6100.053 TRADE 6100.054 DIRECT MARKETING 6100.005 OTHER: In-Stadium/Arena/School 6110 **TOTAL AGENCY FEES** 3,088 71,029 71,029 0 6110.005 Media (Total Media * 3.50%) 3,088 71,029 71,029 0 6110.006 **Direct Marketing Agencies** 6110.002 **GBS** - Creative 6120 TOTAL PRODUCTION EXP 25,000 150,000 150,000 0 6120.000 TV 125,000 125,000 **RADIO** 6120,001 6120.003 PRINT -25,000 25,000 25,000 6120.004 PRINT -Other 6120.005 TALENT/RESIDUALS 6120.006 **DUBS/SHIPPING** 6120.007 **MISCELLANEOUS** 6130 **PUBLIC RELATIONS** 0 0 0 0 6130.100 SKU PROJECTS 6130.006 **EPROMS** 6150 TRADE SHOWS 0 0 0 0 6160 **PACKAGING** 18,500 18,500 18,500 18,500 6160,000 **PACKAGING** 16,500 16,500 16,500 16,500 MANUALS 6160,120 2,000 2,000 2,000 2,000 6170 POS MATERIALS 0 212,500 212,500 0 6170.000 COLLATERAL MATERIALS 175,000 175,000 6170.050 MERCH VIDEOS / SALES KITS 37,500 37,500 6190 PRODUCT PROMOTIONS 0 50,000 50,000 0 6180.200 CORPORATE 6190.var CONSUMER 50,000 50,000 6190.011 FREE SOFTWARE 6192.000 DIRECT MARKETING 6195.000 TRADE 6200 SALES MATERIALS 1,500 1,500 1,500 1,500 6200.000 **POSTERS** 6200.001 SELL SHEETS/CATALOGS 1,500 1,500 1,500 1,500 3200.002 VIDEOS/SALES KITS 6200.003 **MISCELLANEOUS**

123.088

2,228,529

2,228,529

20,000

| PAGE . | 2/3 |
|--------|-----|
|--------|-----|

SEGA SPORTS FY '97 MARKETING BUDGET - Preliminary

PN#

Soccer

Anne Moellering Anne Moellering Anne Moellering

Sep-96

NFL Football

Oct-96

4,177,794

405,265

500,000

PN#

Indy 500

Sep-96

TITLE

MARKETING MANAGER

RELEASE DATE

2/6/96 PN# Gen #

GEN EXP

Sports branding

brand group

n/a

DESCRIPTION <u>G/L #</u> 6100 **TOTAL MEDIA** 3,225,000 225,000 0 6100.100 NAT'L TV: UPFRONT TEENS 6100.101 **SCATTER TEENS** 2,000,000 6100.102 **UPFRONT KIDS** 6100.103 **SCATTER KIDS DIRECT MARKETING** 6100.104 6100,200 SPOT TV: TEENS 1,000,000 6100.201 KIDS 6100.202 MOMS 6100.300 RADIO: **NATIONAL** 6100.301 SPOT 6100.051 PRINT: CONSUMER 150,000 150,000 6100.052 **ENTHUSIAST** 75,000 75,000 6100.053 **TRADE** 6100.054 **DIRECT MARKETING** 6100.005 OTHER: In-Stadium/Arena/School 6110 TOTAL AGENCY FEES 0 132,794 9,265 0 6110.005 Media (Total Media * 3.50%) 0 132,794 9,265 0 6110.006 **Direct Marketing Agencies** GBS - Creative 6110.002 TOTAL PRODUCTION EXP 6120 0 0 275,000 25,000 O 5120.000 TV 250,000 6120.001 **RADIO** 6120.003 PRINT -25,000 25,000 6120,004 PRINT -Other 6120.005 TALENT/RESIDUALS 6120.006 **DUBS/SHIPPING** 6120.007 **MISCELLANEOUS** 6130 **PUBLIC RELATIONS** 0 0 0 50,000 0 6130,100 SKU PROJECTS 50,000 6130.006 **EPROMS** 6150 TRADE SHOWS 0 0 ٥ 36,000 0 6160 **PACKAGING** 18,500 18,500 18,500 0 0 6160,000 **PACKAGING** 16,500 16,500 16,500 6160,120 MANUALS 2,000 2,000 2,000 POS MATERIALS 6170 0 O 425,000 0 0 6170.000 **COLLATERAL MATERIALS** 350,000 6170.050 MERCH VIDEOS / SALES KITS 75,000 6190 PRODUCT PROMOTIONS 0 0 100,000 0 350,000 6180.200 CORPORATE 350,000 6190.var CONSUMER 100,000 6190.011 FREE SOFTWARE 6192.000 DIRECT MARKETING 6195.000 TRADE 6200 SALES MATERIALS 1,500 1,500 1,500 60,000 150,000 6200.000 **POSTERS** 6200.001 SELL SHEETS/CATALOGS 1,500 1,500 1,500 60,000 200.002 VIDEOS/SALES KITS 6200.003 **MISCELLANEOUS** 150,000 TOTAL 20,000 20,000

| MARKETINO MANAGER RELEASE DATE 0 0 0 0 0 0 0 0 0 | | | TITLE | Gen # Licensing | GRAND TOTAL | |
|--|------------------|-----------------|---------------------------------------|--------------------|----------------|----------------|
| Color | | | | | | |
| STOTAL MEDIA | | | RELEASE DATE | | o | |
| STOTAL MEDIA | | | | | | |
| STOTAL MEDIA | | | | | | |
| 6100.100 NAT'L TV: UPFRONT TEENS 6100.101 SCATTER TEINS 6100.102 UPFRONT KIDS 6100.103 SCATTER KIDS 6100.104 DIRECT MARKETING 6100.200 SPOT TV: TEENS 6100.201 KIDS 6100.201 KIDS 6100.202 MOMS 6100.300 RADIO: NATIONAL 6100.301 SPOT 6100.051 PRINT: CONSUMER 6100.052 TABLE 6100.053 TRADE 6100.054 DIRECT MARKETING 6110.005 OTHER: In-Stadium/Arene/School 6110.005 OTHER: In-Stadium/Arene/School 6110.005 Direct Marketing Agencies 6110.005 Direct Marketing OBS - Creative 6110.005 Direct Marketing OBS - Creative 6120.005 TOTAL RODUCTION EXP 6120.000 TV 6120.001 RADIO 6120.004 PRINT - Other 6120.005 TALENT/RESIDUALS 6120.005 DUBS/SHIPPING OBS - CREATIONS 6130.006 DUBS/SHIPPING OBS - CREATIONS 6130.006 EPROMS 6130.006 DUBS/SHIPPING OBS - CREATIONS 6130.006 DUBS/SHIPPING OBS - CREATIONS 6130.006 EPROMS 6130.006 PACKAGING 116,500 6130.006 PACKAGING 116,500 6130.000 COLLATERAL MATERIALS 700,000 6170 POS MATERIALS 0 850,000 6160.000 PACKAGING 116,500 6170.000 COLLATERAL MATERIALS 700,000 6170 POS MATERIALS 0 850,000 6170.000 FORDERT BRITCH ORDERT ORDERT BRITCH BRIT | G/L # | DESCRIPTION | | | | |
| 6100.100 | 6100 | TOTAL MEDIA | | o | 6.975.000 | |
| 5100,102 | | | | | 0 | |
| \$100.103 | | | · · · · · · · · · · · · · · · · · · · | | 4,000,000 | |
| 6100.104 DIRECT MARKETING 0 2,000,000 0 100.201 KIDS 0 0 0 0 0 0 0 0 0 | | | | - | | |
| STOD.201 KIDS | | | | | 0 | |
| 6100.202 | 61 00.200 | SPOT TV: | TEENS | | 2,000,000 | |
| 5100.300 | | | | | 0 | |
| STOCK STOC | | | | | 0 | |
| STORTON | | | | | ő | |
| STADE STAD | | | | | II . | |
| 6100.054 DIRECT MARKETING 6100.005 OTHER: In-Stadium/Arena/School 0 0 0 0 0 0 0 0 0 | | | | | 375,000 | |
| Color | | | | | 0 | |
| 6110.005 | 6100.005 | OTHER: | In-Stadium/Arena/School | | o | |
| 6110.005 | 6110 | TOTAL AGENCY | Y EEEC | | 207 206 | |
| 6110.006 Direct Marketing Agencies 6110.002 GBS - Creative 0 0 6120.000 TV | | | | 0 | | |
| STOTAL PRODUCTION EXP | | | | | | |
| 6120.000 TV 6120.001 RADIO 6120.003 PRINT - 6120.004 PRINT - Other 6120.005 TALENT/RESIDUALS 6120.006 DUBS/SHIPPING 6120.007 MISCELLANEOUS 6130.006 EPROMS 6130.100 SKU PROJECTS 6130.006 EPROMS 6160.000 PACKAGING 6160.120 MANUALS 6160.120 MANUALS 6170.000 COLLATERAL MATERIALS 6170.000 MERCH VIDEOS / SALES KITS 6180.001 FRADE 6190.001 FRE SOTWARE 6190.001 FRE SOTWARE 6190.000 DIRECT MARKETING 6190.000 DIRECT MARKETING 6190.000 DIRECT MARKETING 6190.000 FOSTERS 6200.000 POSTERS 6200.000 MISCELLANEOUS 700,000 10,423,206 6200.000 MISCELLANEOUS 700,000 10,423,206 6200.000 MISCELLANEOUS 700,000 10,423,206 6200.000 MISCELLANEOUS 700,000 10,423,206 6200.000 MISCELLANEOUS 700,000 1,460,220 | 6110.002 | GBS - Crea | tive | | 0 | |
| 6120.001 RADIO 6120.003 PRINT - Other 6120.004 PRINT - Other 6120.005 TALENT/RESIDUALS 6120.006 DUBS/SHIPPING 6120.007 MISCELLANEOUS 6130 PUBLIC RELATIONS 6130.006 EPROMS 6130.006 EPROMS 6130.006 EPROMS 6160.000 PACKAGING 6160.000 PACKAGING 6160.000 PACKAGING 6170 POS MATERIALS 6170.000 COLLATERAL MATERIALS 6170.000 MERCH VIDEOS / SALES KITS 6190.001 FREE SOFTWARE 6190.001 FREE SOFTWARE 6190.001 PROBLE MARKETING 6190.000 POSTERS 6200.000 POSTERS 6200.000 MISCELLANEOUS 700,000 POSTERS 6200.000 MISCELLANEOUS 700,000 POSTERS 6200.000 POSTERS 6200.000 MISCELLANEOUS 700,000 POSTERS 6200.000 POSTERS 6200.000 MISCELLANEOUS 700,000 POSTERS 6200.000 MISCELLANEOUS 700,000 POSTERS 6200.000 MISCELLANEOUS 700,000 POSTERS 6200.000 POSTERS 6200.000 MISCELLANEOUS 700,000 POSTERS | | | CTION EXP | 0 | · · | |
| 6120.004 PRINT - Other 6120.005 TALENT/RESIDUALS 6120.006 DUBS/SHIPPING 6120.007 MISCELLANEOUS 6130 PUBLIC RELATIONS 6130.100 SKU PROJECTS 6130.006 EPROMS 6160.000 PACKAGING 6160.120 MANUALS 6170 POS MATERIALS 6170.000 COLLATERAL MATERIALS 6170.000 MERCH VIDEOS / SALES KITS 6190 PRODUCT PROMOTIONS 6190.001 FREE SOFTWARE 6190.001 FREE SOFTWARE 6192.000 DIRECT MARKETING 6195.000 POSTERS 6200.000 POSTERS 6200.000 MISCELLANEOUS 6200.000 MISCELLANEOUS 700,000 6200.000 POSTERS 6200.000 POSTERS 6200.000 MISCELLANEOUS 700,000 BEO,000 6200.000 POSTERS 6200.000 MISCELLANEOUS 700,000 BEO,000 6200.000 POSTERS 6200.000 MISCELLANEOUS 700,000 BEO,000 6200.000 POSTERS 6200.000 MISCELLANEOUS 700,000 BEO,000 7,460,220 | | | | · | 600,000 | |
| 6120.005 TALENT/RESIDUALS 6120.006 DUBS/SHIPPING 6120.007 MISCELLANEOUS 0 0 50,000 6130.100 SKU PROJECTS 6130.006 EPROMS 0 150 TRADE SHOWS 0 16160.000 PACKAGING 6160.120 MANUALS 0 170.000 6170.000 COLLATERAL MATERIALS 6170.000 MERCH VIDEOS / SALES KITS 0 180.000 6190 PRODUCT PROMOTIONS 6190.001 FREE SOFTWARE 6190.001 FREE SOFTWARE 6190.001 TRADE 6190.000 DIRECT MARKETING 6195.000 DIRECT MARKETING 6195.000 POSTERS 6200.000 POSTERS 6200.000 MISCELLANEOUS 6200.000 MISCELLANEOUS 6200.000 MISCELLANEOUS 6200.000 MISCELLANEOUS 700,000 610,200 OTRADE 0 Current Budget Base Line 0 Over/Savings 6200.000 POSTERS 6200.000 MISCELLANEOUS 700,000 850,000 7,460,220 | 6120.003 | PRINT - | | | 125,000 | |
| 6120.006 DUBS/SHIPPING 6120.007 MISCELLANEOUS 0130 PUBLIC RELATIONS 0 50,000 6130.100 SKU PROJECTS 50,000 6130.006 EPROMS 0 36,000 0150 TRADE SHOWS 0 36,000 6160.000 PACKAGING 115,500 6160.120 MANUALS 14,000 6170 POS MATERIALS 0 850,000 6170.000 COLLATERAL MATERIALS 700,000 6170.000 MERCH VIDEOS / SALES KITS 150,000 6180.200 CORPORATE 350,000 6190.Var CONSUMER 200,000 6190.011 FREE SOFTWARE 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | | | | 0 | |
| 6120.007 MISCELLANEOUS 6130 PUBLIC RELATIONS 6130.100 SKU PROJECTS 6130.006 EPROMS 0 36,000 6130.006 EPROMS 0 36,000 6160.000 PACKAGING 6160.000 PACKAGING 6160.120 MANUALS 6170 POS MATERIALS 6170.000 COLLATERAL MATERIALS 6170.050 MERCH VIDEOS / SALES KITS 6180.200 CORPORATE 6190.var CONSUMER 6190.011 FREE SOFTWARE 6192.000 DIRECT MARKETING 6195.000 TRADE 6200 SALES MATERIALS 6200.001 SELL SHEETS/CATALOGS 6200.002 VIDEOS/SALES KITS 6200.003 MISCELLANEOUS 700,000 610,00 | | | | | 0 | |
| 6130.100 SKU PROJECTS 6130.006 EPROMS 0 36,000 6150 TRADE SHOWS 0 36,000 6160.000 PACKAGING 6160.000 PACKAGING 6160.120 MANUALS 6170 POS MATERIALS 6170.000 COLLATERAL MATERIALS 6170.050 MERCH VIDEOS / SALES KITS 6190 PRODUCT PROMOTIONS 6180.200 CORPORATE 6190.var CONSUMER 6190.011 FREE SOFTWARE 6192.000 DIRECT MARKETING 6195.000 TRADE 6200 SALES MATERIALS 6200.000 POSTERS 6200.000 POSTERS 6200.000 VIDEOS/SALES KITS 6200.000 MISCELLANEOUS 700,000 650,000 70,500 70,600 70,600 70,600 70,600 70,600 70,600 70,460,220 | | | | | 0 | |
| 6130.100 SKU PROJECTS 6130.006 EPROMS 0 36,000 0150 TRADE SHOWS 0 36,000 0160.000 PACKAGING 6160.000 PACKAGING 6160.120 MANUALS 0170 POS MATERIALS 6170.000 COLLATERAL MATERIALS 6170.050 MERCH VIDEOS / SALES KITS 0 850,000 6190 PRODUCT PROMOTIONS 0 150,000 6180.200 CORPORATE 6190.var CONSUMER 6190.011 FREE SOFTWARE 6192.000 DIRECT MARKETING 6195.000 TRADE 0 Current Budget 6200 SALES MATERIALS 700,000 6200.000 POSTERS 6200.000 POSTERS 6200.000 SELL SHEETS/CATALOGS 6200.000 MISCELLANEOUS 700,000 850,000 7,460,220 | G130 | PUBLIC RELATION | ONS | o | 50,000 | |
| TRADE SHOWS 0 36,000 | | | ECTS | | · 1 | |
| \$160 PACKAGING 6160.000 PACKAGING 6160.120 MANUALS 6170 POS MATERIALS 6170.000 COLLATERAL MATERIALS 6170.050 MERCH VIDEOS / SALES KITS 6180.200 CORPORATE 6190.var CONSUMER 6190.011 FREE SOFTWARE 6192.000 DIRECT MARKETING 6195.000 TRADE \$200.000 POSTERS 6200.000 POSTERS 6200.001 SELL SHEETS/CATALOGS 6200.002 VIDEOS/SALES KITS 6200.000 POSTES 6200.003 MISCELLANEOUS 700,000 PO,000 850,000 70,500 70,500 70,600 | 6130.006 | | | | 0 | |
| 6160.000 PACKAGING 6160.120 MANUALS 6170 POS MATERIALS 6170.000 COLLATERAL MATERIALS 6170.050 MERCH VIDEOS / SALES KITS 6190 PRODUCT PROMOTIONS 6180.200 CORPORATE 6190.var CONSUMER 6192.000 DIRECT MARKETING 6195.000 TRADE 6200 SALES MATERIALS 6200.000 POSTERS 6200.001 SELL SHEETS/CATALOGS 6200.002 VIDEOS/SALES KITS 6200.003 MISCELLANEOUS 6200.000 POSTERS 6200.003 MISCELLANEOUS 6200.000 POSTERS 6200.000 MISCELLANEOUS 6200.000 POSTERS 6200.000 POSTERS 6200.000 MISCELLANEOUS 6200.000 POSTERS | | TRADE SHOWS | | 0 | 36,000 | |
| 6160.120 MANUALS 6170 POS MATERIALS 6170.000 COLLATERAL MATERIALS 6170.050 MERCH VIDEOS / SALES KITS 6180.200 CORPORATE 6190.var CONSUMER 6190.011 FREE SOFTWARE 6192.000 DIRECT MARKETING 6195.000 TRADE 6200 SALES MATERIALS 6200 SALES MATERIALS 6200.001 SELL SHEETS/CATALOGS 6200.002 VIDEOS/SALES KITS 6200.003 MISCELLANEOUS 6200.000 POSTERS 6200.003 MISCELLANEOUS 6200.000 POSTERS 6200.000 MISCELLANEOUS 6200.000 POSTERS 6200.000 MISCELLANEOUS 6200.000 POSTERS 6200.000 MISCELLANEOUS 6200.000 POSTERS 6200.000 MISCELLANEOUS 6200.000 POSTERS 6200.000 MISCELLANEOUS 6200.000 POSTERS 6200.000 MISCELLANEOUS 6200.000 POSTERS 6200.000 MISCELLANEOUS 6200.000 POSTERS 6200.000 MISCELLANEOUS 6200.000 POSTERS 6200.000 MISCELLANEOUS 6200.000 POSTERS 6200.000 MISCELLANEOUS 6200.000 POSTERS 6200.000 POSTERS 6200.000 MISCELLANEOUS 6200.000 POSTERS 6200.000 MISCELLANEOUS 6200.000 POSTERS | | | • | . 0 | | |
| 6170 POS MATERIALS 0 850,000 6170.000 COLLATERAL MATERIALS 700,000 6170.050 MERCH VIDEOS / SALES KITS 150,000 6180.200 CORPORATE 350,000 6190.ver CONSUMER 200,000 6190.011 FREE SOFTWARE 0 CONSUMER 0 CUITENT Budget 195.000 TRADE 8ase Line 6195.000 POSTERS 0 CUITENT SAVINGS 0 CUITENT BUDGET MARKETING 0 CUITENT BUDGET MARKETING 0 CUITENT BUDGET MARKETING 0 CUITENT BUDGET MARKETING 0 CUITENT BUDGET MARKETING 0 CUITENT BUDGET MARKETING 0 CUITENT BUDGET MARKETING 0 TRADE 0 CUITENT BUDGET MARKETING 0 TOO,000 POSTERS 0 | | | G | | | |
| 6170.000 COLLATERAL MATERIALS 6170.050 MERCH VIDEOS / SALES KITS 6190 PRODUCT PROMOTIONS 6180.200 CORPORATE 6190.var CONSUMER 6190.011 FREE SOFTWARE 6192.000 DIRECT MARKETING 6195.000 TRADE 6200 SALES MATERIALS 6200.000 POSTERS 6200.001 SELL SHEETS/CATALOGS 6200.002 VIDEOS/SALES KITS 6200.003 MISCELLANEOUS 700,000 150,000 | 6170 | | \$ | | | |
| 6170.050 MERCH VIDEOS / SALES KITS 6190 PRODUCT PROMOTIONS 6180.200 CORPORATE 6190.var CONSUMER 6190.011 FREE SOFTWARE 6192.000 DIRECT MARKETING 6195.000 TRADE 6200 SALES MATERIALS 6200.000 POSTERS 6200.001 SELL SHEETS/CATALOGS 6200.002 VIDEOS/SALES KITS 6200.003 MISCELLANEOUS 700,000 150,000 150,000 150,000 10,423,206 10,423,200 10,423,200 10,423,200 10,423,200 10,423,200 10,423,200 10,423,200 10,423,200 10,423,200 10,423,200 10,423,200 10,423,200 10,42 | | | | J. | 1 | |
| 6180.200 CORPORATE 6190.var CONSUMER 6190.011 FREE SOFTWARE 6192.000 DIRECT MARKETING 6195.000 TRADE 6200 SALES MATERIALS 6200.000 POSTERS 6200.001 SELL SHEETS/CATALOGS 6200.002 VIDEOS/SALES KITS 6200.003 MISCELLANEOUS 6200.000 S50,000 S50,000 S50,000 T,460,220 | 61 70.050 | | | | | |
| 6190.var CONSUMER 6190.011 FREE SOFTWARE 6192.000 DIRECT MARKETING 6195.000 TRADE 6200 SALES MATERIALS 6200.000 POSTERS 6200.001 SELL SHEETS/CATALOGS 6200.002 VIDEOS/SALES KITS 6200.003 MISCELLANEOUS 6200.000 S50,000 6200.000 POSTERS 6200.000 POSTERS 6200.001 SELL SHEETS/CATALOGS 6200.002 FOR SALES KITS 6200.003 MISCELLANEOUS 6200.000 POSTERS | | | | o | 550,000 | |
| 6190.011 FREE SOFTWARE 6192.000 DIRECT MARKETING 6195.000 TRADE 6200 SALES MATERIALS 6200.000 POSTERS 6200.001 SELL SHEETS/CATALOGS 6200.002 VIDEOS/SALES KITS 6200.003 MISCELLANEOUS 700,000 POSTERS 6200.001 SELL SHEETS/CATALOGS 70,500 FOSTERS 6200.002 FOSTERS 6200.003 MISCELLANEOUS 700,000 850,000 7,460,220 | | | | | | |
| 6192.000 DIRECT MARKETING 6195.000 TRADE 6200 SALES MATERIALS 6200.000 POSTERS 6200.001 SELL SHEETS/CATALOGS 6200.002 VIDEOS/SALES KITS 6200.003 MISCELLANEOUS 700,000 SED, 200,000 SED, | | | | | _11 | |
| 6195.000 TRADE 0 Base Line 6200 SALES MATERIALS 700,000 920,500 Over/Savings 6200.000 POSTERS 0 6200.001 SELL SHEETS/CATALOGS 70,500 3200.002 VIDEOS/SALES KITS 0 10,423,206 6200.003 MISCELLANEOUS 700,000 850,000 7,460,220 | | DIRECT MA | RKETING | | - 1 | Current Budget |
| 6200.000 POSTERS 0 6200.001 SELL SHEETS/CATALOGS 70,500 3200.002 VIDEOS/SALES KITS 0 10,423,206 6200.003 MISCELLANEOUS 700,000 850,000 7,460,220 | | | | | o | _ |
| 6200.001 SELL SHEETS/CATALOGS 70,500 3200.002 VIDEOS/SALES KITS 0 10,423,206 6200.003 MISCELLANEOUS 700,000 850,000 7,460,220 | | | ALS | 700,000 | 920,500 | Over/Savings |
| \$200.002 VIDEOS/SALES KITS 0 10,423,206 6200.003 MISCELLANEOUS 700,000 850,000 7,460,220 | | | TS/CATALOGS | | 70 500 | |
| 6200.003 MISCELLANEOUS 700,000 850,000 7,460,220 | | | | | 0,800 | 10,423.206 |
| TOTAL 700,000 10,423,206 -2,962,986 | 6200.003 | MISCELLAN | IEOUS | 700,000 | 850,000 | |
| | | TOTAL | | 700,000 | 10,423,206 | -2,962,986 |

NOMAD FY97 MARKETING BUDGET PLAN "B"

| Col. # DESCRIPTION | | | TITLE MARKETING MANAGER RELEASE DATE | PN# <u>Nomad</u> Malit Release Date | Gen # BRAND EXP | GRAND TOTAL 0 |
|--|--------------|----------------|--------------------------------------|--|--------------------|---------------------|
| 8100.100 | <u>G/L #</u> | DESCRIPTION | | | | |
| 8100.100 | 6100 | TOTAL MEDIA | | 0 | 0 | 0 |
| 6100.101 | | | UPFRONT TEENS | J | J | |
| 6100.103 SCATTER KIDS 6100.104 DIRECT MARKETING 6100.200 SPOT TV: TEENS 6100.201 KIDS 6100.202 MOMS 6100.202 MOMS 6100.201 NATIONAL 6100.300 RADIO: NATIONAL 6100.051 PRINT: CONSUMER 6100.052 ENTHUSIAST 6100.053 TRADE 6100.054 DIRECT MARKETING 6100.055 OTHER: In-Stadium/Arena/School 6110 TOTAL AGENCY FEES 6101.005 Modia (Total Modia* 3.50%) 6110.005 Direct Marketing Agencies 6110.005 Modia (Total Modia* 3.50%) 6110.005 GBS - Creative 6120 TOTAL PRODUCTION EXP 6120.000 TAL AGDIO 6120.001 RADIO 6120.003 PRINT - 6120.005 TALENT/RESIDUALS 6120.007 MISCELLANEOUS 6130 PUBLIC RELATIONS 6130.100 SKU PROJECTS 6130 DUBS/SHIPPING 6130 OD BUBS/SHIPPING 6130 OD COLLATERAL MATERIALS 6130.100 FPROMS 6130 OD PACKAGING 40,000 0 40,000 6160 DACKAGING 40,000 0 40,000 6160 DACKAGING 40,000 0 610,000 6160 OPACKAGING 50,000 0 60,000 6160 OPACKAGING | | | SCATTER TEENS | | | 0 |
| 6100.104 DIRECT MARKETING 6100.200 SPOT TV: TEENS 0 6100.201 KIDS 6100.202 MOMS 6100.300 RADIO: NATIONAL 0 6100.301 SPOT 0 6100.051 PRINT: CONSUMER 0 6100.052 ENTHUSIAST 0 6100.053 TRADE 0 6100.053 TRADE 0 6100.054 DIRECT MARKETING 0 6100.055 OTHER: In-Stedium/Arena/School 0 6110 TOTAL AGENCY FEES 0 0 0 0 61110.005 Media (Total Media * 3.50%) 0 0 0 61110.005 Media (Total Media * 3.50%) 0 0 0 61110.005 Media (Total Media * 3.50%) 0 0 0 6110.005 JEEC MARKETING 0 6110.000 TV 0 6120.000 TV 0 6120.000 TV 0 6120.000 POTAL SENDING 0 6120.000 POTAL SENDING 0 6120.000 PUBLIC RELATIONS 0 0 6120.000 TALENT/RESIDUALS 0 6120.000 BUBS/SHIPPING 0 6130.000 EPROMS 30,000 0 30,000 6130.000 EPROMS 30,000 0 40,000 6160.000 PACKAGING 40,000 0 40,000 6160.120 MANUALS 100,000 0 100,000 6160.000 PACKAGING 40,000 0 40,000 6160.120 MANUALS 100,000 0 100,000 6170.050 MERCH VIDEOS / SALES KITS 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | | | | | 0 |
| 6100.200 SPOT TV: TEENS 0 0 6100.201 KIDS 0 6100.202 MOMS 0 0 6100.300 RADIO: NATIONAL 0 0 6100.301 SPOT 0 0 0 6100.301 SPOT 0 0 0 6100.051 PRINT: CONSUMER 0 0 6100.052 ENTHUSIAST 0 0 6100.053 TRADE 0 0 6100.054 DIRECT MARKETING 0 0 0 0 0 0 0 0 0 | | | | | • | o o |
| 6100.201 KIDS O 6100.300 RADIO: NATIONAL O 6100.301 SPOT O 6100.301 SPOT O 6100.051 PRINT: CONSUMER O 6100.052 ENTHUSIAST O 0 6100.053 TRADE O 6100.053 TRADE O 6100.054 DIRECT MARKETING O 0 0 6100.005 O 0 0 0 0 0 0 0 0 0 | | | | | | |
| 6100.300 | 6100.201 | | KIDS | | | 0 |
| 6100.301 SPOT | | | | | | 0 |
| 6100.051 PRINT: CONSUMER 6100.052 ENTHUSIAST 6100.053 TRADE 6100.053 TRADE 6100.055 OTHER: In-Stedium/Arena/School 6110.005 OTHER: In-Stedium/Arena/School 6110.005 Media (Total Media * 3.50%) 0 0 0 6110.005 Media (Total Media * 3.50%) 0 0 0 6110.002 GBS - Creative 6120 TOTAL AGENCY FEES 0 0 0 0 6110.002 GBS - Creative 6120.000 TV 6120.000 TV 6120.000 PRINT - Other 6120.0001 RADIO 6120.0003 PRINT - Other 6120.0004 PRINT - Other 6120.0005 TALENT/RESIDUALS 6120.0006 DUBS/SHIPPING 0 0 6120.0007 MISCELLANEOUS 6130.000 SUBS/SHIPPING 0 0 6130.000 SUBS/SHIPPING 0 0 6130.000 SEROMS 0 0 0 6130.000 SEROMS 0 0 0 6130.000 SEROMS 0 0 0 0 6160 TRADE SHOWS 30,000 0 30,000 6160 PACKAGING 40,000 0 40,000 6160 PACKAGING 40,000 0 40,000 6160.120 MANUALS 100,000 0 100,000 6170 POS MATERIALS 100,000 0 100,000 6170.000 COLLATERAL MATERIALS 100,000 0 100,000 6170.000 MERCH VIDEOS / SALES KITS 6190 PRODUCT PROMOTIONS 50,000 0 50,000 6190.011 FRADE 6190.017 FRADE 6190.017 FRADE 6190.017 FRADE 6190.017 FRADE 6190.017 FRADE 6190.017 FRADE 6190.017 FRADE 6190.017 FRADE 6190.017 FRADE 6190.017 FRADE 6200 SALES MATERIALS 25,000 0 25,000 6200.000 FOSTERS 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | | | | | 0 |
| 6100.052 | | | | | | 0 |
| 6100.054 DIRECT MARKETING 6100.005 OTHER: In-Stadium/Arens/School O | 6100.052 | | ENTHUSIAST | | | 0 |
| 6100.005 OTHER: In-Stadium/Arena/School 6110 TOTAL AGENCY FEES 0 0 0 0 6110.005 Media (Total Media * 3.50%) 0 0 0 6110.006 Direct Marketing Agencies 6110.002 GBS - Creative 0 0 6120.000 TV 0 0 6120.000 TV 0 0 6120.001 PRINT - 0 0 6120.003 PRINT - 0 0 6120.005 TALENT/RESIDUALS 0 0 6120.005 TALENT/RESIDUALS 0 0 6120.006 DUBS/SHIPPING 0 0 6120.007 MISCELLANEOUS 0 0 6130.006 EPROMS 0 0 0 0 0 6130.006 EPROMS 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | | - | | | |
| 6110 TOTAL AGENCY FEES 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | | | | | |
| 6110.005 Media (Total Media * 3.50%) 0 0 0 0 0 0 0 0 0 | 0.00.000 | O 777211. | iii otaalaiii//a olia/ociiool | | | ď |
| 6110.006 Direct Marketing Agencies 6110.002 GBS - Creative 6120 TOTAL PRODUCTION EXP 0 1020.000 TV 6120.001 RADIO 6120.003 PRINT - 6120.005 TALENT/RESIDUALS 6120.006 DUBS/SHIPPING 6120.007 MISCELLANEOUS 6120.007 MISCELLANEOUS 6130 PUBLIC RELATIONS 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | | | 0 | 0 | |
| 6110.002 GBS - Creative 6120 TOTAL PRODUCTION EXP 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | • | | 0 | 0 | |
| 6120 TOTAL PRODUCTION EXP 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | | | | | |
| 6120.000 TV 6120.001 RADIO 6120.003 PRINT - 6120.004 PRINT - Other 6120.005 TALENT/RESIDUALS 6120.006 DUBS/SHIPPING 6120.007 MISCELLANEOUS 6130.007 MISCELLANEOUS 6130.008 EPROMS 6130.000 EPROMS 6130.000 O O O O O O O O O O O O O O O O O | | | | | | ĭ |
| 6120.001 RADIO 6120.003 PRINT - Other 6120.005 TALENT/RESIDUALS 6120.006 DUBS/SHIPPING 6120.007 MISCELLANEOUS 6130 PUBLIC RELATIONS 6130.100 SKU PROJECTS 6130.006 EPROMS 6160 TRADE SHOWS 6160 PACKAGING 6160.000 PACKAGING 6170.000 COLLATERAL MATERIALS 6170.000 MERCH VIDEOS / SALES KITS 6190 PRODUCT PROMOTIONS 6190 PRODUCT PROMOTIONS 6190.000 TRADE 6190.000 TRADE 6192.000 DIRECT MARKETING 6192.000 TRADE 6192.000 TRADE 6200.000 POSTERS 6200.000 MISCELLANEOUS 6200.000 MISCELLANEOU | | | CTION EXP | 0 | 0 | |
| 6120.003 PRINT - 6120.004 PRINT - Other 6120.005 TALENT/RESIDUALS 6120.006 DUBS/SHIPPING 6120.007 MISCELLANEOUS 6130 PUBLIC RELATIONS 6130.100 SKU PROJECTS 6130.006 EPROMS 6150 TRADE SHOWS 6160 PACKAGING 6160.120 MANUALS 6170.000 PACKAGING 6170.000 COLLATERAL MATERIALS 6170.000 MERCH VIDEOS / SALES KITS 6190.Var CONSUMER 6190.Var CONSUMER 6190.001 FREE SOFTWARE 6192.000 DIRECT MARKETING 6190.001 FREE SOFTWARE 6192.000 TRADE 6200.000 POSTERS 6200.000 MISCELLANEOUS 6200.000 MISCELLANEOUS 615,000 TSALES KITS 6200.000 MISCELLANEOUS 615,000 TSALES SOFTWARE 6200.000 POSTERS 6200.000 MISCELLANEOUS | | | | | | |
| 6120.004 PRINT Other 6120.005 TALENT/RESIDUALS 6120.006 DUBS/SHIPPING 6120.007 MISCELLANEOUS 6130.007 MISCELLANEOUS 6130.100 SKU PROJECTS 6130.006 EPROMS 6150 TRADE SHOWS 6160 PACKAGING 6160.000 PACKAGING 6160.120 MANUALS 6170.000 COLLATERAL MATERIALS 6170.000 COLLATERAL MATERIALS 6170.000 MERCH VIDEOS / SALES KITS 6190 PRODUCT PROMOTIONS 6190.var CONSUMER 6190.var CONSUMER 6190.001 FREE SOFTWARE 6192.000 DIRECT MARKETING 6195.000 POSTERS 6200.000 POSTERS 6200.000 SALES MATERIALS 6200.000 MISCELLANEOUS 6150.000 TID,0000 6200.000 POSTERS 6200.000 SALES MATERIALS 6200.000 MISCELLANEOUS 6200.000 MISCELLANEOUS 6200.000 TID,0000 6200.000 POSTERS 6200.000 MISCELLANEOUS 6200.000 TID,00000 | | | | | | |
| 6120.006 DUBS/SHIPPING 6120.007 MISCELLANEOUS 6130 PUBLIC RELATIONS 0 0 0 6130.100 SKU PROJECTS 0 0 6130.006 EPROMS 6160 TRADE SHOWS 30,000 0 30,000 6160 PACKAGING 40,000 0 40,000 6160.000 PACKAGING 40,000 0 40,000 6160.120 MANUALS 100,000 0 100,000 6170 POS MATERIALS 100,000 0 100,000 6170.050 MERCH VIDEOS / SALES KITS 6190 PRODUCT PROMOTIONS 50,000 0 50,000 6180.200 CORPORATE 0 0 0 6190.011 FREE SOFTWARE 0 0 6190.011 FREE SOFTWARE 0 0 6192.000 DIRECT MARKETING 0 0 6195.000 TRADE 6200.000 POSTERS 25,000 0 25,000 6200.001 SELL SHEETS/CATALOGS 10,000 15,000 0 6200.002 VIDEOS/SALES KITS 0 0 6200.003 MISCELLANEOUS 15,000 15,000 | | | Other | | | 4 |
| 6120.007 MISCELLANEOUS 6130 PUBLIC RELATIONS 6130.100 SKU PROJECTS 6130.006 EPROMS 6150 TRADE SHOWS 6160 PACKAGING 6160.000 PACKAGING 6160.120 MANUALS 6170 POS MATERIALS 6170.000 COLLATERAL MATERIALS 6170.000 MERCH VIDEOS / SALES KITS 6190 PRODUCT PROMOTIONS 6190.001 FREE SOFTWARE 6190.001 TRADE 6192.000 DIRECT MARKETING 6195.000 TRADE 6200.001 SALES MATERIALS 6200.002 VIDEOS/SALES KITS 6200.002 VIDEOS/SALES KITS 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | | | | | 0 |
| 6130 PUBLIC RELATIONS 0 0 0 0 6130.100 SKU PROJECTS 0 0 6130.000 EPROMS 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | | | | | 3 |
| 6130.100 SKU PROJECTS 6130.006 EPROMS 6150 TRADE SHOWS 30,000 0 30,000 6160 PACKAGING 40,000 0 40,000 6160.000 PACKAGING 40,000 0 40,000 6160.120 MANUALS 6170 POS MATERIALS 100,000 100,000 6170.050 MERCH VIDEOS / SALES KITS 6190 PRODUCT PROMOTIONS 50,000 0 50,000 6180.200 CORPORATE 0 0 6190.011 FREE SOFTWARE 6192.000 DIRECT MARKETING 0 6195.000 TRADE 6200 SALES MATERIALS 25,000 0 25,000 6200.000 POSTERS 60200.001 SELL SHEETS/CATALOGS 10,000 6200.002 VIDEOS/SALES KITS 6200.003 MISCELLANEOUS 15,000 15,000 | | WHOOLELF W | 12000 | | | ď |
| 6130.006 EPROMS 6150 TRADE SHOWS 30,000 6160 PACKAGING 6160.000 PACKAGING 6160.120 MANUALS 6170.000 COLLATERAL MATERIALS 6170.050 MERCH VIDEOS / SALES KITS 6190 PRODUCT PROMOTIONS 6190.001 FREE SOFTWARE 6190.001 FREE SOFTWARE 6190.001 TRADE 6200.000 POSTERS 6200.000 POSTERS 6200.001 SELL SHEETS/CATALOGS 6200.002 VIDEOS/SALES KITS 0 30,000 0 40,000 0 40,000 0 40,000 0 40,000 0 100,000 0 100,000 0 100,000 0 100,000 0 50,000 0 | | | | 0 | 0 | o |
| 6150 TRADE SHOWS 30,000 0 30,000 6160 PACKAGING 40,000 0 40,000 6160.000 PACKAGING 40,000 0 40,000 6160.120 MANUALS 0 100,000 0 100,000 6170.000 COLLATERAL MATERIALS 100,000 100,000 6170.050 MERCH VIDEOS / SALES KITS 0 0 6190 PRODUCT PROMOTIONS 50,000 0 50,000 6180.200 CORPORATE 6190.001 FREE SOFTWARE 0 0 6190.011 FREE SOFTWARE 0 0 6195.000 DIRECT MARKETING 0 0 6195.000 TRADE 0 0 6200 SALES MATERIALS 25,000 0 25,000 6200.000 POSTERS 6200.001 SELL SHEETS/CATALOGS 10,000 15,000 | | | CIS | | | 2 |
| 6160 PACKAGING 40,000 0 40,000 40,000 6160.000 PACKAGING 40,000 40,000 0 6160.120 MANUALS 0 0 100,000 0 100,000 6170.000 COLLATERAL MATERIALS 100,000 100,000 6170.050 MERCH VIDEOS / SALES KITS 0 0 100,000 6180.200 CORPORATE 6190.var CONSUMER 50,000 50,000 6190.011 FREE SOFTWARE 6192.000 DIRECT MARKETING 6195.000 TRADE 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 0100.000 | Zi Nowo | | | | ٩ |
| 6160.000 PACKAGING 40,000 40,000 6160.120 MANUALS 6170 POS MATERIALS 100,000 100,000 6170.000 COLLATERAL MATERIALS 100,000 100,000 6170.050 MERCH VIDEOS / SALES KITS 6190 PRODUCT PROMOTIONS 50,000 0 6180.200 CORPORATE 0 6190.var CONSUMER 50,000 50,000 6190.011 FREE SOFTWARE 0 6192.000 DIRECT MARKETING 0 6195.000 TRADE 6200 SALES MATERIALS 25,000 0 6200.000 POSTERS 0 6200.001 SELL SHEETS/CATALOGS 10,000 10,000 6200.002 VIDEOS/SALES KITS 0 6200.003 MISCELLANEOUS 15,000 15,000 | 6150 | TRADE SHOWS | | 30,000 | o | 30,000 |
| 6160.000 PACKAGING 40,000 40,000 6160.120 MANUALS 6170 POS MATERIALS 100,000 0100,000 6170.000 COLLATERAL MATERIALS 100,000 100,000 6170.050 MERCH VIDEOS / SALES KITS 6190 PRODUCT PROMOTIONS 50,000 050,000 6180.200 CORPORATE 000 6190.var CONSUMER 50,000 50,000 6190.011 FREE SOFTWARE 000 6192.000 DIRECT MARKETING 000 6195.000 TRADE 6200 SALES MATERIALS 25,000 0 25,000 6200.000 POSTERS 000 6200.001 SELL SHEETS/CATALOGS 10,000 10,000 6200.002 VIDEOS/SALES KITS 0 0 6200.003 MISCELLANEOUS 15,000 15,000 | 6160 | PACKAGING | | 40 000 | ۵ | 40,000 |
| 6170 POS MATERIALS 100,000 0 100,000 6170.000 COLLATERAL MATERIALS 100,000 100,000 6170.050 MERCH VIDEOS / SALES KITS 0 0 6190 PRODUCT PROMOTIONS 50,000 50,000 6180.200 CORPORATE 0 0 6190.011 FREE SOFTWARE 0 0 6192.000 DIRECT MARKETING 0 6195.000 TRADE 0 0 6200.000 POSTERS 0 6200.001 SELL SHEETS/CATALOGS 10,000 15,000 6200.002 VIDEOS/SALES KITS 0 0 6200.003 MISCELLANEOUS 15,000 15,000 | | PACKAGING | G | | ĭ | |
| 6170.000 COLLATERAL MATERIALS 100,000 100,000 6170.050 MERCH VIDEOS / SALES KITS 0 6190 PRODUCT PROMOTIONS 50,000 0 50,000 6180.200 CORPORATE 50,000 50,000 6190.011 FREE SOFTWARE 0 0 6192.000 DIRECT MARKETING 0 6195.000 TRADE 0 6200 SALES MATERIALS 25,000 0 25,000 6200.000 POSTERS 0 0 6200.001 SELL SHEETS/CATALOGS 10,000 15,000 6200.002 VIDEOS/SALES KITS 0 6200.003 MISCELLANEOUS 15,000 15,000 | 6160.120 | MANUALS | | | | 0 |
| 6170.000 COLLATERAL MATERIALS 100,000 100,000 6170.050 MERCH VIDEOS / SALES KITS 0 6190 PRODUCT PROMOTIONS 50,000 0 50,000 6180.200 CORPORATE 50,000 50,000 6190.011 FREE SOFTWARE 0 0 6192.000 DIRECT MARKETING 0 6195.000 TRADE 0 6200 SALES MATERIALS 25,000 0 25,000 6200.000 POSTERS 0 0 6200.001 SELL SHEETS/CATALOGS 10,000 15,000 6200.002 VIDEOS/SALES KITS 0 6200.003 MISCELLANEOUS 15,000 15,000 | 6170 | POS MATERIAI S | 3 | 100 000 | ا | 100 000 |
| 6170.050 MERCH VIDEOS / SALES KITS 6190 PRODUCT PROMOTIONS 6180.200 CORPORATE 6190.var CONSUMER 6190.011 FREE SOFTWARE 6192.000 DIRECT MARKETING 6195.000 TRADE 6200 SALES MATERIALS 6200.000 POSTERS 6200.001 SELL SHEETS/CATALOGS 6200.002 VIDEOS/SALES KITS 6200.003 MISCELLANEOUS 6200.003 T5,000 6200.003 MISCELLANEOUS 6200.000 T5,000 6200.000 T5,000 6200.000 T5,000 6200.000 T5,000 6200.000 T5,000 6200.000 T5,000 | 6170.000 | COLLATERA | AL MATERIALS | | 1 | |
| 6180.200 CORPORATE 0 0 50,000 50,000 6190.Var CONSUMER 50,000 50,000 6190.011 FREE SOFTWARE 0 0 6192.000 DIRECT MARKETING 0 0 6195.000 TRADE 25,000 0 25,000 0 6200.000 POSTERS 0 0 6200.001 SELL SHEETS/CATALOGS 10,000 10,000 6200.002 VIDEOS/SALES KITS 0 6200.003 MISCELLANEOUS 15,000 15,000 | 6170.050 | MERCH VID | DEOS / SALES KITS | | | 0 |
| 6180.200 CORPORATE 0 0 50,000 50,000 6190.Var CONSUMER 50,000 50,000 6190.011 FREE SOFTWARE 0 0 6192.000 DIRECT MARKETING 0 0 6195.000 TRADE 25,000 0 25,000 0 6200.000 POSTERS 0 0 6200.001 SELL SHEETS/CATALOGS 10,000 10,000 6200.002 VIDEOS/SALES KITS 0 6200.003 MISCELLANEOUS 15,000 15,000 | 6190 | PRODUCT PROM | MOTIONS | 50.000 | 2 | 50 000 |
| 6190.011 FREE SOFTWARE 6192.000 DIRECT MARKETING 6195.000 TRADE 6200 SALES MATERIALS 6200.000 POSTERS 6200.001 SELL SHEETS/CATALOGS 6200.002 VIDEOS/SALES KITS 6200.003 MISCELLANEOUS 6200.003 T5,000 6200.003 T5,000 | 6180.200 | | | 23,000 | 1 | 0 |
| 6192.000 DIRECT MARKETING 6195.000 TRADE 6200 SALES MATERIALS 6200.000 POSTERS 6200.001 SELL SHEETS/CATALOGS 6200.002 VIDEOS/SALES KITS 6200.003 MISCELLANEOUS 6200.003 T5,000 | | | | 50,000 | i | . 1 |
| 6195.000 TRADE 6200 SALES MATERIALS 6200.000 POSTERS 6200.001 SELL SHEETS/CATALOGS 6200.002 VIDEOS/SALES KITS 6200.003 MISCELLANEOUS 6200.003 T5,000 | | | | | l | |
| 6200 SALES MATERIALS 25,000 0 25,000 6200.000 POSTERS 0 0 10,000 10,000 6200.002 VIDEOS/SALES KITS 0 6200.003 MISCELLANEOUS 15,000 15,000 | | | | | | |
| 6200.000 POSTERS 0 6200.001 SELL SHEETS/CATALOGS 10,000 10,000 6200.002 VIDEOS/SALES KITS 0 6200.003 MISCELLANEOUS 15,000 15,000 | 6200 | CALEO 114755 | | | ı | ` |
| 6200.001 SELL SHEETS/CATALOGS 10,000 10,000 6200.002 VIDEOS/SALES KITS 0 6200.003 MISCELLANEOUS 15,000 15,000 | | | T2 | 25,000 | ٥ | 25,000 |
| 6200.002 VIDEOS/SALES KITS 0 6200.003 MISCELLANEOUS 15,000 15,000 | | | S/CATALOGS | 10.000 | Į | 10 000 |
| 10,000 | | VIDEOS/SAI | LES KITS | , | | 0 |
| TOTAL 245,000 0 245,000 | 6200.003 | MISCELLAN | EOUS | 15,000 | | 15,000 |
| | | TOTAL | | 245,000 | 0 | 245,000 |

32X FY97 MARKETING BUDGET PLAN "B"

| | | TITLE MARKETING MANAGER RELEASE DATE | PN# <u>Doom</u> Malit Release Date | PN# <u>Virtua Fighter</u> Malit Release Date | Gen # BRAND EXP | GRAND TOTAL |
|-------------------------|-----------------------|--|---|---|--------------------|--------------------------------|
| | | THE STATE OF THE S | 110,0000 | Tiologic Date | | 0 |
| | | | | | | |
| <u>G/L #</u> | DESCRIPTION | | | | | · |
| 6100 6100.100 | TOTAL MEDIA | UPFRONT TEENS | 0 | 0 | 0 | 0 |
| 6100.101 | I | SCATTER TEENS | | | * | 0 |
| 6100.102 6100.103 | | UPFRONT KIDS SCATTER KIDS | | | | 0 |
| 6100.104 6100.200 | | DIRECT MARKETING | | | | O |
| 6100.201 | | KIDS | | | | 0 |
| 6100.202 6100.300 | | MOMS NATIONAL | | | | 0 |
| 6100.301 | | SPOT | | | | o |
| 6100.051 6100.052 | | CONSUMER ENTHUSIAST | | | | 0 |
| 6100.053 6100.054 | | TRADE DIRECT MARKETING | | | | o |
| 6100.005 | | In-Stadium/Arena/School | | | : | 0 |
| 6110 | TOTAL AGENCY | | 0 | 0 | o | o |
| 6110.005 6110.006 | • • • • | al Media * 3.50%) ceting Agencies | 0 | 0 | 0 | 0 |
| 6110.002 | GBS - Crea | tive | | | | o |
| 6120 6120.000 | TOTAL PRODUC | CTION EXP | 0 | 0 | o | o |
| 6120.001 | | | | | | 0 |
| 6120.003 6120.004 | | Other | | | | o |
| 6120.005 | TALENT/RE | SIDUALS | | | | 0 |
| 6120.006 6120.007 | | | | | | 0 |
| 6130 | PUBLIC RELATION | ONS | 0 | 0 | o | o |
| 6130.100 6130.006 | SKU PROJE EPROMS | CTS | | | 1 | 0 |
| 6150 | TRADE SHOWS | | 0 | • | | 0 |
| 6160 | | | | 0 | O, | 0 |
| 6160.000 | PACKAGING PACKAGIN | G | 20, 000 20,000 | 20,000 20,000 | 0 | 40,000 40,000 |
| 6160.120 | MANUALS | | | | | 0 |
| 6170 6170.000 | POS MATERIALS | | 20,000 | 20,000 | 0 | 40,000 |
| 6170.000 | | AL MATERIALS DEOS / SALES KITS | 20,000 | 20,000 | I | 40,000 0 |
| 6190 | PRODUCT PROM | | 0 | 0 | o | o |
| 6180.200 6190.var | CORPORAT CONSUMER | | | | İ | 0 |
| 61 9 0.011 | FREE SOFT | WARE | | | į | o |
| 6192.000 6195.000 | DIRECT MA TRADE | THE LING | | | l | 0 |
| 6200 | SALES MATERIA | LS | . 0 | 0 | 0 | o |
| 6200.000 6200.001 | POSTERS SELL SHEET | S/CATALOGS | | | | o |
| 6200.002 | VIDEOS/SAI | LES KITS | | | | 0 |
| 6200.003 | MISCELLAN | EOUS | | | | 0 |
| | TOTAL | | 40,000 | 40,000 | 0 | 80,000 |

| | | FICO I I S | WARKETIN | |
|-----------------------|--------------------------|-------------------------|--------------|-----------|
| | | | PN# | GRAND |
| | | TITLE | <u>PICO</u> | TOTAL |
| | | MARKETING MANAGER | Gable | |
| | | RELEASE DATE | Release Date | |
| | | | | 0 |
| | | | | |
| | | | | |
| | | | | |
| <u>G/L #</u> | DESCRIPTION | | | |
| 6100 | TOTAL MEDIA | | 3,780,000 | 3,780,000 |
| 6100.100 | | UPFRONT TEENS | 2,122,222 | 0 |
| 6100.101 | | SCATTER TEENS | | 0 |
| 6100.102 | | UPFRONT KIDS | 2,730,000 | 2,730,000 |
| 6100.103 | | SCATTER KIDS | | 0 |
| 6100.104 | | DIRECT MARKETING | 300,000 | 300,000 |
| 6100.200 | | | | 0 |
| 6100.201 | | KIDS | | 0 |
| 6100.202 | | MOMS | | 0 |
| 6100.300 6100.301 | RADIO: | NATIONAL SPOT | | 0 |
| 6100.051 | PRINT: | CONSUMER | 750,000 | 750,000 |
| 6100.052 | | ENTHUSIAST | , 00,000 | 750,000 |
| 6100.053 | | TRADE | | o |
| 6100.054 | | DIRECT MARKETING | | o |
| 6100.005 | OTHER: | In-Stadium/Arena/School | | 0 |
| | | | | |
| 6110 | TOTAL AGENCY | | 155,647 | 155,647 |
| 6110.005 | | al Media * 3.50%) | 155,647 | 155,647 |
| 6110.006 6110.002 | | tive | | 0 |
| | | | | ١ |
| - 120 - 120 000 | TOTAL PRODUC | CTION EXP | 150,000 | 150,000 |
| 6120.000 | TV RADIO | | 100,000 | 100,000 |
| 6120.001 | PRINT - | | 50,000 | E0 000 |
| 6120.004 | | Other | 80,000 | 50,000 |
| 6120.005 | TALENT/RE | | | ŏ |
| 6120.006 | DUBS/SHIP | PING | | ol |
| 6120.007 | MISCELLAN | NEOUS | | o |
| 6130 | PUBLIC RELATION | ONS | o | o |
| 6130.100 | SKU PROJE | | | ol |
| 6130.006 | EPROMS | | | o |
| 6150 | TRADE SHOWS | | 15,000 | 15,000 |
| 6160 | DACKACINO | | 10,000 | .0,000 |
| | PACKAGING PACKAGING | c | O | 0 |
| 6160.120 | MANUALS | ~ | | 0 |
| | | | | _ |
| 6 170 6170.000 | POS MATERIALS | S AL MATERIALS | 300,000 | 300,000 |
| | | DEOS / SALES KITS | 300,000 | 300,000 |
| | | | _ | J |
| 6 190 6180.200 | PRODUCT PRON CORPORAT | | o | 0 |
| 6190.var | | | | o 0 |
| 6190.011 | | | | 0 |
| | DIRECT MA | | | o |
| 6195.000 | TRADE | | | 0 |
| 6200 | SALES MATERIA | LS | 130,000 | 130,000 |
| 6200.000 | | | .55,550 | .33,000 |
| 3200.001 | | S/CATALOGS | 30,000 | 30,000 |
| 200.002 | | | , | o |
| 6200.003 | MISCELLAN | IEOUS | 100,000 | 100,000 |
| | TOTAL | | 4 520 045 | 4 500 01- |
| | TOTAL | | 4,530,647 | 4,530,647 |

CURRENT SATURN LICENSEES

"A" Licensees

Acclaim Capcom Electronic Arts Virgin

Total = 4 Licensees

Total = 4 "A" Licensees

TOTAL CURRENT SATURN LICENSEES = 41

"B" Licensees

Accolade BMG

Crystal Dynamics

Data East Domark

Fox Interactive

Interplay JVC. Koei

Konami Lucas Arts **Playmates**

Scavenger Softbank UbiSoft

US Gold Williams/TWI

Working Designs

Total = 18 "B" Licensees

"C" Licensees

American Softworks

Atlus Bethesda

Caps

Digital Pictures

Dreamworks Gametek

Hote B

Jaleco

Natsume

Ocean

Philips

Readysoft

Sun

Tecmo

T•HQ

Titus Velocity

Vic Tokai

Total = 19 "C" Licensees

TOP THIRD PARTY LICENSEES

Top 10 Saturn Licensees

Top 10 PSX Licensees

| <u>Licensee</u> | Rating | Est. # of Titles for FY'97 | <u>Licensee</u> | Rating | Est. # of Titles for FY'97 |
|-----------------|--------|----------------------------|-----------------|--------|----------------------------|
| Acclaim | Α | 15 * | Acclaim | Α | 15 |
| Capcom | Α | 5 * | Capcom | Α | 8 *) |
| EA | Α | 10 | EA | Α | (15 */ |
| Virgin | Α | 10 * | Namco | Α | 4 * |
| - | | | Psygnosis | Α | 5 * |
| Konami | В | 6 | Virgin | Α | 10 * |
| Interplay | В | 5 | Interplay | Α | 10 * |
| Scavenger | В | 2 * | , - | | |
| Softbank | В | 5 | Konami | В | 8 * |
| US Gold | В | 8 | Mindscape | В | 3 * |
| Williams/TWI | В | 5 | Williams | В | 8 * |

TOTAL = 4 "A" LICENSEES WITH

40 EXCLUSIVE OR SEMI-EXCLUSIVE TITLES

TOTAL = 7 "A" LICENSEES WITH

67 EXCLUSIVE OR SEMI-EXCLUSIVE TITLES

^{*} Includes an exclusive titles or a titles with a window of exclusivity

EXCLUSIVE THIRD PARTY TITLES - FY'97

SATURN

Exclusive Titles

Command & Conquer - Virgin
The Elders Scroll - Bethesda
F1 Challenge - Virgin
Night Warriors - Capcom
Shining Wisdom - Working Designs
Ultimate MK 3 - Williams

hv. Benes). Amazonia. 3- Dry Dwiwes.

TOTAL - 6 EXCLUSIVE TITLES

LIMITED EXCLUSIVITY

Amok - Scavenger
Heart of Darkness - Virgin
Scorcher - Scavenger
Tomb Raiders - US Gold/Core
X-Men: Children of the Atom - Acclaim

TOTAL = 5 LIMITED TITLES

PSX

Exclusive Titles

Final Fantasy 7 - Square F1 World Championship - Psygnosis

Open Ice - Williams

Resident Evil - Capcom

Ridge Racer Revolution - Namco US. Dayma kunx

Slayer - SSI

Soul Edge - Namco

Steel Harbinger - Mindscape

Tekken 2 - Namco

Warhammer - Mindscape

TOTAL = 10 EXCLUSIVE TITLES

LIMITED EXCLUSIVITY

Fade to Black - EA

Destruction Derby 2 - Psygnosis

NBA Live '96 - EA

Need for Speed - EA

Reboot - EA

Sentient - Psygnosis

Shredfest - EA

Soul Storm - Odd World

Tenka - Psynosis

Toshinden 2 - Playmates Tukana

Wipeout 2 - Psygnosis

Z - Virgin

TOTAL = 12 LIMITED TITLES

KEY THIRD PARTY TITLES - FY'97

| CATEGORY | TITLE | <u>PUBLISHER</u> |
|--------------------|---|---|
| SPORTS | NFL Madden '97 NBA Live '97 NHL Hockey '97 NHL Powerplay '96 Tecmo Superbowl 3 3D Baseball | Electronic Arts Electronic Arts Electronic Arts Virgin Tecmo Crystal Dynamics |
| 3D ACTION | Alien Trilogy Absolute Doom Hexen Quake* Duke Nukem 3D* Tomb Raiders Scorcher Amok Descent Descent 2* | Acclaim GTI GTI GTI Apogee US Gold Scavenger Scavenger Interplay Interplay |
| FIGHTING | Marvel Super Heroes Ultimate Mortal Kombat Toshinden 2* | Capcom Williams Takara |
| RPG | Shining Wisdom Death Trap Dungeon* The Elder Scroll: Arena Into the Shadows | Working Designs Domark Bethesda GTI |
| ADVENTURE/STRATEGY | Command & Conquer Myst 2 Fade to Black Z* Warcraft II* Terra Nova* | Virgin Sunsoft EA TWI Blizzard Virgin |

^{*} Potential third party title

TARGET THIRD PARTY PUBLISHERS AND DEVELOPERS

KEY PUBLISHERS

- Acclaim
- Capcom
- Electronic Arts
- Domark/Core/US Gold
- GT Interactive
- Interplay
- Lucas Arts
- Time Warner Interactive
- Sierra On-Line
- · Virgin Interactive
- Williams

KEY DEVELOPERS

- Argonaut
- Blizzard Entertainment
- Gremlin
- Papyrus
- Radical
- Scavenger
- Shiny Entertainment
- Single Trac
- Westwood Studios

SATun., SOFTWARE RELEASE CALENDAR FY97 - USA

| | 1996 | APRIL | MAY | JUNE | JULY | AUGUST | SEPTEMBER | YTD SEP |
|--------|-------|-----------------------------------|---------------------------------|---------------------------------|--------------------------------|---------------------------------------|--------------------------------------|------------|
| | | Panzer Dragoon 2 | Gungnifon - Gamearts | Baku Baku | Golden Axe | Dark Savior - Climax | Manx TT | |
| SATURN | SEGA | Guardian Heroes - Treasure | Wipeout - Softbank | NBA Action | Heart of Darkness - Amazing | Disc World - Softbank | mr. Bones | |
| | | Battle Arena Toshinden - Takara | Destruction Derby - Softbank | | Legend of Thor | World Series Baseball | | |
| | İ | | | | Nights | | | |
| | | | | | Three Dirty Dwarves | | | |
| | | | | | | l | | |
| | TOTAL | 3 | 3 | 2 | 5 | C | | 2 13 |
| | 1 | Blazing Dragon - Crystal Dynamics | Alien Trilogy - Acclaim | Big Bass Championship - Hot-B | 3D Baseball - Crystal Dynamics | 4 x 4 Gears 'n' Guts - Amer Softworks | Amok - Scavenger | |
| | Third | Fox Hunt-Capcom | Bottom of the 9th - Konami | Blam! Machine Head - US Gold | Alien Odyssey - Philips | Command & Conquer - Virgin | Descent - Interplay | |
| | Party | Highway 2000 - Natsume | Casper - Interplay | Criticom - Vic Tokai | Loaded - Interplay | Kumate - Konami | Devil Summoner - Alus | |
| | | In the Hunt - T.HQ | Earthworm Jim 2 - Playmates | Cybersied - Namco | Need for Speed - EA | M. Thompsons Super Cross - Playmat | Gotha 2 - Koei | 1] |
| | İ | Shining Wisdom - Working Designs | Fox Hunt - Capcom | Deadly Skies - JVC | Olympic Basketball - US Gold | MVP Basebail '96 - Data East | Lunar: The Silver Star - Working Des | igns |
| | | Virtual Golf - US Gold | Frank Thomas Baseball - Acclaim | Die Hard Trilogy - Fox | Pro Pinball - Acclaim | Syndicate Wars - EA | Ninja - US Gold | |
| | İ | Virtual Open Tennis - Acclaim | Hyper 3D Pinball | Impact Racing - JVC | Ray Earth - Working Designs | The Elder Scrolle: Arena - Bethesda | Rayman 2 - Ubi Soft | 1 1 |
| | 1 . | WWF Wrestlemania - Acclaim | Primal Rage - TWI | Major Damage - Capcom | Return Fire - TWI | VR Golf '96 - Interplay | Speed Freak - US Gold | 1 1 |
| | İ | X-Men - Acclaim | S.T.O.R.M American Softworks | NHL Powerplay '96 - Virgin | Striker - Acclaim | | Star Control 3 - Accolade | |
| | | | Shell Shock - US Gold | Offensive - Ocean | Summer Olympics - US Gold | | Werewolf - Capcom | |
| | | | Shockwave Assault - EA | Return, Fire - TWI | The Swagman - US Gold | | Zone Raiders - Virgin | 1 1 |
| | 1 | | Skeleton Warriors - Playmates | Road Rash - EA | Triple Play '96 -EA | | Zork 2 Nemesis - Activision | |
| | | | Slam 'n Jam - Crystal Dynamics | Shokendo - Jaleco | z - TWI | | 1 | 1 1 |
| | | | Ultimate MK 3 - Williams | Spot Goes to Hollywood - Virgin | | | | 1 1 |
| | | | | The Show - Virgin | | | | 1 1 |
| | | | | VR Baseball '96 - Interplay | | | | |
| | TOTAL | 7 | 7 | 14 | 13 | 8 | 1 | 2 49 |
| | TOTAL | 10 | 10 | 16 | 18 | | 1 | 4 62 |

| | 1996 / 1997 | ОСТОВЕЯ | NOVEMBER | DECEMBER | JANUARY | FEBURARY | MARCH | TTL FY97 |
|------------------------|----------------|----------------------------------|-------------------------------|------------------------------|-----------------------------|---------------------------------|---------------|-------------|
| | | 3D Sonic | Rigiord Sage 2 | Virtual On | Alien Hive/Star Ware - SIDD | | | |
| SATURN | SEGA | Bug Tool | Assault Rigs - Softbank | Virtua Cop 2 | | | | |
| | 1 | Fighting Vipers | Krazy Ivan - Softbank | Roach Racing | | | | 1 |
| | | NFL Football | | | | | | |
| | | Soccer | | | | | | |
| | TOTAL | 5 | | 3 | 3 | 1 | 0 0 | 21 |
| | | Absolute Doom - GTI | Contra - Konami | 11th Hour - Virgin | Criticom II - Vic Tokal | Alien vs. Predator - Fox | PTO II - Koei | |
| | Third | Aerobiz '96 - Koei | FIFA '97 - EA | Crow 2 - Acclaim | Firo & Klawd - BMG | The Mutant Chronicles - Acclaim | | 1 |
| | Party | Area 51 - TWI | Grand Theft Auto - BMG | Fade to Black - EA | Myst 2 - Sunsoft | | | 1 |
| | | Bubble Bobble - Acclaim | High Velocity 2 - Attus | King of Boxing 2 - JVC | NFL Footiball - Virgin | | | 1 |
| | 1 | Bust a Move - Acclaim | Jack Nicklaus Golf - Accolade | Madden NFL '97 - EA | Voyeur - Philips | | | |
| | | Dark Sun - Data East | Jumper - Accolade | Mystery of 7 Mansions - Koei | | 1 | | 1 |
| | | Hexen - GTI | Manic Carts - Virgin | Squid - Acciaim | | | | 1 |
| | | Hulk 2 - US Gold | Marvel Super Heroes - Capcom | WWF 5 - Acclaim | | | | |
| | | Lethal Enforcers - Konami | NHL Powerplay 2 - Virgin | Yur It - Virgin | | | | |
| | | NHL Hockey '97 -EA | PGA Golf - EA | | | | | l |
| | | Scorcher - Scavenger | Space Jam - Acclaim | | | | | İ |
| | | Tecmo Superbowl 3 | Supercross - Acclaim | | | | | |
| | 1 | The Tick - Fox | Wizardy 6 & 7 - Data East | | | | | 1 |
| | | Tomb Raiders - US Gold | | | • • | | | 1 |
| | <u> </u> | Toonstruck - Virgin | İ | 1 | | | | ı |
| | 1 | Unnecessary Roughness - Accolade | | | | | | 1 |
| | | Wing Commander IV - EA | | | | | | |
| | TOTAL | | 13 | | | | 21 | 76 |
| se Third Party Confide | TOTAL | 10 | 16 | 12 | | | 2 | 97 |

PLAYS, ATION SOFTWARE RELEASE CALENDAR FY97 - USA

| | 1996 | APRIL | MAY | JUNE | JULY | AUGUST | SEPTEMBER | YTD SEP. |
|-------------|-------|------------------------------------|--------------------------------------|---------------------------------|----------------------------------|-----------------------------------|----------------------------------|-------------|
| | | Chronicles of the Sword | Total NBA '96 | Beyond the Beyond | Razor Wings | F1 World Championship - Psygnosis | Tenka - Psygnosis | |
| PLAYSTATION | SONY | | Crash Bandigo | Sentient - Psygnosis | | | Arc the Lad | |
| | TOTAL | 1 | 2 | | 1 | 0 | 2 | 6 |
| | | Alien Trilogy - Acclaim | 4 x 4 Gears 'n Guts - Amer Softworks | Bass World Champ - Hot B | 3D Baseball - Crystal Dynamics | Kumate - Konami | 3D Football - Capcom | |
| | Third | Blazing Dragons - Crystal Dynamics | Aftermath - Interplay | Dark Net - Amer Softworks | Alien Odyssey - Philips | MVP Baseball - Data East | Bubsy 3D - Accolade | |
| | Party | CyberBykes - Gametek | Bottom of the 9th - Konami | Deadly Skies - JVC | Fade to Black - EA | Namco Classic Museum - Namco | Cyberspeed 2 - Mindscape | |
| | | Dark Stalkers - Capcom | Buster Bros - Capcom | Die Hard Trilogy - Fox | Freelancer 2120 - Amer Softworks | | Ninja - US Gold | |
| | | Hardball 5 - Accolade | Frank Thomas Baseball - Acclaim | Fox Hunt - Capcom | Olympic Basketball - US Gold | | Rayman 2 - Ubi Soft | |
| | | Legacy of Cain - Crystal Dynamics | Galaxian 3 - Namco | Impact Racing'- JVC | Tekken 2 - Namco | | Shredfest - EA | |
| | | Mega Race 2 - Mindscape | Myst - Acclaim | Metal Jacket - EA | Triple Play '96 - EA | | Star Control 3 - Accolade | |
| | | NHL Powerplay 96 - Virgin | NBA Live '96 - EA | Need for Speed - EA | | | Unnecessary Roughness - Accoalde | |
| | | Slam 'n 'Jam - Crystal Dynamics | Return Fire - TWI | Ridge Racing Revolution - Namco | | | Warhammer - Mindscape | |
| | | Virtual Golf - US Gold | Shell Shock - US Gold | Syndicate Wars - EA | | | Werewolf - Capcom | |
| | | VR Pool - Interplay | Steel Harbringer - Mindscape | The Show - Virgin | | | Wing Commander IV - EA | |
| | | VR Soccer - Interplay | Strike Point - Amer Technos | The Swagman - US Gold | | | Zone Raiders - Virgin | |
| | | | VR Golf - Interplay | Toshinden 2 - Playmates | | | Zork 2 Nemesis - Activision | |
| | | | Z - Virgin | , | | | | |
| | | | | | | | | |
| | TOTAL | 12 | 10 | 13 | 7 | 3 | 13 | 45 |
| | TOTAL | 13 | 12 | 15 | | 3 | 15 | 51 |

| | 1996 / 1997 | OCTOBER | NOVEMBER | DECEMBER | JANUARY | FEBURARY | MARCH | TTL FY97 |
|-------------|----------------|-----------------------------|------------------------------|------------------------------|-----------------------|---------------------------------|-------|-------------|
| | | | NFL Gameday '97 | Final Fantasy 7 - Squar● | Warhawk 2 | Wipeout 2 - Psygnosis | | |
| PLAYSTATION | SONY | | NHL Faceoff '97 | · | Twisted Metal 2 | Destruction Derby 2 - Psygnosis | | |
| | | | | | | | | |
| | TOTAL | | 2 | 2 | 1 | 2 (|) | 0 |
| | | Contra - Konami | 11th Hour - Virgin | Criticom II - Vic Tokai | NFL Football - Virgin | | | ı |
| | Third | Hexen - GTI | Descent 2 - Interplay | Crow 2 - Acclaim | Voyeur - Philips | | | 1 |
| | Party | Hulk 2 - US Gold | FIFA '97 - EA | Madden NFL '97 - EA | | <i>'</i> | | 1 |
| | | Jumper - Accolade | Manic Carts - Virgin | NBA In the Zone '97 - Konami | | | | |
| | | NCAA Final Four - Mindscape | Marvel Super Heroes - Capcom | Squid - Acclaim | | | | 1 |
| | | NHL Hockey '97 -EA | Open Ice - Williams | WWF 5 - Acclaim | | | | 1 |
| | | Project Overkill 2 - Konami | Pool Shark - Mindscape | | | | | |
| | | Shining Sword - ALG | Soul Edge - Namco | | | | | 1 |
| | | Soul Storm - Oddworld | Space Jam - Acclaim | | | | | 1 |
| | | Tecmo Superbowl 3 - Tecmo | Supercross - Acclaim | | | | | |
| | | The Tick - Fox | | | | | | l |
| | | Tomb Raiders - US Gold | | | | | | |
| | | Toonstruck - Virgin | | | | | | |
| | TOTAL | | 10 | | 6 | 2 | | 0 6 |
| | TOTAL | | 12 | | 7 | 4 | | 0 7 |

From:

Kodama, Hideyuki ,OCP ,WIN

To:

Fornasier, Diane

Ohba.Toshihiro

Cc:

Yamamoto, Yutaka; Toyoda, Shinobu; Ribero, Mike; Kaneshiro, Makoto; Kalinske,

Tom; Sato, Terushige

,OCP ,WIN; Usui,Okitane ,OCP ,WIN;

Irimajiri, Shoichiro, VIP, WIN; Sakurai, Daizaburo, VIP, WIN; Takeshita, Naoyoshi ,CSPD,WIN; Miura,Katsuhiko CSPD, WIN;

,VIP ,WIN; Kaji,Osamu

,CSPD,WIN; Shinagawa,Kouji ,CSPD,WIN

Subject:

òÈ: RE: òÈ: Saturn Internet peripherals

Date:

Monday, April 01, 1996 1:59AM

Microsoft Mail v3.0 IPM.Microsoft Mail.Note

ìÀÅoÉI: Kodama,Hideyuki ,OCP ,WIN

êÂɵ: Fornasier, Diane

OCP ,WIN ébéb: Sato, Terushige

,OCP ,WIN Usui.Okitane

Irimajiri, Shoichiro, VIP, WIN

Sakurai, Daizaburo , VIP , WIN

Takeshita, Naoyoshi , VIP , WIN

Kaji,Osamu

,CSPD,WIN

Miura, Katsuhiko

,CSPD,WIN

Ohba, Toshihiro

.CSPD.WIN

Shinagawa, Kouji

.CSPD.WIN

Kalinske, Tom

Kaneshiro, Makoto

Ribero, Mike

Toyoda, Shinobu

Yamamoto, Yutaka

îÅû‰: òÈ: RE: òÈ: Saturn Internet peripherals 3

ô·òt: 1996-04-01 18:34

ùDɵÅçê":

âüâbâZü[âW ID: 32DAFCD2 ÉeâüâbâZü[âW ID: E78012C5

ò¤èÀ ID: 54BB4C18

Given the fact that SOJ direct production cost will be around \$100, we think it is

unrealistic to have SRP \$149.

SOJ has to cover tooling cost, development cost, and overhead which are not included in \$100 direct production cost.

The SRP will be \$199.99, and "A" will be \$129.99 at the lowest if we give retailers normal 35% margin.

However, I don't think we have to give them normal 35% margin, since \$199 retail price is too high compared to other peripherals. I believe 15% margin will be enough, and "A" will be \$169.99.

When we get more precise SOJ cost, we will let you know.

Best regards.

ìÀÅoÉl: Kodama, Hideyuki , OCP , WIN

êÂɵ: Fornasier, Diane

ébéb: Usui,Okitane ,OCP ,WIN; Sato,Terushige ,OCP ,WIN; Irimajiri,Shoichiro, VIP ,WIN; Kaji,Osamu ,CSPD,WIN; Kalinske, Tom; Kaneshiro, Makoto; Miura,Katsuhiko ,CSPD,WIN; Ohba,Toshihiro

,CSPD,WIN; Ribero, Mike; Sakurai,Daizaburo ,VIP ,WIN;

Shinagawa,Kouji ,CSPD,WIN; Takeshita,Naoyoshi ,VIP ,WIN; Toyoda,

Shinobu; Yamamoto, Yutaka

îÅû‰: òÈ: RE: òÈ: Saturn Internet peripheralsü@2

ô òt: 1996öN 4îÄ 1ô îÄùjô 10:12

Please be advised that the \$97 is SOJ's target production cost, which is not FOB price to SOA.

We will advise formal FOB price to SOA later.

Best regards.

ìÀÅoÉl: Kodama, Hideyuki , OCP , WIN

êÂɵ: Fornasier, Diane

ébéb: Usui,Okitane ,OCP ,WIN; Sato,Terushige ,OCP ,WIN; Irimajiri,Shoichiro, VIP ,WIN; Kaji,Osamu ,CSPD,WIN; Kalinske, Tom; Kaneshiro, Makoto; Miura,Katsuhiko ,CSPD,WIN; Ohba,Toshihiro

,CSPD,WIN; Ribero, Mike; Sakurai,Daizaburo ,VIP ,WIN;

Shinagawa,Kouji ,CSPD,WIN; Takeshita,Naoyoshi ,VIP ,WIN; Toyoda,

Shinobu; Yamamoto, Yutaka

îÅû‰: òÈ: RE: òÈ: Saturn Internet peripherals

ô·òt: 1996öN 4îÄ 1ô· îÄùjô· 9:59

I will get back to you when we confirm the specification, production cost, and production schedule with SOJ H/W P/D.

best regards.

ìÀÅoÉI: Fornasier, Diane

êÂɵ: Kodama,Hideyuki ,OCP ,WIN

Shinagawa,Kouji ,CSPD,WIN; Takeshita,Naoyoshi ,VIP ,WIN; Toyoda,

Shinobu; Yamamoto, Yutaka

îÅû‰: RE: òÈ: Saturn Internet peripherals

ô·òt: 1996öN 3îÄ 30ô· ôyùjô· 17:57

I understand this subject was discussed while Tom Kalinske was in Japan earlier this week to summarize our position for product, here are SOA's priorities:

- 1.) We need to retail for no more than \$149.99.
- 2.) We require 28.8K modem.
- 3.) We want to sell beginning Fall 1996.
- 4.) We would like the X-band, but not if the retail price would have to be higher than \$149.99.

Tom mentioned that he was quoted \$97.00 while in Japan. Could you please confirm this FOB price, as well as the final specifications and availability

of this product?

We are preparing for an introduction at E3, and need to finalize the specs, pricing, and timing very soon.

Best Regards.

From: Kodama, Hideyuki OCP ,WIN on Thu, Mar 14 1996 5:48 PM

Subject: òÈ: Saturn Internet peripherals

To: Fornasier, Diane

Cc: Sato, Terushige ,OCP ,WIN; Usui, Okitane ,OCP ,VIrimajiri, Shoichiro, VIP ,WIN; Sakurai, Daizaburo ,VIP ,WIN; OCP WIN: Takeshita, Naoyoshi , VIP , WIN; Kaji, Osamu .CSPD.WIN: ,CSPD,WIN; Ohba,Toshihiro .CSPD.WIN: Miura, Katsuhiko

Shinagawa, Kouji ,CSPD,WIN; Kalinske, Tom; Kaneshiro, Makoto; Ribero,

Mike; Toyoda, Shinobu; Yamamoto, Yutaka

Please be advised that the combinations I forwarded to you are preliminary one.

We may send another combination later.

The points will be;

- 1. Baud rate 14.4K or 28.8K.
- 2. When SOA wants to sell.
- 3. If SOA need X-band.

Best regards.

ìÀÅoÉl: Kodama.Hidevuki OCP ,WIN

êÂɵ: Fornasier, Diane@255SLMAC

ébéb: Kalinske, Tom; Toyoda, Shinobu; Ribero, Mike; Kaneshiro, Makoto; Yamamoto, Yutaka; Irimajiri, Shoichiro, VIP, WIN; Takeshita, Naoyoshi, VIP ,WIN; Sakurai,Daizaburo ,VIP ,WIN; Sato,Terushige .OCP .WIN:

Usui, Okitane ,OCP ,WIN; Miura,Katsuhiko

,CSPD,WIN; ,CSPD,WIN;

Ohba, Toshihiro ,CSPD,WIN; Kaji,Osamu

,CSPD,WIN Shinagawa, Kouji

îÅû‰: Saturn Internet peripherals ô·òt: 1996öN 3îÄ 13ô· Éàùjô· 15:35

For SOJ to develop above peripherals for E3, we need direction from SOA with which combination of system SOJ should develop.

I have summarized the choice in below, so would you please review and give us direction by 3/20/96?

(Baud rate)(SOJ cost)(Mass production)(X-Band)(Interface to Saturn)

Summer 1996 A. 14.4K BPS \$90 Yes Cartridge slot B. 28.8K BPS \$150 Winter 1997 Yes Cartridge slot C. 28.8K BPS \$120 Fall 1996 No Cartridge slot

D. 28.8K BPS \$120 Winter 1997 No Communication connector Option A is a conversion type from SOJ domestic one. We can meet 1996 Christmas if you can satisfy 14.4k BPS. I don't think US market will accept 14.4K BPS.

Option B is also a conversion type from SOJ domestic one. However, it will take longer period to accommodate 28.8K, and we can not meet Christmas.

Option C is a conversion type from PLUTO.
We can meet Christmas if you give up X-Band option.

Option D is an new idea. The interface with Saturn H/W will be done by communication connector which is mounted at the rear of H/W. Player need not to plug out back up RAM cartridge at cartridge slot when he plays Internet.

Personally, I recommend option C due to the following reasons;

- 1. Baud rate is 28.8K
- 2. Can meet 1996 Christmas
- 3. I think X-band is not as popular as Internet service.
- 4. I don't think it a big obstacle to remove cartridge from cartridge slot when he play Internet. Fewer people are using cartage slot when they play game.

Please keep in mind that SOJ cost is not FOB price to SOA, and it is tentative, can be fluctuated.

Please review and give us direction by 3/20/96.

Best regards.

From:

Kalinske, Tom

To:

Toyoda, Shinobu; Ciciretto, Len; Goveia, Steve; Werner, Bud; Ribero, Mike; Fornasier,

Diane@255SLMAC

Cc:

Abramson, Tom; Cohen, Neil@255SLMAC; Koch, Steven; McEnany,

Lee@255SLMAC; Hector, Roger; Kaneshiro, Makoto

Subject:

Detailed Plans/Tactics on Key Strategies

Date:

Thursday, March 28, 1996 11:49AM

We need to develop detailed implementation plans for our key FY97 strategies:

1. Price competitive to Playstation, i.e., \$249.

2. Make Virtua Fighter 2 huge hit (launch Saturn VF-2 Remix Sept.).

3. Make key titles: Nights, Virtua-On, Fighting Vipers, Sonic-3D, WSB-97, NFL Football '97, hits.

4. Position Saturn as high tech console with Internet browser peripheral; introduce at E3.

5. Gain parity to Sony in in-store interactive displays, build 4,000 by Sept.97.

6. Regain advertising, P.R., (communication) "coolness"lead vs. Sony, advertise aggressively vs.Playstation.

7. Regain "sports" leadership.

8. Sell-through current Genesis/Game Gear/CD software inventory.

9. Get expenses/organization in line with likely sales; complete any restructuring by April 15.

10. Make Sega web-site leading, cool, best place to visit on Internet, develop Internet games.

Please feel free to correct/add to this list, but let's try to keep it to 10 strategies, we really need to focus on doing well this year, that will lead to our success.

Tom

From:

Ciciretto, Len

To:

Kalinske, Tom

Subject:

RE: Warp Develops for Sega Saturn

Date:

Saturday, March 30, 1996 8:17AM

I have already sent this to the sales people with a real possitive note. I asked each of them to keep letting their account know about the trend in third party support. I told each of them to find a way to get us close to equal in sell through by June/July, so that going into our power months we can be in possition to take over.

This kind of news is what the accounts need to hear. Your reports on store visits has also been sent to the salespeople. Every bit of possitive news, no matter how small is going to them.

From: Kalinske, Tom

To: Ciciretto, Len; Fornasier, Diane

Subject: FW: Warp Develops for Sega Saturn

Date: Friday, March 29, 1996 1:55PM

Another example of why we will eventually win. TK

From: Kuchiishi, Kayoko

To: Miller, Joe@PDMACPO; Payne, Steve@PDMACPO; Fornasier, Diane@255SLMAC;

Hector, Roger; Bay, Carey; Ciciretto, Len; Kalinske, Tom; Koch, Steven; Ribero, Mike; Werner, Bud; White, Bill; MALCOLM MILLER; Nakamoto, Rod Cc: Hibi, Misao , EXC , WIN; Hamanaka, Shin@3rd Party Licen; Fischer,

Mike@255SLMAC; McEnany, Lee@255SLMAC; Cohen, Neil@255SLMAC; Kaneshiro,

Makoto; Yamamoto, Yutaka

Subject: Warp Develops for Sega Saturn Date: Friday, March 29, 1996 1:26PM

FYI -- Following is the Nikkei Sangyo Newspaper of 3/28/96.

Warp will put off its software development for PlayStation indefinitely. The company will shift the development of the upcoming title "Enemy Zero" to Sega Saturn from the PlayStation. The major reason for the shift is that Warp is not satisfied with SCE's distribution policy. Some developers have claimed SEC restricts its distribution too tightly.

From now on, Warp will develop software titles for Sega Saturn and M2 in Japan. The company may still supply PlayStation titles outside of Japan due to the less-restrictive overseas distribution.

Warp is a Japanese game software developer, AKA the developer of "D." The company has sold more than 1M copies of "D" worldwide. Sales of "Enemy Zero" are expected to be about the same as "D."

From:

Yamamoto, Yutaka

To:

Donlon, Kelly@3rd Party Licens; Bradford, Kerry@255SLMAC; Kalinske, Tom;

Nakano, Yoshi; Ribero, Mike; Toyoda, Shinobu

Cc:

Irimajiri, Shoichiro, VIP, WIN; Sakurai, Daizaburo, VIP, WIN; Sato, Hideki

.VIP

,WIN; Miura,Katsuhiko ,CSPD,WIN; Murakoshi,Toshiyuki ,MBD ,WIN

Subject:

Things to do for modem demo in E3.

Date:

Friday, March 29, 1996 5:47PM

Priority:

High

I discussed with Kerry and would like to let you know the following things to be done for internet saturn at E3.

- (1) Select Access Provider (Kerry Bradford)
- (2) Test browser on both modem and Pluto with access provider (Y. Yamamoto)
- (3) Browser Marketing Strategy (SOA Exec)

There are several alternatives. Currently, two different venders (Aplix and Planetweb) are developing browser. Aplix browser is for both 14.4 modem and Pluto. Planetweb browser is for Pluto, though they are anxious to develop it for modem, too. One idea is to use Aplix for Japanese market with 14.4 modem, and Planetweb for American market with 28.8 modem, Pluto. The other idea is to use both browser for American market, such as one browser with an access provider and the other with the other access provider. So, we need to define how browser should be demonstrated based on the marketing strategy.

(4) Commercial Service Selection (Kerry Bradford)

Net directory service should be available on browser screen, such as Yahoo button. Also ,the other service like ESPNet should be considered, too, though it is relatively low priority for demo at E3.

(5) Reguration Issue (Y. Yamamoto)

Reguration issue should be checked. UL/FCC seems to be ok if we put the notice that it is a prototype. But the other issue is that there seems to be the reguration that we can not connect prototype to regular commercial telephone line. I will check and solve this problem.

(6) Netscape vs Microsoft (T. Kalinske)

Now, Microsoft is proposing to make browser compatible with MS Explorer extention. From technical point of view, it is easy and can be done by E3. I confirmed with both Aplix and Planetweb. Now, the problem is how we should market it. They are hating each other, and they don't want us to put their logo together. We need to figure out how it should be handled as soon as possible.

(7) Announcement (SOA Exec)

It depends on (6). But we need to prepare for announcement which is done prior to E3 or at E3. (MS is requesting joint announcement.)

(8) Pluto Differenciation (SOA marketing)

If Pluto is demonstrated next to modem, we need to think how it should be differentiated from modem.

(9) Upgrade Capability (SOA Marketing)

It is not necessary for E3 demo. But by the product launch, we need to come up with upgrade strategy. We can offer upgrade CD by charging the monthly maintenance agreement, such as \$5/month. It may be one of option we should think about.

All of the above information is confidential.

Thanks.

rgds, Y. Yamamoto

From:

Kodama, Hideyuki

OCP WIN

To:

Fornasier, Diane

Cc:

Yamamoto, Yutaka; Toyoda, Shinobu; Ribero, Mike; Kaneshiro, Makoto; Kalinske,

,OCP ,WIN; Usui,Okitane ,OCP ,WIN; Tom; Sato, Terushige

Irimajiri, Shoichiro, VIP, WIN; Sakurai, Daizaburo, VIP, WIN; Takeshita, Naoyoshi ,VIP ,WIN; Kaji,Osamu ,CSPD,WIN; Miura,Katsuhiko ,CSPD,WIN;

,CSPD,WIN; Shinagawa,Kouji ,CSPD,WIN Ohba, Toshihiro

Subject:

òÈ: RE: òÈ: Saturn Internet peripherals

Date:

Monday, April 01, 1996 1:59AM

Microsoft Mail v3.0 IPM.Microsoft Mail.Note ìÀÅoÉl: Kodama, Hideyuki

OCP WIN

êÂɵ: Fornasier, Diane

ébéb: Sato, Terushige OCP WIN ,OCP ,WIN Usui, Okitane Irimajiri, Shoichiro, VIP, WIN Sakurai,Daizaburo ,VIP ,WIN

Takeshita, Naoyoshi , VIP , WIN Kaji, Osamu ,CSPD,WIN ,CSPD,WIN Miura, Katsuhiko

Ohba, Toshihiro Shinagawa, Kouji ,CSPD,WIN ,CSPD,WIN

Kalinske, Tom Kaneshiro, Makoto Ribero, Mike Tovoda, Shinobu

Yamamoto, Yutaka

îÅû‰: òÈ: RE: òÈ: Saturn Internet peripherals 3

ô·òt: 1996-04-01 18:34

ùDɵÅçê":

âüâbâZü[âW ID: 32DAFCD2 ÉeâüâbâZü[âW ID: E78012C5

ò¤èÀ ID: 54BB4C18

Given the fact that SOJ direct production cost will be around \$100, we think it is

unrealistic to have SRP \$149.

SOJ has to cover tooling cost, development cost, and overhead which are not included in \$100 direct production cost.

The SRP will be \$199.99, and "A" will be \$129.99 at the lowest if we give retailers normal 35% margin.

However, I don't think we have to give them normal 35% margin, since \$199 retail price is too high compared to other peripherals. I believe 15% margin will be enough, and "A" will be \$169.99.

When we get more precise SOJ cost, we will let you know.

Best regards.

ìÀÅoÉl: Kodama, Hideyuki , OCP , WIN

êÂɵ: Fornasier, Diane

ébéb: Usui,Okitane ,OCP ,WIN; Sato,Terushige ,OCP ,WIN; Irimajiri,Shoichiro, VIP ,WIN; Kaji,Osamu ,CSPD,WIN; Kalinske, Tom; Kaneshiro, Makoto; Miura,Katsuhiko ,CSPD,WIN; Ohba,Toshihiro

,CSPD,WIN; Ribero, Mike; Sakurai, Daizaburo ,VIP ,WIN;

Shinagawa, Kouji , CSPD, WIN; Takeshita, Naoyoshi , VIP , WIN; Toyoda,

Shinobu; Yamamoto, Yutaka

îÅû‰: òÈ: RE: òÈ: Saturn Internet peripheralsü@2

ô·òt: 1996öN 4îÄ 1ô· îÄùjô· 10:12

Please be advised that the \$97 is SOJ's target production cost, which is not FOB price to SOA.

We will advise formal FOB price to SOA later.

Best regards.

ìÀAoÉl: Kodama, Hideyuki , OCP , WIN

êÂɵ: Fornasier, Diane

ébéb: Usui,Okitane ,OCP ,WIN; Sato,Terushige ,OCP ,WIN; Irimajiri,Shoichiro, VIP ,WIN; Kaji,Osamu ,CSPD,WIN; Kalinske, Tom; Kaneshiro, Makoto; Miura,Katsuhiko ,CSPD,WIN; Ohba,Toshihiro

,CSPD,WIN; Ribero, Mike; Sakurai,Daizaburo ,VIP ,WIN;

Shinagawa,Kouji ,CSPD,WIN; Takeshita,Naoyoshi ,VIP ,WIN; Toyoda,

Shinobu; Yamamoto, Yutaka

îÅû‰: òÈ: RE: òÈ: Saturn Internet peripherals

ô·òt: 1996öN 4îÄ 1ô· îÄùjô· 9:59

I will get back to you when we confirm the specification, production cost, and production schedule with SOJ H/W P/D.

best regards.

ìÀÅoÉl: Fornasier, Diane

êÂÉu: Kodama, Hideyuki , OCP , WIN

ébéb: Usui,Okitane ,OCP ,WIN; Sato,Terushige ,OCP ,WIN; Irimajiri,Shoichiro, VIP ,WIN; Kaji,Osamu ,CSPD,WIN; Kalinske, Tom; Kaneshiro, Makoto; Miura,Katsuhiko ,CSPD,WIN; Ohba,Toshihiro

,CSPD,WIN; Ribero, Mike; Sakurai,Daizaburo ,VIP ,WIN;

Shinagawa, Kouji , CSPD, WIN; Takeshita, Naoyoshi , VIP , WIN; Toyoda,

Shinobu: Yamamoto, Yutaka

îÅû‰: RE: òÈ: Saturn Internet peripherals

ô·òt: 1996öN 3îÄ 30ô· ôyùjô· 17:57

I understand this subject was discussed while Tom Kalinske was in Japan earlier this week to summarize our position for product, here are SOA's priorities:

- 1.) We need to retail for no more than \$149.99.
- 2.) We require 28.8K modem.
- 3.) We want to sell beginning Fall 1996.
- 4.) We would like the X-band, but not if the retail price would have to be higher than \$149.99.

Tom mentioned that he was quoted \$97.00 while in Japan. Could you please confirm this FOB price, as well as the final specifications and availability

of this product?

We are preparing for an introduction at E3, and need to finalize the specs. pricing, and timing very soon.

Best Regards.

From: Kodama, Hideyuki OCP ,WIN on Thu, Mar 14 1996 5:48 PM

Subject: òÈ: Saturn Internet peripherals

To: Fornasier, Diane

Cc: Sato, Terushige ,OCP ,WIN; Usui, Okitane ,OCP ,\Irimajiri, Shoichiro, VIP ,WIN; Sakurai, Daizaburo ,VIP ,WIN; ,OCP ,WIN; Takeshita, Naoyoshi , VIP , WIN; Kaji, Osamu ,CSPD,WIN; ,CSPD,WIN; Ohba,Toshihiro Miura.Katsuhiko ,CSPD,WIN;

,CSPD,WIN; Kalinske, Tom; Kaneshiro, Makoto; Ribero, Shinagawa, Kouji

Mike; Toyoda, Shinobu; Yamamoto, Yutaka

Please be advised that the combinations I forwarded to you are preliminary one.

We may send another combination later.

The points will be;

- 1. Baud rate 14.4K or 28.8K.
- 2. When SOA wants to sell.
- 3. If SOA need X-band.

Best regards.

ìÀÅoÉI: Kodama, Hideyuki OCP WIN êÂɵ: Fornasier, Diane@255SLMAC ébéb: Kalinske, Tom; Toyoda, Shinobu; Ribero, Mike; Kaneshiro, Makoto: Yamamoto, Yutaka; Irimajiri, Shoichiro, VIP, WIN; Takeshita, Naoyoshi, VIP ,WIN; Sakurai,Daizaburo ,VIP ,WIN; Sato,Terushige OCP ,WIN; ,OCP ,WIN; Miura,Katsuhiko ,CSPD,WIN; Usui, Okitane ,CSPD,WIN; Kaji,Osamu ,CSPD,WIN; Ohba. Toshihiro ,CSPD,WIN Shinagawa, Kouji

îÅû‰: Saturn Internet peripherals ô·òt: 1996öN 3îÄ 13ô· Éàùjô· 15:35

D. 28.8K BPS \$120

For SOJ to develop above peripherals for E3, we need direction from SOA with which combination of system SOJ should develop.

I have summarized the choice in below, so would you please review and give us direction by 3/20/96?

(Baud rate)(SOJ cost)(Mass production)(X-Band)(Interface to Saturn)

Summer 1996 A. 14.4K BPS \$90 Yes Cartridge slot Winter 1997 Yes Cartridge slot B. 28.8K BPS \$150

C. 28.8K BPS \$120 Fall 1996 No Cartridge slot Winter 1997

No

Communication connector

Option A is a conversion type from SOJ domestic one. We can meet 1996 Christmas if you can satisfy 14.4k BPS. I don't think US market will accept 14.4K BPS.

Option B is also a conversion type from SOJ domestic one. However, it will take longer period to accommodate 28.8K, and we can not meet Christmas.

Option C is a conversion type from PLUTO. We can meet Christmas if you give up X-Band option.

Option D is an new idea.

The interface with Saturn H/W will be done by communication connector which is mounted at the rear of H/W. Player need not to plug out back up RAM cartridge at cartridge slot when he plays Internet.

Personally, I recommend option C due to the following reasons;

- 1. Baud rate is 28.8K
- 2. Can meet 1996 Christmas
- 3. I think X-band is not as popular as Internet service.
- 4. I don't think it a big obstacle to remove cartridge from cartridge slot when he play Internet.

 Fewer people are using cartage slot when they play game.

Please keep in mind that SOJ cost is not FOB price to SOA, and it is tentative, can be fluctuated.

Please review and give us direction by 3/20/96.

Best regards.

From:

Toyoda, Shinobu

To:

Fornasier, Diane@255SLMAC

Cc:

,OCP ,WIN; Kalinske, Tom; Kaneshiro, Makoto; Ribero, Mike Usui,Okitane

Subject:

CRASH BANDIGOO

Date:

Wednesday, March 27, 1996 12:28PM

Now that this is Sony's fall (Sept. release) feature title, let's find out their marketing plans (TV creative direction, media budget, promotion, etc.) and reflect back to our Nights plans.

From:

Ribero, Mike

To:

McEnany, Lee@255SLMAC; Fornasier, Diane@255SLMAC; Carlson.

Arvin@255SLMAC; Cohen, Neil@255SLMAC; Kaneshiro, Makoto; Koch, Steven;

Yamamoto, Yutaka

Cc:

Jordan, Anne; Kalinske, Tom; Toyoda, Shinobu

Subject:

RE: òÈ: FW: New Saturn Box

Date:

Tuesday, March 26, 1996 11:13AM

I agree. As we discussed in the meeting, having the banner too far in advance can cause problems. We can always sticker if we need to.

From: Kaneshiro, Makoto

To: McEnany, Lee@255SLMAC; Fornasier, Diane@255SLMAC; Carlson, Arvin@255SLMAC; Cohen,

Neil@255SLMAC; Koch, Steven; Ribero, Mike; Yamamoto. Yutaka

Cc; Jordan, Anne; Kalinske, Tom; Toyoda, Shinobu

Subject: FW: òÈ: FW: New Saturn Box Date: Tuesday, March 26, 1996 10:49AM

The e-mail below says we might not receive the modems from SOJ till later in the fall, while the Saturn box will mention loudly "Access the Internet" from July on, if Arvin send SOJ a new film with Internet being mentioned by 4/12.

Kodama-san's suggestion seems valid. What do you think?

From: Kodama, Hideyuki

,OCP ,WIN

To: Kaneshiro, Makoto

Cc; Yamamoto, Yutaka; Toyoda, Shinobu; Ribero, Mike; Kalinske, Tom; McEnany, Lee@255SLMAC; Fornasier,

Diane@255SLMAC; Carlson, Arvin@255SLMAC; Cohen, Neil@255SLMAC

Subject: òÈ: FW: New Saturn Box

Date: Tuesday, March 26, 1996 3:03AM

Microsoft Mail v3.0 IPM.Microsoft Mail.Note ìÀÅoÉl: Kodama,Hideyuki OCP WIN

êÂÉu: Kaneshiro, Makoto

ébéb: McEnany, Lee@255SLMAC

Fornasier, Diane@255SLMAC

Carlson, Arvin@255SLMAC

Cohen, Neil@255SLMAC

Kalinske, Tom

Ribero, Mike

Toyoda, Shinobu

Yamamoto, Yutaka

îÅû‰: òÈ: FW: New Saturn Box

ô·òt: 1996-03-26 19:59

ùDɵÅçê":

âüâbâZü[âW ID: B7F8B8FC

ò¤èÀ ID: B7F8B8FC

Yes, if Arvin send film for new Saturn H/W box by 4/12/96, SOJ can start mass production of new Saturn H/W from June, and SOA can receive them from July.

SOJ is trying to produce 28.8K Internet peripherals from late Summer, so that SOA can sell them for Christmas.

However, this is our goal and we can not guarantee. SOJ has just started developing, and no one at SOJ knows the real production schedule.

If Arvin gives new H/W film featuring Internet peripherals, SOA will receive them in July.
But, SOA can not have Internet peripherals in July.
SOA will have to sell H/W with Internet advertising without actual Internet product !!!

I think it will make confusion.

Therefore, I strongly recommend Arvin to send film on 4/12/96 without Internet advertising first, and then send the film with Internet advertising later.

SOJ will switch the film to synchronize the launch timing of Internet peri and timing of H/W with Internet advertising.

If SOA and retailer has H/W which does not have Internet advertising when actual Internet peri launched, I recommend SOA to label sticker to those H/W.

Best regards.

ìÀÅoÉl: Kaneshiro, Makoto

êÂɵ: Kodama, Hideyuki , OCP , WIN

ébéb: McEnany, Lee@255SLMAC; Fornasier, Diane@255SLMAC; Carlson,

Arvin@255SLMAC; Cohen, Neil@255SLMAC; Kalinske, Tom; Ribero, Mike; Toyoda,

Shinobu; Yamamoto, Yutaka îÂû‰: FW: New Saturn Box

ô·òt: 1996öN 3îÄ 26ô· ë—ùjô· 15:49

Microsoft Mail v3.0 IPM.Microsoft Mail.Note

From: Kaneshiro, Makoto

To: Kodama,Hideyuki ,OCP ,WIN
Cc: McEnany, Lee@255SLMAC
Fornasier, Diane@255SLMAC
Carlson, Arvin@255SLMAC
Cohen, Neil@255SLMAC

Kalinske, Tom Ribero, Mike Toyoda, Shinobu Yamamoto, Yutaka

Subject: FW: New Saturn Box

Date: 1996-03-25 22:32

Priority:

| Message ID: CD0BE69C |
|-----------------------------|
| Parent message ID: 49BC0BE7 |
| Conversation ID: 49BC0BE7 |

Kodama-san,

I understand if Arvin sends you a new film by 4/12, we will get the new Saturn in a new box with Internet copy by July, am I right?

I think you told me that the 28.8 modem would be available to sell in the US

by this fall (Oct?). Is there any risk?

See below.

SOA management is considering to include the following wording on the front surface of the new Saturn box to appear in the market in this summer.

It says "Access the Internet!! Saturn Surfer", and on either the back or side surface of the box, a picture of prototype Internet access modem (to be

sold in the fall 1996) will be featured.

We would like to inform consumers that they can access the Internet with Saturn when they purchase and plug-in the peripheral modem which is to be sold in the US this fall.

Would you please comment if you see any problem, and what needs to be done?

Best regards,

<<âlâuâWâFâNâg: Picture>>

From:

Kalinske, Tom

To:

Miller, Joe

Cc:

Mii, Nobuo; Toyoda, Shinobu; Ribero, Mike; Fornasier, Diane

Subject:

Saturn Sports Tittles

Date:

Friday, March 29, 1996 1:33PM

On my trip to SOJ this was a topic of grave concern, and certainly will be discussed at next weeks Global Review. Sony has taken the lead from us in a short period of time with a great NFL Football Game Day Product and now NBA Basketball game. We are struggling to produce a football game in time for next Fall's season (we missed last year alltogether), and the marketing group is not confident thecurrent Basketball game is good enough to even ship this spring, it clearly is not equal to Sony's NBA SHOOTOUT tittle. SOJ senior management and I feel that we have to be certain our NFL Football game this Fall is a superior product and shippable in time for football season, not at the end of it in December. What steps do you recomend we take to insure this? Should we add more talent to the team? Can we incentivize them to insure the schedule? We cannot afford to miss either schedule or quality on this tittle. On the larger subject of sports what do you recomend we do to recapture the talent and lead we have apparently lost? Lets review next week. Tom K.

From:

Kalinske, Tom

To:

Ciciretto, Len; Ribero, Mike

Cc:

Fornasier, Diane@255SLMAC; Kaneshiro, Makoto; Toyoda, Shinobu; Werner, Bud

Subject:

RE: Nomad

Date:

Friday, March 29, 1996 9:52AM

I wasn't speaking of TV media, rather ad slicks, sales emphasis, reminder of the importance of fathers day/ graduation, end of school, summer vacation, etc. It's a ggod reason for an ad. That plus some extra coop might have been enough. We need to find a way other than just TV to move goods. Tom K.

From: Ciciretto, Len

To: Kalinske, Tom; Ribero, Mike

Cc: Fornasier, Diane@255SLMAC; Kaneshiro, Makoto; Toyoda, Shinobu; Werner, Bud

Subject: RE: Nomad

Date: Thursday, March 28, 1996 7:36PM

We evaluated the limited marketing budget for this year and decided this was not the place to put the money. We have almost no Genesis media this year, and I wouldn't want to spend the little we have on this product during this time period.

Tom, your going to hear this a lot this year, so you need to realize. When we cut every corner, there isn't much left.

From: Kalinske, Tom

To: Ciciretto, Len; Ribero, Mike

Cc: Fornasier, Diane@255SLMAC; Kaneshiro, Makoto; Toyoda, Shinobu; Werner, Bud

Subject: Nomad

Date: Thursday, March 28, 1996 11:49AM

Shouldn't we have made a bigger deal about Nomad for this Father's Day, end of school, start of summer period? It seems to me both Game Boy & Game Gear got a huge boost their first year from this time period. Did we do anything to facilitate this? extra coop?, layouts, etc? Is it too late?

Tom

From:

Kalinske, Tom

To:

Ribero, Mike; Fornasier, Diane@255SLMAC; Cohen, Neil@255SLMAC; McEnany,

Lee@255SLMAC

Subject:

Nintendo 64

Date:

Thursday, March 28, 1996 11:49AM

It seems clear from all that we see in Japan that Nintendo is going to position and advertise Nintendo 64 as "The Ultimate Video Game Experience." Shouldn't we pre-empt this line, claim, in our advertising and PR now?

Tom

From:

Kalinske, Tom

To:

Toyoda, Shinobu; Irimajiri, Shoichiro, VIP, WIN; Nakayama, Hayao

,VIP ,WIN;

Takeshita, Naoyoshi , VIP , WIN

Cc:

Kaneshiro, Makoto; Werner, Bud

Subject:

RE: Nintendo

Date:

Thursday, March 21, 1996 5:33PM

I have been saying the same thing. If the Video Game Industry does not find a way of increasing retailer margins, we will soon be left with only specialty store distribution. In the past year we have seen many retailers exit the business, ie Macy's, Shopko, Hills, Kohl's, etc.; more will this year if margin is not increased. The toy industry went through this several years ago and had too make changes to address this. FYI. Tom K.

From: Toyoda, Shinobu

To: Schneer, Joy@3rd Party Licensi; Chaney, Jane@3rd Party Licensi; McEnany, Lee@255SLMAC; Fornasier, Diane@255SLMAC; Cohen, Neil@255SLMAC; Abramson, Tom; Ciciretto, Len; Kalinske, Tom; Kaneshiro,

Makoto; Ribero, Mike; Werner, Bud

,3RD-P,WIN; ,OCP ,WIN; Hoshino,Naohiko ,OCP ,WIN; Usui,Okitane Cc: Sato, Terushige ,3RD-P,WIN; Irimajiri,Shoichiro, VIP ,WIN; Nakayama,Hayao ,VIP ,WIN; Maeda, Masanao

Sakurai, Daizaburo , VIP , WIN; Takeshita, Naoyoshi , VIP , WIN

Subject: Nintendo

Date: Thursday, March 21, 1996 2:52PM

FYI - Mr. Arakawa of Nintendo told third parties lately that their doors decreased to 10,000 from 20,000 at peak, and expressed his concerns that some retailers are getting out of the video game business due to low margin.

From:

Kalinske, Tom

To:

Fornasier, Diane; Ribero, Mike

Cc:

Bradford, Kerry; Koch, Steven; Toyoda, Shinobu; Kaneshiro, Makoto

Subject:

The Saturn Internet Peripheral

Date:

Thursday, March 21, 1996 11:01AM

We need a plan for this product. My feeling is that it is one of our key strategies for E-3 and for the year in terms of positioning Saturn as better than, higher tech than Sony, and as a true multi-media capable machine. I believe we need a TV commercial and print ad for the fall (wish we had it or a storyboard for E-3). We are still hoping to have an Internet compatible game, either Roach Racer or a tittle to be acquired for Christmas delivery. My "guess" for quota is 150k, but that it's impact on our business is far greater than this.

Lets put this plan together and discuss. Tom K

From:

Kalinske, Tom

To: Cc: Ribero, Mike; Toyoda, Shinobu Kaneshiro, Makoto; Koch, Steven

Subject:

FW: Internet Online Service

Date:

Monday, March 18, 1996 10:24AM

FYI. TK

From: Bradford, Kerry To: Kalinske, Tom

Cc: Yamamoto, Yutaka; Kelley, Robert Subject: RE: Internet Online Service Date: Monday, March 18, 1996 10:14AM

Carrier relationship:

For Pluto:

It sounds like Packard Bell will be signing an agreement this week. They have indicated that their relationship with CompuServe is a very beneficial one for them and will likely use them as the carrier (the contract draft I've seen indicates that PB will give us \$24 of the bounty being offered by CIS)

For Saturn/Internet peripheral:

I've met with 7 top access providers and have proposals from each. I have a preference to use 1 of 2 carriers (Netcom or Concentric) based on a combination of performance and revenue opportunities. We should go over the access provider proposal matrix and also outline the timing of the launch of the peripheral.

Search Company discussions:

For Pluto:

We need to discuss the ownership of the browser (Robert- make sure we have clarification of this matter in the contract as we discussed). From the discussions I've had with Frank and from the meetings with PB it is apparent that PB has interest in controlling certain aspects of the browser, including the interface. This would likely include a relationship with a Yahoo type search engine.

For Saturn/Internet peripheral:

I have a list of 5-10 different utility companies, including Yahoo, that we need to discuss deals with for our browser. Additionally, we need to have deals with content sites like ESPNET and others to give our consumers access to these premium services on a free trial or reduced rate basis.

These discussions are probably better if done in combination with the Pluto deals with these companies so that we can leverage the combined volumes to induce the utility and content companies' interest.

Once the PB deal is finalized, we will need to assign bodies to the above work so that we can have all the pieces in place in time for a launch sometime this year. I suggest we meet to discuss these issues sometime later

this week or early next week.

Kerry

From: Kalinske, Tom on Mon, Mar 18, 1996 8:54 AM

Subject: RE: Internet Online Service

To: Bradford, Kerry Cc: Yamamoto, Yutaka

Ok, Then how to we proceed/what kind of deal can we make with a "carrier"? Is this also worth discussing with Yahoo? Tom K.

From: Bradford, Kerry To: Kalinske, Tom Cc: Yamamoto, Yutaka

Subject: Internet Online Service

Date: Sunday, March 17, 1996 10:39AM

I received your memo asking when we would be able to offer access to online services from the Saturn/Internet browser.

According to both CompuServe and AOL we could not access their conventional proprietary content services without significant changes to their technology.

As such they don't see a solution to offering their existing content through the Saturn.

The articles you attached that discussed the AOL and CompuServe agreements with Microsoft and Netscape refer to AOL & CIS willingness to give their subscribers the option to view the web through the MS or Netscape browser instead of the proprietary browsers AOL & CIS have created. My understanding is that these deals do not provide a new interface to the AOL or CIS

Let me know if you have additional questions,

Kerry

content.